11th NISPAcee Annual Conference
“ENHANCING THE CAPACITIES TO GOVERN:
Challenges facing the CEE countries”
Bucharest, Romania, April 10-12, 2003

Organized in cooperation with the National School of Political Studies and Public Administration, Bucharest, Romania

PRELIMINARY CONFERENCE SCHEDULE
updated: February 20, 2003, changes are in red

Wednesday, April 9, 2003
Pre-conference meetings:
15.00 - 19.00 NISPAcee Steering Committee meeting
20.00 - 21.00 Meeting of the representatives of NISPAcee SC and the conference coordinators
16.00 - 19.00 Joint NISPAcee /NASPAA project Advisory and Selection Committee meeting
17.00 – 21.00 Registration of participants

Thursday, April 10, 2003
7.30 - 9.00 Registration of participants
9.00 - 9.30 Plenary Session
Official opening (Greetings and Welcome)
9.30 - 10.30 Keynote presentations
Introduction to the conference theme by the general rapporteur Tony Verheijen, The Word Bank, USA
Yehezkel Dror, Hebrew University, Israel
Topic: Gearing Governments for Weaving the Future
Discussion
10.30 – 11.00 Coffee break
11.00 - 11.40 Martin Potůček, Charles University, Prague, Czech Republic
Topic: Capacities of Governing in Central and Eastern Europe
Discussion
11.40 - 12.10 Ceremony of Alena Brunovska Award for Teaching Excellence in PA
Presentation of the award to the recipient
12.10 - 12.30 Call for participation in new projects; organizational announcements
12.30 - 14.00 Lunch
14.00 - 15.30 Plenary session on the main conference theme:
Panel discussion: The Role of Education in Enhancing Capacities to Govern
Discussion
15.30 - 16.00 Coffee break
16.00 – 17.00 Working sessions on the main conference themes
Meeting of Working groups
17.30 Departure for the Parliament Palace
18:00 - 19:00 Romanian panel in the Parliament Palace
Presentations of the high-level representatives of the Romanian government and school
19:30 Reception

Friday, April 11, 2003

9.00 - 10.30 Working sessions on the main conference themes
Meetings of Working groups
10.30 – 11.00 Coffee break
11.00 - 12.30 Working sessions on the main conference themes
Meetings of Working groups
12.30 – 14.00 Lunch
14.00 - 15.30 Working sessions on the main conference themes
Meetings of Working groups
15.30 – 16.00 Coffee break
16.00 - 17.15 Working sessions on the main conference themes
Meetings of Working groups
17.30 – 19.30 NISPAcee Business Meeting
Opening
Annual Report of activities
Financial report
Future Plans
Elections
Others
Discussions
Representatives of the NISPAcee Member Institutions are expected to participate in the Business Meeting.
All other participants are warmly invited and welcome to join the meeting.
20.00 Departure for a dinner

Saturday, April 12, 2003

9.00 - 10.30 Meetings of Working groups
10.30 – 11.00 Coffee break
11.00 - 13.00 Closing Plenary Session
Reports of the coordinators of the Working Session/Groups
Conference conclusions by the general rapporteur Tony Verheijen, The World Bank, USA
13.00 – 14.00 Lunch
14:00 Sightseeing

MAIN CONFERENCE THEME

Thursday, April 10, 2003

14.00 - 15.30 Plenary session on the main conference theme:
Panel discussion: The Role of Education in Enhancing Capacities to Govern
Chair:
Panelists: 4 invited
- Wolfgang Drechsler, University of Tartu, Estonia
- Kristin Morse, Urban Institute, Washington, D.C, USA; Margarita Pinegina, Marina Shapiro, Institute for Urban Economics, Moscow, Russia – joint presentation
- Brian Tutt, London Metropolitan University, UK
- Miroslav Mateev, Institute of PA and European Integration, Bulgaria

Focus of the panel:
Schools and institutes of public policy and public administration have an eminent task to educate future politicians and top civil servants, as well as citizens, in order to prepare them for challenging future tasks they will be exposed to in order to enhance capacities to govern. This is true both for universities and in-service training institutes. How to adapt their curricula? Is there the need of introducing special courses, modules and/or teaching methods?

