Conference Schedule

Wednesday, April 9, 2003		12.10 – 12.30	Call for participation in new
	NISPAcee Steering Committee meeting Meeting of the representatives of NISPAcee SC and the conference coordinators	12.30 - 14.00 14.00 - 15.30	projects; organizational announcements Lunch Plenary session on the main conference theme:
	Joint NISPAcee /NASPAA project Advisory and Selection Committee meeting Registration of participants		Panel discussion: The Role of Education in Enhancing Capacities to Govern
		15.30 – 16.00	Coffee break
	Registration of participants	16.00 – 17.00	Meetings of Working groups: WG I, WG III, WG IV, WG V, WG VI,
9.00 - 9.30	Plenary Session Chair: Barbara Kudrycka, NISPAcee President, Rector of Bialystok School of PA, Poland Official opening (Greetings and Welcome) Barbara Kudrycka, NISPAcee	17.30 18:00 – 19:00	WG VII Departure for the Parliament Palace, Str. Izvor, no. 2 – 4, sector 5 (Please, take your passports for entering the Parliament)
	President Lucica Matei, Scientific Secretary, National School of Political Studies and Public Administration, Romania Vasile Secares, Rector of the National School of Political Studies and Public Administration, Romania Adrian Nastase, Prime Minister, Romania		Chair: Lucica Matei, Scientific Secretary, National School of Political Studies and Public Administration, Romania Valer Dorneanu, President of Chamber of Deputies Topic: Legislative Support for Romanian Public Administration Reform Vasile Secares, Rector of National School of Political Studies and Public
	Keynote presentations Introduction to the conference theme by the general rapporteur Tony Verheijen, The Word Bank, USA Yehezkel Dror, Hebrew University, Israel Topic: Gearing Governments for Weaving the Future Discussion		Administration Topic: Is there anything typical about administration reform in Southern and Eastern Europe? Ioan Alexandru — Dean of Faculty of Public Administration, National School of Political Studies and Public Administration Topic: The Crisis of Administration. The
10.30 – 11.00 11.00 – 11.40	Coffee break Martin Potůček, Charles University, Prague, Czech Republic Topic: Capacities of Governing in Central and Eastern Europe Discussion		Necessity of Reform Ioan Oltean, Deputy, President of Committee for Public Administration, Territorial Planning and Ecological Balance, Chamber of Deputies Topic: The Necessity to Involve the
11.40 – 12.10	Ceremony of Alena Brunovská Award for Teaching Excellence in PA Presentation of the award by Barbara Kudrycka, NISPAcee President and Ludmila Gajdošová, NISPAcee Executive Director to the recipient: Emilia Spiridonova-Kandeva, Burgas Free University, Bulgaria Topic: Enhancing the Governance Capacities for Poverty in Transitioning Countries (emphasis on the experience of Bulgaria)	19.30 Friday, April I 9.00 – 10.30 10.30 – 11.00	Working sessions I and II on the main conference themes Meetings of Working groups

12.30 – 14.00	Working sessions I and II on the main conference themes Meetings of Working groups Lunch Working session I on the main conference theme Meetings of Working groups		Elections Others Discussions Representatives of the NISPAcee Member Institutions are expected to participate in the Business Meeting All other participants are warmly in-
15.30 – 16.00	Coffee break	20.00	vited and welcome to join the meeting
16.00 – 17.00	Working session I on the main conference theme Meetings of Working groups	Saturday, Apr	Working session I on the main con-
17.30 – 19.30	NISPAcee Business Meeting Opening – Barbara Kudrycka, NISPAcee President	10.30 – 11.00	ference theme Meetings of Working groups Coffee break
	Annual Report of Activities - Barbara Kudrycka, NISPAcee President Financial Report - Ľudmila Gajdošová, NISPAcee Executive Director Future Plans - Barbara Kudrycka, Ľudmila Gajdošová	11.00 – 13.00	Closing Plenary Session Chair: Barbara Kudrycka, NISPAcee President Reports of the coordinators of the Working Sessions/Groups Conference conclusions by the general rapporteur Tony Verheijen, The Word
	Informative Presentations: – Jan Andruch, NISPAcee, UNPAN Consultant Topic: Presentation of new NISPAcee web site and e-communication system – Juraj Sklenar, NISPAcee Topic: E-learning Module of English + Finance for the Countries Integrating into	13.00 – 14.00 14:30 – 17:00	Bank, USA Lunch Guided tour in Bucharest

Main Conference Theme

the European Union

Thursday, April 10, 2003

14.00 – 15.30 Plenary session on the main conference theme:

Panel discussion:

The Role of Education in Enhancing Capacities to Govern

Chair:

Barbara Kudrycka, School of Public Administration, Bialystok, Poland

Panelists:

- Wolfgang Drechsler, University of Tartu, Estonia
- *Kristin Morse*, Urban Institute, Washington, D.C, USA; Margarita Pinegina, Marina Shapiro, Institute for Urban Economics, Moscow, Russia joint presentation
- Brian Tutt, Aidan Rose, London Metropolitan University, UK
- Miroslav Mateev, Institute of PA and European Integration, Bulgaria

Focus of the panel:

Schools and institutes of public policy and public administration have an eminent task to educate future politicians and top civil servants, as well as citizens, in order to prepare them for challenging future tasks they will be exposed to in order to enhance capacities to govern. This is true both for universities and in-service training institutes. How to adapt their curricula? Is there the need of introducing special courses, modules and/or teaching methods?

