The government of the Social Democratic Party (ČSSD) of the Prime Minister Miloš Zeman launched, after its coming into power in 1998, a new phase of public administration reform in the Czech Republic. After the approval of the general governmental concept of the territorial public its first stage consisted in setting up a legal framework for the functioning of the regions. (Beforehand, the Constitutional Act from 1997 defined the fourteen regions in terms of their territories.) Several laws were adopted providing for the legal embedding, internal organisation of the regional public administration and their competencies through the year 2000. Regions were supplied with competencies mainly in the area of transport, education, environment, culture and social welfare. First elections to the regional councils were held on November 2000.

The second stage of this decentralisation reform was completed by...
through to 31 December 2002 and devolution of the state powers of these territorial authorities to the selected number of so-called “municipalities with extended powers” (205 of the total number) exercising an extended scope of so-called delegated powers within their respective administrative areas. This solution was selected with respect to the existing “join model” of public administration on a municipal level which seemed to be more suitable for more direct and effective civil involvement in the administration of public and other affairs than the district level. The join model means municipal self-governing authorities have been exercising, besides their own powers, the powers of state administration (delegated powers). In the exercise of these powers municipalities have a reduced autonomy in decision-making and they are subordinated to higher-level authorities along the subject line.

The abolishment of District Offices meant the accomplishment of a three-tier system of the public administration system in the Czech Republic. Delegating a wide range of powers to municipalities and regions which had been originally exercised by state (central) authorities means also that regions and municipalities must have sufficient capacity for application and enforcement of their new functions and duties. One of the pre-requisites for this is a greater professionalism of regional and municipal officials.

Recently adopted Act on Officials of Territorial Self-governing Units, which came into force on 1 January 2003, should contribute to accomplishment of this requirement. This Act creates high quality conditions for officials by means of setting their rights and duties, improving the remuneration system, providing certain compensation for harder tasks, strengthening their neutrality and introducing a comprehensive system of training. The Act is applicable only to the employees of the authorities of territorial self-governing units executing administrative functions, i.e. elected representatives and the supporting staffs are excluded.

This Act provides for new conditions for creating employment of the officials (age, legal capacity, no previous criminal records), yet the access procedure for officials of territorial self-governing units is not reduced only to those possessing Czech citizenship, but it is opened also for permanent residents in the Czech Republic. Only a person with previous experience in public administration, or a senior manager in private sector, may become a senior official. This precondition is met also by a person who executed the mandate of a deputy of the elected body of a territorial self-governing unit (local government). The Act further introduces a new duty to advertise vacant positions for officials and to announce an open competition for selected positions. The main purpose is to provide for an equal access to public functions. Special regulation of self-governing officials is aimed at strengthening their impartiality and highlighting their duty to act in the public interest and to serve the citizens. Compensation of extra duties and tasks consist in longer holiday or additional severance pay.

A large and important part of this Act is provision for training of officials, which is understood as both their right and duty. According to the Act, a local official is obliged to deepen his or her qualification through participation in an initial as well as continuing training, and preparing for an examination proving his or her special professional competence. In addition, a senior local official holding a position in the management of the office has to participate in the training for managing officials. For the purpose of the continuous training 18 days at most in the course of three years are assigned according to the individual study plan of each official. The mandatory...
training of officials according to this Act consists then of the following:

- Initial training giving each official a basic guidance in his or her future job.
- Training relating to a special professional examination focusing on practical issues of the agenda. This training is connected with the duty of an official to pass the special professional examination in the area where he or she exercises the specific part of the above-mentioned delegated state powers.
- Training of senior officials holding a position in the management of the office.
- Continuous training to deepen, update and specialise the existing knowledge and skills.

The training of self-government officials is to be provided by training agencies accredited by the Ministry of the Interior (the Ministry) within whose responsibilities the coordination of the training of local officials falls into. For the accreditation of training agencies and training programmes the Ministry establishes accreditation committees with consultative and recommendatory voice to the submitted application forms and appoints and removes their members. It also publishes the lists of accredited agencies. The testing of special professional competence of officials is assured through the Prague Institute for Local Administration, semi-governmental organisation set up by the Ministry to carry out tasks related to the education of the local officials. Successful officials who pass the examination receive the certificates issued by the Ministry.

For this purpose the Ministry also identifies the content of a general part of an examination (the special parts are identified by the particular ministries), determines a set of examination questions and also keeps a list of specialists and experts for examinations. Under the condition of submitted application form, Ministry can also recognize adequate education obtained elsewhere in case of a particular official.

Concerning the civil servants, the Civil Service Act (CSA) was adopted in May 2002. However, the date of the effectiveness of this legal regulation is still under the debate, mainly due to a demanding new pay level system which should be introduced according to this Act.

Unlike similar legislation in EU Member States the Czech Civil Service Act is wider in its scope since it does not provide only for the status, rights and duties of civil servants but also for some other matters relating to organisation of administrative authorities.