Format:
The chair and the panelists will present their ideas dealing with the panel theme in short maximum 10 minutes presentations. The aim is that the panelists will rise the most important issues and initiate discussion with the conference participants with a focus on the following questions:
1. What are the specific educational needs of modern, innovative government that are not covered by the current educational system?
2. What the schools and institutes are able to do to cover such needs?
3. How we could transmit/interpret requirements of innovative, good governance into educational system?

MAIN TOPICS OF THE CONFERENCE:
I. Enhancing the Capacities of Central Governments
Coordinator: Martin Potůček, Charles University, Prague, Czech Republic

Contemporary central governments face considerable challenges, which were unknown in the past. On the one hand, globalization processes limit their operational space, undermine their revenue and generate new social, economic and security threats. In addition, an important part of their previous competencies is being shifted either to local government or to the private (commercial as well as civic) sector. On the other hand, unprecedented new opportunities emerge to central governments from globalization processes. This defines a qualitatively new situation necessitating their substantial redesign: strengthening the capacity to take - despite uncertainty and inconceivability - the future into account; implementation of regulatory reforms including the shift from direct to indirect methods of regulation; new forms of inter-sectoral coordination; management of research and development and creation of a knowledge society; establishing institutions and mechanisms able to deal with emergency situations; building capacities to support international collaboration, especially vis-à-vis the European Union enlargement, and more.

Friday, April 11, 2003
Presentations:
Radoslaw Zubek, London School of Economics and Political Sciences, UK
*Topic: Developing Capacity for Effective EU Transposition*
Vesselin Dimitrov, London School of Economics and Political Sciences, UK
*Topic: Core Executive Institutions and Budgetary Performance in Post-Communist Europe*
Klaus Goetz, London School of Economics and Political Sciences, UK
*Topic: Filling the Hallow Crown: The Emergence of Core Executives in Post-Communist Europe*
Andrei Lobatch, Grodno State University, Belarus
*Topic: Strong Governance with Weak Government: Case of Belarus*
Oleh Protsyk, University of Ottawa, Canada
*Topic: Reforming Cabinets in Post-Communist Countries*
Donald Fuller, Anglo-American College, Prague, Czech Republic
*Topic: Enhancing the Capacities of Central Governments*
Marketa Vylitova, Research Institute for Labour and Social Affairs, Prague, Czech Republic
*Topic: (De)centralization of Social Services in the Czech Republic*
Kim Lynge Nielsen, Aalborg university, Denmark
*Topic: Effective Institutional Set-ups by Strengthening Lines of Accountability*
Karin Hilemer Pedersen, Aarhus University, Denmark
Radoslaw Zubek, London School of Economics and Political Sciences, UK – joint paper
*Topic: Autonomy and Embeddedness in State-Society Relations in Poland*
Kaarel Haav, Tallinn Pedagogical University, Estonia
*Topic: On the role of Management Education in Enhancing Capacities to Govern: Case of Estonia*
Rainer Kattel, Tallinn Technical University, Estonia
*Topic: The Challenge of Techno-Economic Paradigms to Governance in CEE*
Swen Soiver, State Audit Office, Tallinn, Estonia
*Topic: Media in Lawmaking Process*
Martin Brusis, University of Munich, Germany
*Topic: Building Political Government: Changes in Cabinet Offices of CEE Countries*

9.00 - 10.30
10.30 – 11.00 Coffee break
11.00 - 12.30 Session 2:
12.30 – 14.00 Lunch
14.00 - 15.30 Session 3:
15.30 – 16.00 Coffee break
16.00 - 17.15 Session 4:
Saturday, April 12, 2003

9.00 - 10.30  Conclusions
10.30 – 11.00 Coffee break
11.00 - 13.00 Closing Plenary Session
Reports of the coordinators of the Working Session/Groups

II. Enhancing the Capacities of Regional and Local Governments
Coordinator: Laszlo Vass, Budapest University of Economic Sciences, Hungary

The implementation of the subsidiarity principle opens new horizons for regional and local governments. Innovative approaches are needed to cover the new governmental functions of regions and municipalities. What matters are: the ways in which regional and local governments can negotiate and collaborate with their central government, with each other and with regional and local governments from abroad; the potential for the operation of consultative frameworks between the representation of employers, employees and regional governments; the new patterns of collaboration between regional and local governments and the commercial and civic sector. Also important is the capacity in central government to facilitate regional and local governments while guiding them and exercising appropriate supervision.