Working Sessions on the Main Topics of the Conference:

I. Enhancing the Capacities of Central Governments

Coordinator:

Martin Potůček, Charles University, Prague, Czech Republic

Contemporary central governments face considerable challenges, which were unknown in the past. On the one hand, globalization processes limit their operational space, undermine their revenue and generate new social, economic and security threats. In addition, an important part of their previous competencies is being shifted either to local government or to the private (commercial as well as civic) sector. On the other hand, unprecedented new opportunities emerge to central governments from globalization processes. This defines a qualitatively new situation necessitating their substantial redesign: strengthening the capacity to take – despite uncertainty and inconceivability – the future into account; implementation of regulatory reforms including the shift from direct to indirect methods of regulation; new forms of inter-sectoral coordination; management of research and development and creation of a knowledge society; establishing institutions and mechanisms able to deal with emergency situations; building capacities to support international collaboration, especially vis-à-vis the European Union enlargement, and more.

Friday, April 11, 2003

9.00 - 10.30 **Session I**

Presentations:

Donald Fuller, Anglo-American College, Prague, Czech Republic Topic: Enhancing the Capacities of Central Governments

Rainer Kattel. Tallinn Technical

University, Estonia

Topic: The Challenge of Techno-Economic Paradigms to Governance in CEE

Radoslaw Zubek, London School of Economics and Political Sciences, UK Topic: Developing Capacity for Effective

EU Transposition

Discussion

10.30 - 11.00 Coffee break

11.00 - 12.30 **Session 2**

Presentations:

Oleh Protsyk, University of Ottawa,

Canada

Topic: Reforming Cabinets in Post-Communist Countries

Kim Lynge Nielsen, Aalborg university,

Topic: Effective Institutional Set-ups by Strengthening Lines of Accountability

Andrei Lobatch, Grodno State

University, Belarus

Topic: Strong Governance with Weak Government: Case of Belarus

Discussion

12.30 - 14.00 Lunch

14.00 - 15.30 **Session 3**

Presentations:

Vesselin Dimitrov, London School of Economics and Political Sciences, UK Topic: *Core Executive Institutions and*

Budgetary Performance in Post-Communist Europe

Martin Brusis, University of Munich,

Germany

Topic: Government Offices and Governance Capacity: A Comparison of Bulgaria, The Czech Republic, Hungary and Poland of CEE Countries

Discussion

15.30 - 16.00 Coffee break

16.00 - 17.00 **Session 4**

Presentations:

Karin Hilmer Pedersen, Aarhus University, Denmark

Radoslaw Zubek, London School of Economics and Political Sciences. UK

- joint paper

Topic: Autonomy and Embedded Ness in State-Society Relations in Poland

Marketa Vylitova, Research Institute for Labour and Social Affairs, Prague,

Czech Republic

Topic: (De)centralization of Social Services in the Czech Republic

Discussion

Saturday, April 12, 2003

9.00 - 10.30 **Session 5**

Presentation:

Swen Soiver, State Audit Office,

Tallinn, Estonia

Topic: Media in Lawmaking Process

Conclusions, report for the plenary session

10.30 - 11.00 Coffee break

11.00 - 13.00 Closing Plenary Session

II. Enhancing the Capacities of Regional and Local Governments

Coordinator:

Laszlo Vass, Budapest University of Economic Sciences, Hungary

The implementation of the subsidiarity principle opens new horizons for regional and local governments. Innovative approaches are needed to cover the new governmental functions of regions and municipalities. What matters are: the ways in which regional and local governments can negotiate and collaborate with their central government, with each other and with regional and local governments from abroad; the potential for the operation of consultative frameworks between the representation of employers, employees and regional governments; the new patterns of collaboration between regional and local governments and the commercial and civic sector. Also important is the capacity in central government to facilitate regional and local governments while guiding them and exercising appropriate supervision.