The Act should apply only to employees performing administrative functions in Administrative Authorities which for the purposes of this Act shall be ministries, central administrative bodies and other administrative bodies if they have been established upon special legislation and are to perform upon such legislation the duties of state administration. Among others, this Act provides similarly, as in the case of local officials, for the civil servant’s duty to extend their knowledge and skills. For purpose of their training six days a year are assigned. Furthermore, required educational degree and the fulfilment of other qualifications are, among others things, a pre-condition to the promotion of civil servants. The CSA also laid down the establishment the Institute of State Administration as a part of the Office of Government of the CR charged with the practical implementation of the system of training. Its responsibilities are to be primarily:

- executing training programmes for civil servants according to the Act and training of other employees in public administration;
- coordinating the use of training facilities of administrative bodies, schools, and educational facilities for the purposes of training according to the Act;
- establishing the group of lectures and directing their activities;
- performing information and publishing activities;
- implementing the results or research and development in the training according to the Act; and
- co-operating with domestic and foreign training institutions in order to increase the quality of training according to the Act.

Conclusion:
The adoption of both above-mentioned Acts in the Czech Republic marks conclusion of a long-term legislative process which thus creates prerequisite for effective execution of public administration and its ‘depolitisation’ and professionalism. It is a case of an entirely new legal regulation in the legal system of the Czech Republic, so we can assume that subsequent experiences acquired during the process of their implementation in practise might lead to the necessity of some new amendments to these Acts in the future.
E-learning Module for Finance Professionals

Aurelija Cepiene

Information technologies have become a vital part of the modern world. They have increased and expanded communication possibilities and fostered the development of new forms of learning such as e-learning. Many learners and teachers feel that the opportunities offered by Distance Learning outweigh the obstacles. The challenges posed by Distance Learning are countered by opportunities to reach a wider audience; meet the needs of students unable to attend regular classes; involve outside speakers who would otherwise be unavailable; make students take an active role by independently taking responsibility for their learning as well as link students from different cultural, economic, and experiential backgrounds.

The computerisation process is taking pace. Local, regional, national and global networks link resources and individuals, wherever they might be. As a result, web- and network-based educational programmes suited to the requirements and special needs of individuals are in great demand.

The EU Leonardo da Vinci project “E-learning Module of English+Finance for the Countries Integrating into the European Union” appeared in response to this demand. This e-learning course developed during the project blends the teaching of the English language and finance. It is already clear from the title that the target regions of the project are the Central and Eastern European countries. We hope that the project will encourage distance and integrated teaching and learning in the EU candidate countries.

Figure 1

Structure of the course
The research carried out in the process of the project showed that finance professionals’ basic needs are: good knowledge of professional terminology in foreign languages, good background knowledge of the EU financial systems and computer literacy. Our project aims at meeting these needs.

The product creation team included specialists from Vilnius Co-operative College (Lithuania), Foreign Language Centre (Lithuania), The Language Centre of Ireland and Colchester English Study Centre (UK) with considerable experience in teaching as well as producing and publishing their own ELT materials. The team closely cooperated with finance specialists from the Training Centre of the Ministry of Finance (Lithuania). The final, online version of the product was created by a Lithuanian-Polish-German joint venture “Bayerperibalita”.

The product created is composed of two parts: permanent and variable. Both parts of the course are placed on the Internet. The permanent part is a special English language course, consisting of five modules: fifteen lessons and three review tests and the final test. Each lesson includes activities focusing on: reading skills, listening and speaking skills, financial vocabulary, grammar practice, essentials of writing for business, lesson glossary.

All exercises are checked automatically to provide immediate feedback to learners using the product for self-study purposes.

The other part of the course, the variable one, consists of the base of texts for reading, important information references, and the virtual communication space of learners. It is constantly being updated and changed to respond to needs and interests of learners.

Besides the programme on the Internet its demo version is available in a CD-ROM compact disc.

We believe that this e-teaching and learning module will contribute to the development of e-learning in the Central and Eastern European countries, help to enforce it as one of forms of learning and meet the needs of financial specialists of these countries as well. We also hope that the product will help its potential users to improve their computer skills and make students aware of and comfortable with new patterns of communication to be used in the course.

An Exciting New Masters Degree in International Public Management from Erasmus University Rotterdam

Opportunities for CEE students

From September 2004, Erasmus University Rotterdam will be offering a new Masters (M. Sc.) in International Public Management and Policy (called ‘IMP’ for short). This will be a one year programme, taught in English. The main focus will be on the way that public policy and management decisions – even at a local level – are increasingly influenced by international organizations, regulations and networks. IMP will prepare students to work in international organizations, but also in the many roles within national and local agencies which now demand an understanding of the international dimension. The main requirements for applicants are that they possess a first degree in a relevant subject, and that they have a high level of ability in spoken and written English.