Friday, April 11, 2003

Presentations:
Tania Gosselin, Central European University, Budapest, Hungary
Topic: What Kind of Media and Why it Matters
Peter Szegvari, University of Economy, Budapest, Hungary
Topic: New Governmental Functions of the Hungarian Region regarding to the Accession to the EU
Roberta Benini, University of Bologna, Italy
Topic: Local Development and Institutional Decentralization in Russia: Constraints and Challenges
Galima Eshmukhamedova, Academy of Management under the President of the Kyrgyz Republic
Topic: Decentralization and Self-government
Michiel S.de Vries, University of Nijmegen, The Netherlands
Topic: Value Change among Local Policymakers in Transition Countries
Phillip J. Bryson, Brigham Young University, Utah, USA

9.00 - 10.30  Session 1:
10.30 – 11.00 Coffee break
11.00 - 12.30 Session 2:
12.30 – 14.00 Lunch
14.00 - 15.30 Session 3: conclusions
15.30 – 16.00 Coffee break
Saturday, April 12, 2003

11.00 - 13.00  Closing Plenary Session
   Reports of the coordinators of the Working Session/Groups

WORKING GROUPS

I. Working Group on Politico-Administrative Relations
Coordinators:
Bernadette Connaughton, University of Limerick, Ireland
Georg Sootla, Tallinn University of Educational Sciences, Estonia
B. Guy Peters, University of Pittsburg, USA

The aim of the working group is to build upon previous studies of the principal actors in the policy making process, namely politicians and civil servants, and further this study through broadening the conceptual focus for analysis and the application of empirical evidence using case study methodology.

1. The study of the traditional dichotomy of politico-administrative relations in CEEC will be widened to incorporate and analyse the process of modernising governance in the region. This implies the presence, impact of, necessity and contribution of a variety of other actors in the policy-making arena whose relationships and links with the bureaucracy will be analysed via case studies of policy formation and reform during the 1990s. The general objective of this departure is to map the most important relationships around the government organisations in CEE states.

2. An analysis of role perceptions of senior officials in CEE states. Senior officials at both local and central government level have a dual role: political and managerial. The objective of the working group is to gain comparative insights into self-perceptions of senior officials in Post-Communist states and the implication for the dual role that they play in the policy process.

Friday, April 11, 2003

9.00 - 10.30  Session 1: Developing a theoretical framework for the study of state-society relations in the policy process
Presentations:
B. Guy Peters, University of Pittsburgh and Georg Sootla, Tallinn University of Educational Sciences

Topic: ‘Bureaucrats and Politics – Expanding the Analysis’
- rationale and goals of the working group sessions
- analysis and discussion on the research protocol
Donald Fuller, Anglo-American College, Prague, Czech Republic
Topic: Bureaucrats and Politics: The Case of the Czech Republic  
Ole Norgaard and Sally Cummings, University of Aarhus, Denmark  
Revisiting the Corporatist State: the Experience of Six Post-Soviet Transitional States

10.30 – 11.00  
Coffee break

11.00 - 12.30  
Session 2: Civil Service: In the Core/Periphery or Policy Networks  
Patrick Gray, London Metropolitan University, UK  
Topic: Going Nowhere Fast? Putin and Civil Service Reform in the Russian Federation  
Linda Drensggaard, Aarhus University, Denmark  
Topic: A Game Theoretic Analysis of the Hungarian Civil Service System  
Askat Dukenbaev, American University in Kyrgyzstan, Bishkek, Kyrgyzstan  
Topic: Bureaucrats, Politicians and Public Policy Formation in post Soviet Central Asia: the case of Kyrgyzstan  
Ieva Lazarevicute, Kaunas University of Technology, Lithuania  
Topic: Policy Advice: The Problems of Supply and Demand in Post-Soviet States  
Iveta Reinholde, University of Latvia, Latvia  
Topic: Role Perceptions of Senior Civil Servants in Latvia