Friday, April 11, 2003

9.00 - 10.30 **Session I**

Presentations:

Michiel S. de Vries, University of Niimegen, The Netherlands

Topic: Value Change among Local Policymakers in Transition Countries

Peter Szegvari, University of Economy, Budapest, Hungary

Topic: New Governmetal Functions of the Hungarian Region regarding to the Accession to the EU

Phillip J. Bryson, Brigham Young University, Utah, USA

Topic: The Property Tax – A Missed Opportunity for Fiscal Decentralization in Transition Countries: The Czech and

Slovak Cases Discussions

10.30 - 11.00 Coffee break

11.00 - 12.30 **Session 2**

Presentations:

Galima Eshmukhamedova, Academy of Management under the President of the Kyrgyz Republic

Topic: Decentralization and

Self-government

Roberta Benini, University of Bologna, Italy

Topic: Local Development and Institutional Decentralization in Russia: Constraints and Challenges

Discussions

Conclusions, report for the plenary session

Saturday, April 12, 2003

11.00 - 13.00 Closing Plenary Session

Reports of the coordinators of the Working Session/Groups

WORKING GROUPS

I. Working Group on Politico-Administrative Relations

Coordinators:

Bernadette Connaughton, University of Limerick, Ireland **Georg Sootla**, Tallinn University of Educational Sciences, Estonia **B. Guy Peters**, University of Pittsburg, USA

"Bureaucrats and Politics: Expanding the Analysis in the Framework of Modern Governance"

The aim of the working group is to build upon previous studies of the principal actors in the policy making process, namely politicians and civil servants, and further this study through broadening the conceptual focus for analysis and the application of empirical evidence using case study methodology.

The study of the traditional dichotomy of politico-administrative relations in CEEC will be widened to incorporate and analyse the process of modern governance in the region. This implies the presence, impact of, necessity and contribution of a variety of other actors in the policy-making arena whose relationships and links with the bureaucracy will be analysed via case studies of policy formation and reform during the 1990s. The general objective of this departure is to map the most important relationships around the government organisations in CEE states. Sessions will be organised with problem focus and discussions, relied on papers prepared by country representatives. Framework of discussion was distributed among members of WG a week before the conference. It should be emphasized that selected papers actually presented for discussions will be published in NISPAcee proceedings. Sessions will be held as discussions based on individual papers but it is strongly recommended that presentations will not be simply as short summaries of papers.

Thursday, April 10, 2003

16.00 – 17.00 Introductory meeting of the Working group

- Information about the two year project of WG by the coordinators
- Introduction of the group members
- Aims and objectives of the meeting in Bucharest

Friday, April 11, 2003

9.00 - 10.30 Session I: Developing a Theoretical Framework for the Study of Decision-making arenas in Balancing State-society Relations in the Policy Process

Chair: **B. Guy Peters**, University of Pittsburgh, USA

Discussants: *Georg Sootla*, Tallinn University of Educational Sciences, Estonia; *Donald Fuller*, Anglo-American College, Prague, Czech Republic; *Ole Norgaard* and *Sally Cummings*, University of Aarhus, Denmark

"Bureaucrats and Politics – Expanding the Analysis from governance perspective"

- rationale and goals of the working group sessions
- introduction to the concept of governance, policy communities and networks
- introduction and discussion on the research protocol
- indicators for the analysis of decision-making and implementation arenas in the policy process

10.30 - 11.00 Coffee break

11.00 – 12.30 Session 2: Civil Service : In the Core/Periphery or Policy Networks Chair: I. Lazareviciute

- Changing perceptions of civil servants and professionals of their roles in various decision-among arenas (I. Reinholde, University of Latvia, Latvia; I. Lazareviciute, Kaunas University of Technology, Lithuania)
- Research theories and methods in analysing of roles of civil servants in decision-making process (L. Drensgaard, Aarhus University, Denmark; P. Ovseiko, Centre for Policy Studies, Budapest, Hungary; B. Guy Peters, USA)
- National variations of roles of civil servants in decision-making process (P. Gray, London Metropolitan University, UK;

A. *Dukenbajev*, American University in Kyrgyzstan, Bishkek, Kyrgyzstan

Discussion

12.30 - 14.00 Lunch

14.00 – 15.30 Session 3: Decision Making Arenas in Specific Policy Sectors

Chair: **B. Connaughton** (**A. Velthut**)

- Decision-making arenas in the welfare sectors (Anu Toots, Tallinn University of Educational Sciences, Estonia; Pavel Ovseiko, Centre for Policy Studies, Budapest, Hungary)
- Decision-making arenas in agricultural administration (Jochen Franzke, Astrid Strohbach and Stephanie Tragl, University of Potsdam, Germany)
- Decision-making arenas at the development of secondary legislations (A. Velthut)

Discussion

15.30 - 16.00 Coffee break

16.00 – 17.00 Session 4: Policy Arenas as Interaction of Levels of Governance

Chair: G. Sootla

- The role of regional administration as arena for mediating central-local decision networks
 (T. Majcherkiewicz, University of Mining and Metallurgy, Cracow, Poland; Anna Volkova, Russian State Pedagogical University, Saint-Petersburg, Russia;
 Tania Malyarenko, Donetsk State Academy of Management, Ukraine)
- Local policy-networks in EU perspective (Magdalena Sapala, Poznan University of Economics, Poland)