Erasmus University has one of the largest and most internationally-oriented departments of public administration and policy in Europe. Many of its scholars will contribute to the programme. For more details, you are invited to consult our website:

http://www.eur.nl/fsw/english/education/imp

Alternatively, you can email the IMP administrator,
Sonja Balsem, on: s. balsem@fsw.eur.nl
Studies, Programmes & Projects

Masters Program in Public Policy at the Central European University

In the academic year 2004 – 2005, the Center for Policy Studies at the Central European University (CEU) will launch a Master’s program in Public Policy. CEU is an internationally recognised institution of postgraduate education in social sciences and humanities, located in Budapest, Hungary, with a multinational student body and faculty from over 40 countries.

ABOUT THE PROGRAM

The aim of this new Master’s program is to train a new generation of policy-makers, whether from national government, local authorities, international institutions or the private sector. It will be unique in Central – and Eastern Europe/the former Soviet Union as the first multi-disciplinary higher degree in public policy taught in English. It will:

• Be a graduate program that is ‘home grown’, that is tailored to the special needs and concerns of CEE/fSU and other ‘transition’ and ‘post-transition’ countries;

• Draw on an international faculty of recognised policy specialists;

• Emphasise a cross-disciplinary approach to public policy, including political science, economics, legal studies, and sociology;

• Combine three academic terms with an additional period for a dissertation and a three-month internship within a suitable public policy organisation (altogether 16 months);

• Offer an invaluable opportunity for students and professionals to advance their career in policy-making whether in the region or elsewhere.

Deadline for applications: January 5, 2004

Further information:
Central European University
Center for Policy Studies
1051 Budapest,
Nádor u. 11, Hungary
Phone: +36-1-327 3118
Fax: +36-1-235 6170
E-mail: cps@ceu.hu
http://www.ceu.hu/cps/tea/tea_open.htm

Non-discrimination policy:
CEU does not discriminate on the basis of – including, but not limited to – race, color, national or ethnic origin, religion, gender or sexual orientation in administering its educational policies, admissions policies, scholarship and loan programs, and athletic and other school-administered programs.

Calendar of Events

October 27 – 29, 2003, Seminar “The European Union: Essential knowledge and skills for effective participation in the decision-making process”
Working language: English
Contact: Ministry of Interior, Administrative Academy, Kotnikova 8, 1501 Ljubljana, Slovenia, phone: +386-1-432 73 98, fax: +386-1-433 92 12, +386 1 432 41 78, e-mail: upravna.akadeija@gov.si

Working language: Armenian, Russian and English
Contact: Araksya Margaryan, Armenian-Russian Institute of Ecology, Economy and Law, Yerevan 375008, Armenia, phone/fax: +374-1-572 688, +374-157 2688, e-mail: araksyamarg@yahoo.com

Events of the Masaryk University, Faculty of Economics and Administration, Brno, Czech Republic

November 10, 2003, Conference “Entrepreneurship support in regions of the Czech Republic and the European Union”
January 22 – 23, 2004, Conference “Division of labour objectification between the state authorities and self-government within the management of public sector”
Contact: Masaryk University in Brno, Lipová 4a, Brno, Czech Republic, e-mail: ivan@econ.muni.cz
Events of the Masaryk University, School of Social Sciences, Brno, Czech Republic


CESP-Central European Studies Program: The aim of the course is to introduce students to the social problems of transitional societies in Central Europe and the process of adjustment to these problems, with a focus on the capacity of these societies to formulate and implement efficient solutions to their social problems. Topics covered include the new role of the state, the changing labor market, unemployment, income inequality, the democratization of education, social exclusion and poverty, decreasing population, new family behavior, the aging of society, a new role for religion.

Working language: English

Contact:
Prof. Tomas Sirovatka, e-mail: sirovatk@fss.muni.cz, Prof. Ladislav Rabusic, e-mail: rabu@fss.muni.cz

October 2003 – January 2004 Special Courses in English:


Contact:
Ms Araceli Barragan, Programme Organiser, EIPA, P.O. Box 1229, NL-6201 BE Maastricht, phone: +31-43-329 6325, fax: +31-43-329 6296, e-mail: a.barragan@eipa.nl.com, web site: www.eipa.nl

Events of the European Institute of PA, Maastricht, The Netherlands

October 23 – 25, 2003, 3rd International Conference on “Identities in Conflict and Conflict in Identities”

The aim of the conference is to investigate the analytical and interpretative powers of the sociological concept of identity in a variety of contexts (nationality, citizenship, ethnicity, gender, generation, social class, etc.).