Discussion

12.30 – 14.00  
Lunch

14.00 - 15.30  
Session 3: Decision making Arenas in Specific Policy sectors  
Presentations:  
Anu Toots, Tallinn University of Educational Sciences, Estonia  
Annika Velthut, Tallinn University of Educational Sciences  
Topic: Regulatory Policy Making and State Society interaction in Estonia  
Jochen Franzke, Astrid Strohbach and Stephanie Tragl, University of Potsdam, Germany  
Topic: Problems of Agricultural Administration in CEEC  
Pavel Ovseiko, Centre for Policy Studies, Budapest, Hungary  
Topic: Explaining Health Sector Reform in Hungary: An Actor Centred Institutionalist Perspective  
Bernadette Connaughton, University of Limerick, Ireland  
Topic: Environmental Policy Making in Ireland: Capacity, Regulatory Practices and Public Consultation

Discussion

15.30 – 16.00  
Coffee break

16.00 - 17.15  
Session 4: Policy Arenas as Interaction of Levels of Governance  
Presentations:  
T. Majcherkiewicz, University of Mining and Metallurgy, Cracow, Poland  
Topic: Decentralisation and Efficient Regional Governance in Poland  
Anna Volkova, Russian State Pedagogical University - Hertzen University, Saint-Petersburg, Russia
The objective of this fourth meeting is to identify new approaches towards quality measurement which go beyond improving the quality of service delivery. From a wider governance perspective, an excellent public agency needs to be more than an excellent service provider. In particular, a public agency must also be excellent in the way in which it discharges its political and social responsibilities with its external stakeholders. For example, in the case of garbage collection, excellent service provision will not guarantee clean streets if citizens continue to drop litter. In the fight to get clean streets, it may be rather more important to teach children at school appropriate civic behaviour. In other words, “good local governance” is more than “good local government”.

Therefore, the NISPAcee Working Group on Public Sector Quality has chosen “Measuring the Quality of Life and the Quality of Governance Processes” as the overall theme for its fourth meeting at the 11th NISPAcee Conference.

In particular, we will look at:

- Measuring the quality of life at local and regional levels (first session)
- Measuring the quality of public governance processes (second session)
- Assessing the effects of decentralising powers to local levels of government on the quality of public governance (third session)
• What we can take home from the international exchange of ideas and experiences (fourth session).

In order to take on board criticism and suggestions we received at last year’s meeting we will ensure that there is ample room for plenary discussions and group work. Therefore, only two papers will be presented in each session.

This will allow us to take forward the discussions which we had at the NISPAcee Conference in Cracow last year, where we focused on how to improve the quality of public services.

Friday, 11 April 2003

09.00 - 10.30  
Session 1: Measuring the Quality of Life at Local and Regional Levels
Luigi De Bernardis and Maurizio Colacicco, Butera&Partners, Italy
Topic: A Balanced Scorecard Approach for Quality of Life Measurement in Italian Local Government
Discussant: Sergei Pushkarev, Ural state University, Russia
Gloria J. Deckard and Judy Rosenbaum, Florida International University, USA
Topic: Measuring Health-related Quality of Life: Health Care Measures and Responses at a Local Level in Miami-Dade County, Florida
Discussant: to be determined

11.00 - 12.30  
Session 2: Measuring the Quality of Public Governance Processes
Barbara Coe, Yerevan State University, Armenia/ USA
Topic: Measuring the Success of Citizen Participation in Public Decisionmaking Process – results from empirical research in Albania
Discussant: Hindrek Lootus, Tallinn University of Educational Sciences, Estonia
Alina Mungiu-Pippidi, Sorin Ionita and Radu Malureanu, Romanian Academic Society, Romania
Topic: Perceptions of the Implementation of Good Governance Principles in the Romanian Public Sector – results from a public opinion poll
Discussant: Yeseren Elicin-Arikan, University of Galatasaray, Istanbul, Turkey