Discussion

Saturday, April 12, 2003

9.00 - 10.30 Conclusions

Chair: B. Guy Peters

- Summing up of debate
- Proposals for the research protocol (chairmen of WG sessions)
- Feedback and evaluation of proceedings
- Agenda setting for activities in 2004 Discussion

10.30 - 11.00 Coffee break

11.00 – 13.00 Closing Plenary Session

II. Working Group on Public Sector Quality

Coordinator:

Elke Loeffler, Bristol Business School, Bristol, UK Katarina Staroňová, Slovakia http://www.vus.uni-lj.si/nispa/

"Measuring the quality of life and governance processes"

The objective of this fourth meeting is **to identify new approaches towards quality measurement which go beyond improving the quality of service delivery.** From a wider governance perspective, an excellent public agency needs to be more than an excellent service provider. In particular, **a public agency must also be excellent in the way in which it discharges its political and social responsibilities with its external stakeholders.** For example, in the case of garbage collection, excellent service provision will not guarantee clean streets if citizens continue to drop litter. In the fight to get clean streets, it may be rather more important to teach children at school appropriate civic behaviour. In other words, "good local governance" is more than "good local government".

Therefore, the NISPAcee Working Group on Public Sector Quality has chosen

"Measuring the Quality of Life and the Quality of Governance Processes" as the overall theme for its fourth meeting at the 11th NISPAcee Conference.

In particular, we will look at:

- Measuring the quality of public governance processes (first session)
- Measuring the quality of life at local and regional levels (second session)
- Assessing the effects of decentralising powers to local levels of government on the quality of public governance (third session)
- Assessing what we can learn from international experiences with the measurement of good governance (fourth session)

In order to take on board criticism and suggestions we received at last year's meeting we will ensure that there is ample room for plenary discussions and group work. Therefore, only two papers will be presented in each session.

This will allow us to take forward the discussions which we had at the NISPAcee Conference in Cracow last year, where we focused on how to improve the quality of public services.

Friday, II April 2003

09.00 – 10.30 Session I: Measuring the Quality of Public Governance Processes

Barbara Coe, United States

Topic: Measuring the Success of Citizen Participation in Public Decision-making Process – Results from Empirical Re-

search in Albania

Discussant: Hindrek Lootus, Estonia

Sorin Ionita, Romania

Topic: Perceptions of the Implementation of Good Governance Principles in the Romanian Public Sector – Results from a Public Opinion Poll

Discussant: Kristiina Tonnisson,

Estonia

Plenary discussion moderated by **Elke Löffler**, UK

11.00 – 12.30 Session 2: Measuring the Quality of Life at Local and Regional Levels Luigi De Bernardis, Italy

Topic: A Balanced Scorecard Approach for Quality of Life Measurement in Italian local Government Discussant: **Sergei Pushkarev**, Russia **Gloria J. Deckard** and **Judy Rosenbaum**, USA

Topic: Measuring Health-related Quality of Life: Health Care Measures and Responses at a Local Level in Miami-Dade County, Florida

Discussant: *Claudia Novac*, Romania *Plenary discussion moderated by Kata-rina Staronova*, Slovak Republic

14.00 – 15.30 Session 3: Assessing the Effects of Decentralising Powers to Local Levels of Government on the Quality of Public Governance

Jelena Maurina, Latvia

Topic: The Creation of Public Agencies in Latvia and their Effects on Public Governance

Discussant: **Katarzyna Kuć**, Poland Group exercise: Constructing a governance balanced scorecard, moderated by

Elke Löffler, UK and **Katarina Staronova**, Slovak Republic

16.00 – 17.00 Session 4: Panel with invited speakers

Topic: Improving the Quality of Life in CEE Countries – lessons from international experience Ovidiu Bujorean, President of LEAD-ERS, Romania Karin Narep, Ministry of Finance, Estonia

Viola Zentai, LGI, Hungary (invited) Representative of Transparency International, Romania (invited) and others **Plenary discussion** Critique of the Bucharest meeting

Saturday, April 12, 2003

11.00 - 13.00 Closing Plenary Session

Reports of the coordinators of the Working Session/Groups

III. Working Group on Preventing Corruption in Public Administration

Coordinators:

Barbara Kudrycka, School of Public Administration, Bialystok, Poland **Roman Chlapak**, Council of Europe, Strasbourg, France

Background and justification:

It is widely recognised that strategies against corruption are only successful if they are comprehensive. Legal and law enforcement measures need to be complemented by the involvement of the public as well as by measures to prevent corruption within public administration systems. Countries of central and eastern Europe have made progress in adjusting their legislation with European standards and in strengthening their capacities to investigate and prosecute corruption. However, special efforts are required in the field of prevention, in particular with regard to reducing risks and opportunities of corruption within public administrations. At the same time, capacities to design and implement such prevention measures are limited. Public administration training institutions could make an impact in this respect by including corruption prevention issues into the curricula.