Working language: English

Contact:
Dr. Csaba Szalo, e-mail: szalo@fss.muni.cz, Dr. Radim Marada, e-mail: marada@fss.muni.cz

Events of the European Agency for Public Administration Development Government of the Republic of Serbia

September 25 – 26, 2003, Conference “Developing the Capacity of Ministries to make Strategic Policy Decisions”

Working language: Serbian & English

Contact:
Jasna Stajcic, phone: +381-11-3615 440, e-mail: jasnas@apad.sr.gov.yu


Working language: English

Contact:
Vladimir Vlajkovic, phone: +381-11-3345 532, e-mail: vladimirv@apad.sr.gov.yu

Events of the Academy of Administration, Ministry of Interior, Ljubljana, Slovenia


Working language: English

Contact:
Mrs. Sandra Seketin Lestan, Mrs. Katarina Magister, Kotnikova 8, 1000 Ljubljana, Slovenia, phone: +386-1-432 73 98, fax: +386-1-433 9212, e-mail: sandra.sketin-lestan@gov.si, katarina.magister@gov.si

Events of the Meeting & Conference Center, Branch of the Black Sea University Foundation, Bucharest, Romania

Working language: English

December 2003, Conference “Standardisation, Accreditation and Certification”

February 2004, Conference “Market Surveillance”

March 2004, Conference “Strengthening the Enforcement on Industrial and Intellectual Property Rights”

Contact:
Mr. Alex Tanase, 2 – 4, Magheru Blvd., Scala Blockhouse, 1st floor, Room 10, Bucharest - 1, Romania, phone: +40-21-314 9136, fax: +40-21-340 0285, e-mail: BSEAU@XNET.RO

Events of the Agency for Public Administration Development Government of the Republic of Serbia

September 25 – 26, 2003, Conference “Developing the Capacity of Ministries to make Strategic Policy Decisions”

Working language: Serbian & English

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Events of the Academy of Administration, Ministry of Interior, Ljubljana, Slovenia


Working language: English

Contact:
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Recent Publications

Public Policy in Central and Eastern Europe: Theories, Methods, Practices
Editors: Potůček, LeLoup, Jenei, Varadi
Publisher: NISPAcee
Language: English
Price: 25 USD (within Europe), 30 USD (other countries)

Resume:
This book is a collection of 13 contributions of eminent authors, specialists in the field of ethics. It focuses upon moral standards in public service with special attention being paid to civil servants at the central level and officials at local and regional levels. Different forms of relations of public officials and politicians are analysed, as well as the ethics of equal opportunities. Public interest and public accountability are considered key elements of ethics in public service and therefore some contributions are focusing not only at modern praxis but also at the explanation of the historical genesis of public interest. Attention is paid to Codes of ethics, to assessment of administrative discretion, and to penetration of new public management into public administration, in the context of public service development for the new millennium. The book shall serve both public officials, students in public administration and interested general public.

Contact:
ILEI (Institute for Legal Education and Information), Děršská 694/60, 198 00 Prague 9, Czech Republic, fax: +420 266 610 612; e-mail: ilei@volny.cz
Ms. Romana Fuchsová
tel. +420 607 933 821

Ethics in Public Service for the New Millenium – Czech translation
Editor: R. A. Chapman
Translator: Olga Vidláková
Publisher: SLON (Sociologické nakladatelství) Praha, 2003
Language: Czech
Price: 320 CZK

Publications of the Varna Free University, Varna, Bulgaria

The Globalization – Nothing Fatal
Author: D. Anna Nedyalkova
Price: 8,00 BGL
Language: Bulgarian, Russian, Turkish
Resume:
In this book the author looks at sense and nature of the globalization – questions which gain bigger scientific and practical actuality. The accent is globalization like contradictions, tendencies and perspectives. The attention is also turned to the condition of the Bulgarian economy, hers integrative needs and opportunities in the process of euro-integration.

Pre-Accession Instruments of European Union

Publications of the Masaryk University, Brno, Czech Republic

Social Studies 9 – Social Inclusion
Unemployment, Labour Market and Social Policy
Editors: Sirovatka, T., Mares, P.
Contact:
Tomas Sirovatka, e-mail: sirovatk@fss.muni.cz
Review of Activities

Price: 3, 00 BGL
Language: Bulgarian
Resume:
The exposition from the university series “Academic forum” of Varna Free University includes cycle of lecturers read at the seminar “Institutional mechanisms for using pre-accession funds of EU in Bulgaria”, organized by Program “Public Administration and Social Activities” and conducted through June 2, 2003 at Varna Free University.

The Conception
“E-Government” – Identity, Problems and Perspectives
Authors: Pavel Pavlov, Svetla Mihaleva
Price: 1, 50 BGL
Language: Bulgarian
Resume:
The exposition from the university series “Academic forum” of Varna Free University looks at:

- the genesis of the idea for e-government;
- characteristic peculiarities of the e-government;
- the conception for the service to the one pay-desk;
- the working plan “E – Europe+” of the countries of CEE; the conditions and prerequisites for applying the conception “E – Government” into Bulgarian administration.

Low of Culture
Authors: Massis Hadjolyan, Iskuhy Chividjiyan, Anton Grozdanov
Price: 8, 00 BGL
Language: Bulgarian
Resume:
The exposition represents a new field of low knowledge in Republic of Bulgaria – low of culture. The book looks at its methodological and cognitive questions: concept, sources and system of low of culture, protection and development of culture, cultural organizations and institutes, state administration in the sphere of culture, low regulation of the radio and TV, printed matter exposures, monuments of culture, authorship’s and their related lows.