14.00 - 15.30  
Session 3: Assessing the Effects of Decentralising Powers to Local Levels of Government on the Quality of Public Governance
Jelena Maurina and Miles Gray, Latvia’s Secretariat for PA Reform, Latvia
Topic: The Creation of Public Agencies in Latvia and their Effects on Public Governance
Discussant: Katarzyna Kuć, Maria Curie-Skłodowska University, Lublin, Poland

16.00 - 17.15  
Panel with invited speakers
Topic: Improving the Quality of Life in CEE Countries – lessons from international experience
Alexander Wegener, Germany
Davy Jones, Audit Commission, UK (invited)
Karin Narep, Tallinn Pedagogical University, Estonia
_and others_

**Plenary discussion**
Critique of the Bucharest meeting

**Saturday, April 12, 2003**
**11.00 - 13.00**
**Closing Plenary Session**
Reports of the coordinators of the Working Session/Groups

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**III. Working Group on Preventing Corruption in Public Administration**

**Coordinators:**
Barbara Kudrycka, School of Public Administration, Bialystok, Poland
Roman Chlapak, Council of Europe, Strasbourg, France

**Background and justification:**
It is widely recognised that strategies against corruption are only successful if they are comprehensive. Legal and law enforcement measures need to be complemented by the involvement of the public as well as by measures to prevent corruption within public administration systems. Countries of central and eastern Europe have made progress in adjusting their legislation with European standards and in strengthening their capacities to investigate and prosecute corruption. However, special efforts are required in the field of prevention, in particular with regard to reducing risks and opportunities of corruption within public administrations. At the same time, capacities to design and implement such prevention measures are limited. Public administration training institutions could make an impact in this respect by including corruption prevention issues into the curricula.

**Objective:** To strengthen capacities for the prevention of corruption within public administrations by integrating prevention issues into the curricula of public training institutions.

**Output:** By December 2003, a research study will have been published containing at least ten case studies on experience with the integration of anti-corruption issues into the curricula of public administration institutions and/or specific and practical recommendations for improvement.

**Friday, April 11, 2003**

9:00-9:30 **Session 1:**
Short speeches by review experts

9:30-10:30 Presentation of draft studies, comments on review and discussions
Jana Voldanova, Training Center for Public Administration, Czech Republic
Mantas Jonuaskis, Lithuanian Institute of Public Administration, Lithuania

11:00-12:30 **Session 2:** Presentation of draft studies, comments on review and discussions
Ludmila Voltchkova, St. Petersburg University, Faculty of Sociology, Russia
Natasa Tomic, University of Belgrade, FRY/Serbia
Krzysztof Witkowski, University of Informatics, Poland
IV. Working Group on Democratic Governance of Multiethnic Communities - program details will be specified later

Themes:

- Enhancing the capacity of local governments to provide equitable access to minorities.

This topic is based on research results of the working group to date. During the next twelve months members of the research team will continue their field research to identify key factors of successful practice in providing equitable access to public services for minorities. By identifying these key factors, the working group will contribute to promote policies of equal opportunities and non-discrimination at the sub-national levels of government. This issue has become a key priority for all governments in Central and Eastern Europe in the process of European Integration.

V. Working Group on Public Sector Finance and Accounting

Coordinator:

Zeljko Sevic, University of Greenwich, UK

This year the Working Group on Public Sector Finance and Accounting will focus on institutional and capacity building issues in European transitional economies, analysing the capacity of local governments to govern in modern times. This is closely linked with the fiscal capacity and financial abilities of local government to meet its responsibilities. The Research Protocol has been developed and it should provide a minimum common ground for research (country studies). However, the Protocol does not fix the approach to capacity and
institutional building issues in CEECs. All methodological approaches and schools of thought are welcome.