Objective: To strengthen capacities for the prevention of corruption within public administrations by integrating prevention issues into the curricula of public training institutions.

Output: By December 2003, a research study will have been published containing at least ten case studies on experience with the integration of anti-corruption issues into the curricula of public administration institutions and/or specific and practical recommendations for improvement.

Thursday, April 10, 2003

16.00 – 17.00 Introductory meeting of the Working

Friday, April 11, 2003

9:00 - 9:30 **Session I:**

Short speeches by review experts

9:30 – 10:30 Presentation of draft studies, comments on review and discussions

Jana Voldanova, Training Center for Public Administration, Czech Republic Mantas Jonuaskis, Lithuanian Institute

of Public Administration, Lithuania

11:00 – 12:30 **Session 2:** Presentation of draft studies, comments on review and discussions

Anetta Jurczuk, Bialystok School of Public Administration, Poland **Ludmila Voltchkova**, St. Petersburg

University, Faculty of Sociology, Russia **Natasa Tomic**, University of Belgrade, Serbia & Montenegro

14:00 – 15:30 **Session 3:** Presentation of draft studies, comments on review and discussions

Mara Grudule, Latvian School of Public Administration, Latvia,

Zana Vokopola, Albanian Coalition Against Corruption (ACAC), Albania **Anatoly Zakalyuk**, State, Judicial and Law Enforcement Agencies, Ukraine **Vadim Barko**, Ministry of Internal affairs of Ukraine

16:00 – 17:00 **Session 4:** Presentation of draft studies, comments on review and discussions

Daniel Serban, Research Triangle Institute, Romania

Habit Hajredini, Kosovo Government, Kosovo

Krzysztof Witkowski, University of Informatics, Poland

Saturday, April 12, 2003

9.00 - 9.30 **Conclusions**

Barbara Kudrycka, Roman Chlapak,

2 experts - comments on drafts

9:30 - 10.30 All participants discussion, schedule for the future

11.00 – 13.00 Closing Plenary Session

Reports of the coordinators of the Working Session/Groups

IV. Working Group on Democratic Governance of Multiethnic Communities

Coordinators:

Petra Kovacs, LGI/OSI, Hungary

Jana Krimpe, Tallinn University of Educational Sciences, Estonia

Michael Brintnall, American Political Science Association, Washington D.C., USA

The topic of this year WG "Enhancing the capacity of local government to provide equitable access to minorities" is based on research of the working group. The aim of the working group, which work is based on previous studies, is to provide suggestions by which local governments and their agencies or institutions might regularly assess their performance or demonstrate progress. Using case study methodology, working group papers analysing key factors of successful practices in providing equitable access to public services for minorities, in promoting of policies of equal opportunities and non-discrimination at the sub-national levels of government. This issue has become a key priority for all governments in Central and Eastern Europe in the process of European Integration.

Thursday, April 10, 2003

16.00 – 17.00 Introductory meeting of the Working group

Friday, April 11, 2003

9.00 - 10.30 **Session I**

Presentations:

Jana Krimpe, Tallinn Pedagogical

University, Estonia

Topic: Conclusions on previous results of IV WG (Prepared by Petra Kovacs,

LGI/OSI, Hungary)

Michael Brintnall, American Political

Science Association, USA

Topic: Introduction to the main topic of

WG

Questions and remarks

10.30 - 11.00 Coffee break

11.00 - 12.30 **Session 2**

Presentations:

Andrey Makarychev, Nizhny

Novgorod, Linguistic University, Russia Topic: Governance in Multiethnic Political Communities: The Case of Volga Federal

District Regions in Russia

Jana Krimpe & Maksim Golovko,

Tallinn Pedagogical University, Estonia Topic: Enhancing the Capacity of Local Government to Provide Equitable Access to Minorities: the Case of Tallinn city

Discussion

12.30 - 14.00 Lunch

14.00 - 15.30 **Session 3**

Presentations:

Rustem Ablyatifov, Ukrainian

Academy of Public Administration,

Ukraine

Topic: The Access of Crimean Tatars to Public Services on Regional and Local Level in the Context of Elections of 2002 in Ukraine

Andrea Naphegyi, Bucharest, Romania Ekaterina Sokirianskaja, Ingushetia,

Dagestan, Russian Federation

Topic: Governing Fragmented Societies: Institution-Building and Political Integration in Chechnya

Discussion

15.30 - 16.00 Coffee break

16.00 - 17.00 **Session 3:** To be continued

Michael Brintnall, American Political

Science Association, USA

Topic: The Role of Professional Association in Enhancing the Capacity to Provide Equitable Access to Public Services for Minorities