Scientific Journal – Series “Society and Personality”
Price: 3, 90 BGL
Language: Bulgarian
Resume:
Includes next papers:

- Participation of Citizens in State Government and Local Self-Government,
  Massis Hadjolyan, Erhan Yamukov
- Are We Going to Make Electronic Bureaucracy?
  Petko Bliznakov
- Municipality Associations As a Regional Form of Self-Government – Current

Dimension, Aims and Priorities
Daniela Hristova

- State Social Security Management – A Policy of Balance between the State and Public Interests
  Filev M. D.

Contact:
Ms. Kremena Andonova,
phone/fax: +359 52 356 740,
e-mail: unk_on@vfu.bg

Publications of the Center for Policy Studies, CEU, Budapest, Hungary

Society and Genetic Information. Codes and Laws in the Genetic Era
Editor: Judit Sandor
Resume:
The book addresses the social, ethical, and legal implications of collecting, storing, analyzing, and commercializing genetic information in a multidisciplinary perspective. Prominent biologists, medical doctors, lawyers, anthropologists, philosophers, sociologists, and theologians from different countries provide their views on the complex biological and social impacts of the imminent proliferation of genetic information. The authors explore the various uses and applications of genetic information in the biomedical sciences and in various non-medical domains, and discuss the current dilemmas of making laws in the field of the genetics.

Nationalism after Communism. Lessons Learned
Editors: Ivan Krastev, Alina Mungiu-Pippidi
Resume:
What if a policymaker charged with crafting a peace arrangement in an ethnic conflict situation would ask an academic what practical wisdom can theory of ethnic conflict and na-
Ethnic Violence and Justice
Edited transcript of the workshop

Resume:
How should the outside world have reacted when women and children were herded into churches and burned to death in Rwanda? Or when some 6,000 men were murdered in Srebrenica? How should it deal with the ongoing slaughter and enslavement in Sudan, where some two million people have died over the past two decades? Are the Khmer Rouge alone responsible for Cambodia’s killing fields? Are diplomats, business people, and distant political leaders accountable when strongmen in places like Somalia, Sierra Leone, Liberia, and Congo resort to mass murder to seize and maintain power? Do the governments that provided arms and loans to Iraq bear part the responsibility for Saddam Hussein’s chemical weapons attacks on Kurdish towns? Ethnic Violence and Justice explores the many issues surrounding massive violations of human rights that have marred the past century and the international community’s inadequate responses to them.

Contact: Tamas Dombos, email: dombost@ceu.hu, phone: +36-1-235 6184

Publications of the Agency for Public Administration Development Government of the Republic of Serbia
Language: Serbian

Brochures:
Public Procurements
Public procurements are given special importance in all developed countries in the world. In the European Union countries, public procurement makes over 10 percent of the gross domestic product. The value of public procurements in Serbia, according to estimates of the World Bank, is around 1.453 billion US dollars.

Models of open Competition Documentation
Guided by the principles that the work of public services must be performed quickly, efficiently and transparently, the Serbian Agency for Public Administration Development in co-operation with the Administration for Public Procurements created this brochure, as a practicum of a kind that will be of great benefit to all who take part in the process of public procurements. This publication was created as the result of researches and realisation of the needs of actors themselves and therefore is focused on the practical examples – models of public procurements that describe in detail the very process and eliminate every doubt.

Procurement Manual
The public procurement process contained different steps in which the APAD defined qualification criteria for the tenderer, system requirements for the system, assessment and evaluation process etc. The manual will consist of the experiences that the APAD made from the procurement as well as examples on documents that can be used in public procurement.

Decision-Making in EU
The issue who brings binding decisions – and in which way – is one of the most important issues of every political system. That does not apply just to government systems of sovereign countries, but also to the European Union. This brochure highlights solution of problems and decision-making within the European Union. Special attention was given to procedures in the legislative proceedings.

Special Edition: bilingual study “Milestone for Europe”
With the aim of improving public administration efficiency in Serbia, a study was conducted of administration functions within the Secretariats and Cabinets of the Ministry for Agriculture and Water Management, Ministry for City Planning and Construction, Ministry for Mining and Energy, and Ministry for Science, Technology, and Development. This publication presents the results of several months of research, and the methodology we used may lay valuable groundwork and set a direction for similar studies and analyses in Serbia.

Our intention was not only to assess the present situation in the aforementioned Ministries, but also to suggest possible solutions for increasing efficiency of the Ministries in the fields of
Management, Public Relations, Human Resources Management, and Information Technologies, in order to facilitate the task that is before us – improvement and harmonization of Serbian public administration model with the EU standards.