**Friday, April 11, 2003**

9.00 - 10.30 **Session 1: Zeljko Sevic, Introduction to the Main Topic**

**Presentations:**
- Juliana H. Pigey, Urban Institute, Washington, DC, USA and Artan Hoxha, Institute for Contemporary Studies, Tirana, Albania  
  *Topic: Institutional Capacity Building in Albania: A Case Study*
- Leonida Pliskevich, International Institute of Labour and Social Relations, Minsk, Belarus  
  *Topic: Local Government Capacity Building in a Highly Centralised Country: The Case of Belarus*
- Svetlana Alexandrova, University of National and World Economy, Sofia, Bulgaria  
  *Topic: A Way of Reaching More Accountable Local Government in Bulgaria*
- Mark Chandler, Vilnius University, Vilnius, Lithuania  
  *Topic: Revenue Raising and Accountability of Local Government in Lithuania*
- Viktor Trasberg, University of Tartu, Tartu, Estonia  
  *Topic: Fiscal Federalism in Baltic and Scandinavian countries*
- Piotr Bury, Akademia Swietokrzyska, Kielce, Poland  
  *Topic: Tax-nature Fees in Local Government Budgets in Poland*
- Pawel Swianiewicz, Warsaw University, Warsaw, Poland  
  *Topic: Local Taxes in the System of Local Government Revenues in Poland*

11.00 - 12.30 **Session 2:**

**Presentations:**
- David Amborski, School of Urban and Regional Planning, Toronto, Ontario, Canada  
- David Tumanyan, Communities Finance Officers Association, Yerevan, Armenia  
  *Topic: Fiscal Capacity Building in Armenian Local Government System*
- Araksya Margaryan, Institute of Ecology, Economics and Law, Yerevan, Armenia  
  *Topic: Enhancing the Capacities of Regional and Local Governments to provide more Authority in Public Finance*
- Lubov Chapurina, UNDP, Astana, Kazakhstan  
  *Topic: Enhancing Local Government Revenue Raising Capacity: A Way of Reaching More Accountable Local Government – Case Study of Kazakhstan*
  *Topic: Enhancing Financial Capacity and Democratic Accountability of the Local Government: The Romanian Case*
Olga Kolovitskova, Intellectual Services and Technology Consult Group, Kiev, Ukraine and Yuriy Lukovenko, Humanitarian Development Technology Fund, Kiev, Ukraine
*Topic: Enchanting Local Government Revenue Raising Capacity: A Way of reaching More Accountable Local Government*

Ildar Zoulkarnaev, The State University of Bashkortostan, Ufa, Bashkortostan, Russian Federation
*Topic: Budget Incentives for Local Government in the Republic of Bashkortostan to Develop Economy and to Improve Providing Public Goods*

14.00 - 15.30
**Session 3:**

**Presentations:**

Karel Vit, University of Economics, Prague, Czech Republic
*Topic: The Alternatives of Budget Deficit Financing and Its Economic Consequences*

Jitka Pekova, University of Economics, Prague, Czech Republic and Jan Selesovsky, Robert Jahoda, Masaryk University Brno, Czech Republic
*Topic: Capacity Building in the Czech Republic*

Bartlomiej Gurba, University of Bonn, Bonn, Germany
*Topic: Borrowing Restrictions and Bailout*

Mihaly Lados, Centre for Regional Studies of the Hungarian Academy of Sciences, Győr, Hungary
*Topic: Enhancing Local Government Revenue Raising Capacity in Hungary*

Adrian Miroiu, National School of Political Science and Public Administration
*Topic: Public Higher Education Financing: A Comparison of the Historical and Formula-based Mechanism*

Sergii Slukhai, Taras Shevchenko National Kyiv University, Kiev, Ukraine
*Topic: Building-up Fiscally strong Local Governments: A Challenge for Ukraine*

Bryce Herrington, College of William and Mary, Williamsburg, Virginia, USA
*Topic: Unintended Budgetary Consequences of Devolution and Decentralisation in Russia: Capacity Enhancing Potentials within Current Russian Constitutional Framework*

Thomas Meekel, UNDP / Ministry of Finance and Economy of the Republic of Serbia
*Topic: Local Public Borrowing in Serbia: How May Local Authorities Raise Finances for their Priority Investments?*

16.00 - 17.15
**Session 3:** To be continued

**Saturday, April 12, 2003**

9.00 - 10.30 **Session 4:** Discussion: Plans for the next year

11.00 - 13.00 **Closing Plenary Session**

Reports of the coordinators of the Working Session/Groups
VI. Working Group on e-Government
Coordinators:
Theodore Tsekos, United Nations Thessaloniki Centre, Greece
Vassilios Peristeras, United Nations Thessaloniki Centre, Greece