Discussions

Session 4: Next IV WG meeting agenda activities and scheduling

Discussions

Saturday, April 12, 2003

9.00 – 10.30 **Session 5:** Conclusions; Completing of the WG report for closing plenary session

10.30 - 11.00 Coffee break

11.00 - 13.00 Closing Plenary Session

V. Working Group on Public Sector Finance and Accounting

Coordinator:

Zeljko Sevic, University of Greenwich, UK

This year the Working Group on Public Sector Finance and Accounting will focus on institutional and capacity building issues in European transitional economies, analysing the capacity of local governments to govern in modern times. This is closely linked with the fiscal capacity and financial abilities of local government to meet its responsibilities. The Research Protocol has been developed and it should provide a minimum common ground for research (country studies). However, the Protocol does not fix the approach to capacity and institutional building issues in CEECs. All methodological approaches and schools of thought are welcome.

Thursday, April 10, 2003

16.00 - 17.00 Session I: Zeljko Sevic, Introductory Meeting

Friday, April 11, 2003

9.00 - 10.30 Session 2: Zeljko Sevic, Introduction to the Main Topic **Presentations:**

> Juliana H. Pigey, Urban Institute, Washington, DC, USA and Artan Hoxha, Institute for Contemporary Studies, Tirana, Albania Topic: Institutional Capacity Building in Albania: A Case Study

Adrian Miroiu, National School of Political Studies and Public Administration, Bucharest, Romania and Paul-Dragos Aligica, National School of Political Studies and Public Administration, Bucharest, Romania

Topic: Public Higher Education Financing: A Comparison of the Historical and Formula-based Mechanism

Mark Chandler, Vilnius University, Vilnius, Lithuania

Topic: Revenue Raising and Accountability of Local Governments in Lithuania Viktor Trasberg, University of Tartu, Estonia

Topic: Intergovernmental Fiscal Relations in the Baltic Municipalities

Piotr Bury, Akademia Swietokrzyska, Kielce, Poland

Topic: Tax-nature Fees in Local Government Budgets in Poland

Pawel Swianiewicz, Warsaw University, Warsaw, Poland Topic: Local Taxes in Poland. Base for Local Accountability?

11.00 - 12.30 **Session 3:**

Presentations:

David Tumanyan, Communities Finance Officers Association, Yerevan, Armenia

Topic: Fiscal Capacity Building in Armenian Local Government System

Araksya Margaryan, Institute of Ecology, Economics and Law, Yerevan, Armenia

Topic: Enhancing the Capacities of Regional and Local Governments to Provide more Authority in Public Finance Lubov Chapurina, UNDP, Astana,

Kazakhstan

Topic: Enhancing Local Government Revenue Raising Capacity: A Way of Reaching More Accountable Local Government - Case Study of Kazakhstan Mihaela Onofrei, "Al. I. Cuza" University, Iasi, Romania and Silviu-Gabriel Ursu, "Al. I. Cuza" University, lasi, Romania

Topic: Enhancing Financial Capacity and Democratic Accountability of the Local Government: The Romanian Case Olga Kolovitskova, Intellectual Services and Technology Consult Group, Kiev, Ukraine and Yuriy Lukovenko, Humanitarian Development Technology Fund, Kiev, Ukraine Topic: Ukraine: Enchanting Local Govern-

ment Revenue Raising Capacity: A Way of reaching More Accountable Local Government

Ildar Zoulkarnaev, The State University of Bashkortostan, Ufa, Bashkortostan, Russian Federation

Topic: Budget Incentives for Local Governments in the Republic of Bashkortostan to Develop Economy and to Improve **Providing of Public Goods**

Sergii Slukhai, Taras Shevchenko National Kyiv University, Kiev, Ukraine Topic: Building-up Fiscally Strong Local Governments: A Challenge for Ukraine

14.00 - 15.30 **Session 4:**

Presentations:

Karel Vit, University of Economics, Prague, Czech Republic
Topic: The Possibilities of Budget Deficit

Financing

Jitka Pekova, University of Economics, Prague, Czech Republic and Jan Selesovsky, Masaryk University Brno, Czech Republic and Robert Jahoda, Masaryk University Brno, Czech Republic

Topic: Capacity Building in the Czech Republic

Bartlomiej Gurba, University of Bonn,

Bonn, Germany

Topic: Vertical Imbalance and Bailout

– The Case of Polish Local Governments
Borrowing

Mihaly Lados, Centre for Regional Studies of the Hungarian Academy of Sciences, Györ, Hungary Topic: Enhancing Local Government Rev-

enue Raising Capacity in Hungary **Thomas Meekel**, UNDP / Ministry of
Finance and Economy of the Republic

of Serbia

Topic: Local Public Borrowing in Serbia: How May Local Authorities Raise Finances for their Priority Investments? **Leonida Pliskevich**. International