Language: Serbian & English

**REFORMATOR – Magazine of employees in Public Administration of Serbia**

(published monthly)

Language: Serbian

Contact:
Gordana Peric, phone: +381-11-3615 440, e-mail: reformator@apad.sr.gov.yu

**Publications of the Institute for Economic Research, Ljubljana, Slovenia**

**ERM2 Strategy for Accession Countries**

Author: Vladimir Lavrac

**The Effects of Foreign Trade Liberalization and Financial Flows between Slovenia and EU after the Accession**

Author: Boris Majcen

**Central Bank Independence in Central and Eastern Europe on the Eve of EU – Enlargement**

Author: Andreas Freytag

Contact:
Phone: +386-1-530 3800, fax: +386-1-530 3874, e-mail: recnikm@ier.si, http://www.ier.si

**Publications of the Odessa Regional Institute of Public Administration, UAPA, Ukraine**

**Important Issues of Public Administration – Collection of articles, No. 12 (2002)**

Price 10, 56 UHR

Language: Ukrainian

Articles are dedicated to history, theory and mechanisms of public administration, public service and local government issues. They are written by ORIPA faculties as well as practitioners of executive and local government bodies and devoted to history, theory and mechanisms of public administration, public service and local government issues.

**Transnational Corporations Investment Activities and Impact of the Activities on Competitiveness of National Economies**, Monograph

Author: Yakubovskyy S.

Price 14, 48 UHR

Language: Ukrainian

The author considers the important issues of Transnational Corporations in the context of globalization.

**Personnel Management and Regional Reforming**

Proceedings of the Conference, April 18, 2002

Price: 16, 67 UHR

Language: Ukrainian

**Regional Health Care Policy. Formation and Implementation**

Proceedings of Conference, June 5 – 6, 2003

Free of charge

Language: Ukrainian

The content focused on advantages and disadvantages of health policy formation and implementation, local governments’ role in the process, as well as citizens’ involvement. Health policy in Odessa oblast (one of the most significant Ukrainian regions) set in the context of changes in public policy taking place in industrialised societies generally and in the FSU countries in particular has been discussed.

Contact:
Milena Pashkova, 22, ul. Genuezska, Odessa, Ukraine, e-mail: milpa@ukr.net

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**Visiting Professors**

**Leslie C. Eliason**, Assoc. Prof. and Program Head, International Policy Studies Program, Monterey Institute, California, USA

Expertise: Comparative public policy; European politics; research methods; crosscultural policy studies

Period of visit: Academic Year 2003 – 2004

Contact:
Tamas Dombos, Center for Policy Studies Central European University, Budapest, Hungary

phone: +36-1-235 6184
email: dombost@ceu.hu,
The scientific conference was organised by the Odessa Regional Institute of Public Administration, Ukrainian Academy of Public Administration, Office of the President of Ukraine (ORIPA), with financial support from USAID. It was held within the joint NASPAA – NISPacee “Co-operative Governance Improvement Project” (mutual ORIPA, Lviv RIPA and Florida International University project (“Developing mechanisms of management decentralisation in regional and local health systems with the aim to optimise Odessa Oblast’s medical institutions functioning”).

The conference was designed for stakeholders in public health. The content focused on advantages and disadvantages of health policy formation and implementation, local governments’ role in the process, as well as citizens’ involvement. Health policy in Odessa oblast (one of the most significant Ukrainian regions) set in the context of changes in public policy taking place in industrialised societies generally and in the FSU countries in particular has been discussed. Representatives of central, regional and local governments, NGOs, health organisations and educational institutes from Ukraine, USA, Poland and Moldova have been involved into discussion.

The Conference proceedings that include materials for discussion are published (in Ukrainian). They are going to be distributed (free of charge) through medicine and management institutes and health management organisations to enable maximum dissemination of the project experience.

It was the fourth conference led by ORIPA UAPA and dealing with issues of regional health policy. And it was the first conference where the participants shared the idea of combining branch and territorial management in health sphere with the main accent on the latter one. Importance of such an approach is caused by the fact that at present the role and responsibility of local bodies of executive power as well as local self-governments in providing services to the population including health sphere is increasing significantly. Good evidence of these trends is apparent in the conference practitioners, scientists and leaders of local self-governments from different regions of Ukraine (Komsomolsk, Priluki, Simferopol) in addition to health managers.

During the Soviet period the system of health care organisation and management (Semashko’s system) was of a branch-wise, hierarchical and highly centralised character. In general, that health system used to guarantee medical assistance. It was the health ministries of USSR and Soviet Republics and local health agencies whose duty was to ensure a health care statute. The role of local governments was brought to creating material and technical conditions for the provision of medical help.

That kind of health care system has been still persisting in the modern Ukraine. Along with, under conditions of democratization and decentralisation of public administration (Law on Local Self-Government; Law on Local State Administrations) it is necessary to make some changes in the bodies that manage the health branch. Besides, current world trends are connected with public health development. The main goal of public health is disease prevention and creating conditions for health preservation. A public health system can act the most successfully at regional and local levels under condition of inter-sectoral co-operation. With taking into consideration all these obstacles, the role of local governments in guaranteeing public health preservation is increasing significantly.

The conference was illuminated in the regional media. In the interviews to newspapers and TV the participants focused on the importance of the topic and attractiveness of ORIPA health management department as a centre of new managerial philosophy. That conference has become a step forward to change inveterate thinking and it needs to be consolidated.