Institute of Labour and Social Relations, Minsk, Belarus

Topic: Local Government Capacity Building in a Highly Centralised Country: The Case of Belarus

Bryce Herrington, College of William and Mary, Williamsburg, Virginia, USA Topic: Unanticipated Budgetary Consequences of Devolution: Capacity Enhancing Potentials within the Current Russian Constitutional Framework

16.00 – 17.00 **Session 5:** Panel Discussion

Saturday, April 12, 2003

9.00 – 10.30 **Session 6:** Discussion: Plans for the next year

11.00 – 13.00 **Closing Plenary Session**Reports of the co-ordinators of the Working Session/Groups

VI. Working Group on e-Government

Coordinators:

Theodore Tsekos, United Nations Thessaloniki Centre, Greece **Vassilios Peristeras**, United Nations Thessaloniki Centre, Greece

This year the Working Group will focus on the theme "Towards integrated public policy for e-Government development".

E-Government has become a popular topic in countries all over the world, regardless their development stage. Politicians and public officials, design and support the implementation of e-Government. Though there is not one single way for implementing e-Government. The public policy for e-Government development (the management of e-Government) differs a lot, when moving from one country to another.

In the Working Group, alternative approaches for developing an e-Government policy will be identified and lessons-learnt by each country will be presented. We would accept either theoretical papers addressing the issue of the diversity of public policies for implementing e-Government, or practical papers presenting country-specific public policy for e-Government.

Questions that could be addressed follows (indicative):

- Centralized versus decentralized e-Government development.
- The management of e-Government: structures, processes, resources.
- National e-Government master plans: lessons-learnt and best practices.

National strategies for e-Government in CEE&CIS countries and eEurope.

Thursday, April 10, 2003

16.00 - 17.00 Introductory Meeting

Friday, April 11, 2003

09.00 – 09.20 Introductory report: Towards Integrated Public Policy for e-Government Development

Theodore Tsekos, **Vassilios Peristeras**, United Nations Thessaloniki Centre , Greece

Panel No. 1: National Strategies and Policies for e-Government

09.20 – 09.40 **Andrej Kovačič**, University of Ljubljana, Slovenia

Topic: Managing Change towards e-Government

09.40 – 10.00 **Salih Murzaev**, Academy of Management, Kyrghyzstan

Topic: National Strategy for e-Government in Kyrghyzstan

10.20 – 10.30	Razvan Viorescu, University "Stefan cel Mare" Suceava, Romania		Abuse of International Communication technologies in PA
	Topic: E-Government projects for the	15.00 - 15.20	Wolfgang Drechsler, University of
	acceleration of the transition towards the		Tartu, Estonia
	information society – the Romanian case		Topic: The Estonian e-voting Laws Dis-
10.30 - 11.00	Coffee break		course: Paradigmatic Benchmarking for
	Panel No. 2: National Strategies		Multi-level e-Governance in Central and
	and Policies for e-Government		Eastern Europe
11.00 – 11.20	Sergei Perov, International Market		Panel No. 4: E-Government Deci-
	Institute, Samara, Russia		sion-making and Evaluation
	Topic: Foundation of e-Government	15.20 - 15.40	Martin Gramatikov, Sofia University,
	Concept in the Samara Oblast, Russia		Bulgaria
11.20 - 11.40	Gheorghe Filip, Ovidiu Stoica, Uni-		Topic: Data Mining Techniques and the
	versity "Al. I. Cuza" lasi, Faculty of		Process of Decision-making in the Bulgar-
	Economics & Business Administration,		ian PA
	Romania	15.40 – 16.00	Coffee break
	Topic: The Romanian e-Government	16.00 - 16.20	Marcin Sakowicz, Warsaw School of
	Strategy and the eEurope		Economics, Poland
	Panel No. 3: Facets of e-Govern-		Topic: How to Evaluate e-Government?
	ance Policies		Different Methodologies and Methods
11.40 – 12.00	Ljubomir Trajkovski, Management	16.20 – 16.40	Mirko Vintar, Mitja Decman, Matejo
	Consulting Association MCA2000,		Kunstelj, Anamarija Leben, University
	Macedonia		of Ljubljana, Slovenia
	Topic: Are We Ready for e-Democracy?		Topic: Integral e-Government Develop
	The Lessons Learned in Macedonia		ment Indicators
12.00 – 12.20	David Spacek, Masaryk University,	16.40 – 17.00	Ani Matei, Diana-Camelia Iancu,
	Czech Republic		National School of Political Studies and
	Topic: E-government and the Freedom of		PA, Romania
	Information Legislation		Topic: E-Administration as a Way of
	Questions and answers		Increasing the Managerial Capacity in
12.30 – 14.00			Public Sector
	Panel No. 3: Facets of e-Govern-	Saturday, Apr	ril 12, 2003
	ance Policies (continuing)		Nina Belyaeva, Higher School of Eco-
14.00 – 14.20	Aleksandar Ugrinoski, Civil Servants'		nomics, Moscow, Russia
	Agency, Macedonia		Topic: E-Government on the Computer-
	Topic: The e-learning as a Paradigm		Desk of Active citizens: Challenges and
14.20 – 14.40	Lucica Matei, National School of Po-		Opportunities
	litical Studies and PA, Romania	09.20 - 10.30	Conclusions: 2003 – 2004 Working
	Topic: Impact of New Technologies on		plan
14.40 15.00	Public Organizations	11.00 – 13.00	Closing Plenary Session
14.40 - 15.00	Mariusz Dmochowski, Bialystok		Reports of the coordinators of the
	School of PA, Poland		Working Session/Groups
	Topic: Civil Servants' Responsibilities		0 ,
	in Context of Implementation, Use and		