It has been possible to organise such an important event due to the significant help of Prof. Allan Rosenbaum from Florida International University and support from the NASPAA/NISPacee joint project.

Note: CD that contains the TV programme concerning the conference is available.
After the successful completion of the first EPAN (European Public Administration Network) Summer School in 2002 at Leiden University under the title: “Europeanization, Institutional Analysis and Public Administration”, the EPAN Steering Committee decided that the coming summer schools should continue focusing on the double goals of strengthening the research competences in comparative public administration in a European context, and developing the pedagogical competences of the participants.

It was therefore decided that EPAN would organise the 2003 summer school in co-operation with NISPAcee joining efforts from their respective Western and Eastern European traditions and resources in Public Administration practice and training.

The EPAN/NISPAcee Summer School ‘European Policy Management in Comparative Perspective’ took place in Bratislava, Slovak Republic, from June 29-July 5, 2003 in close co-operation with NISPAcee Secretariat.

The first purpose of this summer school was to provide the students with a solid understanding of the dynamics, processes and principles guiding public policy management from a truly comparative perspective in a European context. The teachers of the summer school were acclaimed scholars in their respective fields, with extensive research and teaching experience in Public Administration. The selected topics included among others: “Politico-administrative relations in the policy process” by Guy Peters, “European policy management from a comparative perspective” by Theo Toonen, The Netherlands, “Reforming Public Administration in CEES” by Miroslav Beblavý, Slovakia, “From government to governance” by Susana Borrás, Denmark, “Policy making in the post-communist governments: understanding the political space” by Lászlo Vass, Hungary and “Implementation in a comparative perspective” by Michael Hill, UK.

The second related objective of the EPAN/NISPAcee Summer School was the improvement of pedagogical skills of the participants, particularly learning how to use case studies in teaching and improving lecturing techniques. Lecturing and using case studies are essential elements of any teaching activity at university level, and are therefore the very first aspects to take into consideration in the development of teaching skills. Juraj Nemec, Slovakia was invited to develop a larger and more systematic scheme regarding this issue, combining it with students’ own exercises. Greg Benfield, UK was invited to lecture on the development of personal communication skills, to the effective and creative utilization of different teaching support materials (i.e. overheads or videos), and to the very important question of evaluation and assessment (how to prepare good/relevant exams, and how to evaluate correctly the ability of the students).

Twenty-seven students from Western and Eastern Europe participated in the summer school. The students came from twelve different countries (Bulgaria, Estonia, Romania, Finland, Belgium, Poland, Denmark, Greece, Slovak Republic, Serbia and Montenegro, Ukraine, and Lithuania), and had diverse backgrounds as PhD students, young scholars or civil servants in public administration. They engaged very actively in the discussions held after all sessions, and were generally very satisfied with the contents and level of the EPAN/NISPAcee Summer School. They also very much enjoyed the nice Bratislava summer environment and pleasant friendly atmosphere of the whole event which would help them in a further development of their possible professional co-operation.
Invitation & Call For Papers
“Central and Eastern European Countries
Inside and Outside the European Union:
Avoiding a New Divide”

for the 12th NISPAcee Annual Conference
Vilnius, Lithuania, May 13 – 15, 2004

Organized in cooperation with the
Lithuanian Public Administration
Training Association, Vilnius,
Lithuania

Notice: The information on the
Conference is continually updated
on the NISPAcee
website: www. NISPA. sk

The Main Conference Theme:
As we meet in May 2004, an histori-
cal change will have taken place in
Europe. Several former communist
countries of Central and Eastern
Europe will have joined the Eu-
ropean Union, an unprecedented
voluntary association of democrat-
ic states with market economies,
and its emerging Constitutional
identity. The entire structure of
political, economic, and social rela-
tions in Europe will change. What
will be the impact of this change to
public policy and administration in
countries both inside and outside
the EU borders? What will the chal-
enges be of this new membership
to public policy and administra-
tion of the new member states?
What actions will need to be taken
to avoid the new divide between
them and the other countries of
the region, and to harmonize the
way in which public interests are
followed throughout the entire
continent?

Papers are invited on the main
themes of the conference:
A. Problems facing the new
Member States
B. Problems facing the States
outside the enlarged European
Union
C. Common problems

Panel Sessions and Forums
- Panel Session on Joint NASPAA-
NISPAcee Governance Improve-
ment Cooperative Project
- Forum for Heads of Training
Centres and Institutes of Public
Administration
- Forum for Young Professionals
in Public Administration

Working Groups
I. Working Group on Politico-
Administrative Relations
Theme 2004: “Various Decision
and Discourse Arenas at Differ-
ent Level and Stages of the Policy
Process”

II. Working Group on Public
Sector Quality
Theme 2004: “Public Sector Qual-
ity in Policy Making”

III. Working Group on Strategic
Leadership in Central
Government

IV. Working Group on
Democratic Governance of
Multiethnic
Communities
Theme 2004: “Diversity and Public
Services: Introducing New Stand-
ards of Diversity Management in
Changing Europe”

V. Working Group on Public
Sector Finance and Accounting

VI. Working Group on
Knowledge Management and ICT
for Public Policy

VII. Working Group on Capacity
Building of Civil Servants
Training System according to EU
Requirements

Applications with Papers and
Selection of Papers
Deadline for applications:
October 15, 2003

ON-LINE Applications – on the NIS-
Pacee web site: www. nispa. sk

Support
NISPAcee, in co-operation with
the working groups’ coordinators,
intends to develop projects and
seeks funds to support applicants
with the selected paper of the
working groups in the conference.
However, this funding is uncertain
and therefore all participants
are encouraged to find their own
financing.

Registration and Hotel
Reservation
ON-LINE registration
and hotel reservation will be available from
November 2003 on the NISPAcee
web site. All participants, including
authors of the accepted papers for
the conference are kindly asked
to register for the conference and
make the hotel reservation.

Deadline for reservation:
February 28, 2004 at the latest.
(http: //www. nispa. sk)

Deadline for payment:
March 15, 2004

Conference venue: Hotel Reval
Lietuva, Vilnius, Lithuania

Working language: English

All information about the confer-
ence are available on the Internet:
NISPAcee homepage
http: //www. nispa. sk

Contact person:
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NISPAcee Announcements

NISPAcee Occasional Papers

CALL FOR PAPERS
We invite colleagues to submit their research papers in English for review. Papers should be written on relevant public administration and public policy issues based on empirical investigation carried out in central and eastern European countries. The papers should not exceed 40 pages in length. If a paper is written in a native language, a three-page long English language summary could be submitted with the bibliography of the referred literature, and with information about the length of the whole paper. Each author can propose two reviewers for their submitted paper, but the final decision to select the reviewers remains at the discretion of the Editor. Those authors whose papers are selected for publication will receive a modest honorarium.

Contributors are invited to send their papers (hard copy and an electronic format as well) to the NISPAcee secretariat (contact information on the last page of the Newsletter).

If you feel you would need further information, please contact the deputy editor,
Mr. Juraj Sklenar,
e-mail: sklenar@nispa.sk.

SIGMA and Other Publications – Translation into CEE National Languages

Goal of this project is to translate SIGMA and other relevant publications from English to CEE national languages based on requests and needs of governmental institutions or NISPAcee member institutions from CEE countries.

How to apply:
Eligibility is limited to members of NISPAcee and other institutions with professional interest in public administration in Central and Eastern Europe; Applicants will have to prove the utility of the translated publications in their respective countries, the distribution policy, quality of translation, and an ability to cover the distribution costs; Priority will be given to institutions, which will distribute the publication at their own expense; Applicants should determine clear overall calculation of costs of translation (checking/editing) and publishing (priority will be given to reasonable price quotes for translation and publishing). NISPAcee make a general agreement with the EIPA (European Institute of Public Administration, Maastricht, The Netherlands) for the translation of EIPA publications within this project. All institutions interested in translation of the EIPA publications are invited to apply for the translation grants to NISPAcee. Information about the publication you can find at the homepage of EIPA
http://www.eipa.nl
Please send letters of inquiry and applications to NISPAcee Secretariat.
The deadlines:
- November 30, 2003
- February 28, 2004

Alena Brunovská Award for Teaching Excellence in Public Administration

CALL FOR NOMINATIONS
The NISPAcee announces call for nominations to this award in memory of Alena Brunovská, one of NISPAcee’s founders and the first Chair of the NISPAcee Steering Committee. The award is a tribute to her commitment to the development of public administration education in the region of Central and Eastern Europe.

The guidelines for preparation of nominations are available at the NISPAcee web site. Please follow these guidelines carefully when preparing the nomination for your institution’s candidate. If you have any questions regarding the nomination process please contact the NISPAcee Secretariat.

The recipient of the Award will receive a certificate (accompanied by a monetary prize of $500 US) at the award ceremony to be held during the NISPAcee Annual Conference. The recipient may be invited to deliver a lecture to the Conference on a topic of his or her choice, within the field of public administration. In this event, travel and expenses will be covered for such participation.

Deadline:
The nominations must be received by the NISPAcee Secretariat by December 1, 2003.
NISPAcee MEMBERSHIP

Presently, the NISPAcee enlists 124 Institutional members (from 25 countries), 33 Associate members (from 15 countries), and 232 Observers (from 35 countries).

New Institutional members of the NISPAcee

- Euro-Balkan Institute, Skopje, Macedonia
- Institute for Sociological, Political & juridical Research, Skopje, Macedonia
- Academy of Public Administration, Chisinau, Moldova
- European Movement in Serbia, Belgrade, Serbia & Montenegro
- Slovak Governance Institute, Bratislava, Slovak Republic

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NISPAcee News is published quarterly. We invite individuals as well as organisations to contribute to the first issue of volume XI. NISPAcee reserves the right to edit submissions for clarity, style, grammar and space.

The deadline for the next issue is November 30, 2003.