VII. Working Group on Public Health Management and Policy

Coordinators:

Allan Rosenbaum, Florida International University, USA **Juraj Nemec**, Matej Bel University, Slovakia

The principal goal of the working group is to research and document the degree to which public health (PH) administration, management, and policy knowledge, skills and competencies are imparted by existing public administration (PA) education and training programs in Central and Eastern Europe (CEE), and to develop recommendations

with respect to the desirability, feasibility and modalities for a greater integration between PA and PH administration, management and policy education.

The WG meeting will focus on the presentation and group discussion of research results by WG members, with main emphasis on country studies prepared under the research guidelines. The WG will also discuss plans for future activities: the publication of research results, definition of the research agenda for the following year and discussion of future activities.

Thursday, April 10, 2003

16.00 - 17.00 Introductory Meeting

Friday, April 11, 2003

9.00 – 10.30 Public Health Management and Policy: Main trends

James Bjorkman, Institute of Social Studies, The Netherlands

Topic: Health Sector Reforms: Measures,

Muddles and Mires

Gloria Deckard, Florida International University, USA and Judith Rosenbaum, Agency for Health Care Administration, USA

Topic: Preparing Managers for the U.S. Health Care System: Models for Designing and Accrediting Quality Curriculum

10.30 - 11.00 Coffee break

11.00 – 12.30 Presentation of country studies I

Nikolay Gavrailov, Medical University Sofia, Sofia, Bulgaria, **Martin Gramatikov**, Sofia University, Sofia, Bulgaria Topic: *Country Study of Bulgaria* **Ivan Maly**, Masaryk University, Brno, Czech Republic

Topic: Country Study of Czech Republic Ramune Kalediene, Kaunas University of Medicine, Kaunas, Lithuania,

Leonardas Rinkevicius, Kaunas University of Technology, Kaunas, Lithuania Topic: Country Study of Lithuania Dana Farcasanu, Institute of Health Services Management, Bucharest, Romania, Cristian Vladescu, University of Bucharest, Romania

Topic: Public Health and Management Education in Romania – a Decade of Evolution

Juraj Nemec, Matej Bel University, Banska Bystrica, Slovakia Topic: Country Study of Slovak Republic

12.30 - 14.00 Lunch

14.00 – 15.30 Presentation of country studies II

Albana Ahmeti, Institute of Public Health, Tirana, Albania Topic: Public Health Administration and Management in Albania

Gayane Selimyan, Lucig H. Danielian, American University, Yerevan, Armenia Topic: Public Health Administration, Management and Policy in the Republic of Armenia

Nana Sumbadze, Institute for Policy Studies, Tbilisi, Georgia

Topic: Understanding Health-related Behavior of the Population: Pre-condition for Designing Effective Health Policy

Tatiana Chubarova, Institute of International Economic and Political Studies, Russian Academy of Sciences, Moscow, Russia

Topic: Health Management Education in Russia in the Context of Health Care Policy and Reforms

Ioulia Chtchelkova, Kazan State Technical University, Kazan, Russia, Leysan Shaydullina, Kazan State Medical University, Kazan, Russia
Topic: Health Care System in Tatarstan:

Present Moment, Problems and Future
Perspectives

Svitlana Khadzhyradeva, Natalya Kolisnichenko, Odessa Regional Institute of Public Administration, Ukrainian Academy of Public Administration, Odessa, Ukraine Topic: Public Health Administration, Management and Policy in Ukraine

15.30 - 16.00 Coffee break

16.00 – 17.00 Round table on Public Health Management and Policy

Bogdan M. Chiritoiu, Faculty of Political Science, Bucharest University, Bucharest, Romania
Topic: Administrative Capacity for Acquis Implementation. Case Study on Health Social Insurance

Saturday, April 12, 2003

9.00 – 10.30 Conclusions, recommendations, next steps

11.00 – 13.00 Closing Plenary Session