This year the Working Group will focus on the theme “Towards integrated public policy for e-Government development”.
E-Government has become a popular topic in countries all over the world, regardless their development stage. Politicians and public officials, design and support the implementation of e-Government. Though there is not one single way for implementing e-Government. The public policy for e-Government development (the management of e-Government) differs a lot, when moving from one country to another.
In the Working Group, alternative approaches for developing an e-Government policy will be identified and lessons-learnt by each country will be presented. We would accept either theoretical papers addressing the issue of the diversity of public policies for implementing e-Government, or practical papers presenting country-specific public policy for e-Government. Questions that could be addressed follows (indicative):

- Centralized versus decentralized e-Government development.
- The management of e-Government: structures, processes, resources.

National strategies for e-Government in CEE&CIS countries and eEurope.

Friday, April 11, 2003

09.00 - 09.20 Introductory report: Towards Integrated Public Policy for e-Government development
Theodore Tsekos, Vassilios Peristeras, United Nations Thessaloniki Centre, Greece

Panel No. 1: National strategies and policies for e-Government
09.20 - 09.40 Veldandi Swapna, Professor at ICFAI Business School, India
Topic: E-Government is a journey not a destination
09.40 - 09.40 Andrej Kovačič, University of Ljubljana, Slovenia
Topic: Managing change towards E-Government
10.00 - 10.20 Murzaev, Academy of Management, Kyrghyzstan
Topic: National strategy for e-Government in Kyrghyzstan
10.20 - 10.30 Questions and answers
10.30 - 11.00 Coffee break

Panel No. 2: National strategies and policies for e-Government (continuing)
11.00 - 11.20 Razvan Viorescu, University "Stefan cel Mare"Suceava, Romania
Topic: E-Government projects for the acceleration of the transition towards the information society – the Romanian case
11.20 - 11.40 Sergei Perov, International Market Institute, Samara, Russia
Topic: Foundation of e-Government concept in the Samara oblast, Russia
11.40 – 12.00 Gheorghe Filip, Prof. PhD, University “Al. I. Cuza” Iasi, Faculty of Economics Business Administration
Ovidiu STOICA, Lecturer, PhD, University “Al. I. Cuza” Iasi, Faculty of Economics Business Administration
**Panel No. 3: Facets of e-Governance policies**

12.00 - 12.20 Ljubomir Trajkovski, Management Consulting Association MCA2000, Macedonia
*Topic: Are we ready for e-Democracy? The lessons learned in Macedonia*

12.20 - 12.40 Raj Kumar Prasad, Common Wealth Center for Electronic Governance, India
*Topic: Traditional democratic VS e-democratic mode*

12.40 - 13.00 Questions and answers

13.00 - 14.00 Lunch

**Panel No. 3: Facets of e-Governance policies (continuing)**

14.00 - 14.20 David Spacek, Masaryk University, Czech Republic
*Topic: E-government and the freedom of information legislation*

14.20 - 14.40 Aleksandar Ugrinoski, Civil Servants’ Agency, Macedonia
*Topic: The e-learning as a paradigm*

14.40 - 15.00 Lucica Matei, National School of Political Studies and PA, Romania
*Topic: Impact of new technologies on public organizations*

15.00 - 15.20 Mariusz Dmochowski, Bialystok School of PA, Poland
*Topic: Civil servants’ responsibilities in context of implementation, use and abuse of international communication technologies in PA*

15.20 – 15.40 Wolfgang Drechsler, Professor, Chair of Public Administration and Government, The University of Tartu.

15.40-16.00 Jan Morovic, Dipl. Ing PhD.
*Topic: Strategy of e-government development
Knowledge – management and e-learning*

**Panel No. 4: E-Government decision-making and evaluation**

16.00 – 16.20 Martin Gramatikov, Sofia University, Bulgaria
*Topic: Data mining techniques and the process of decision-making in the Bulgarian PA*

16.20 - 16.40 Marcin Sakowicz, Warsaw School of Economics, Poland
*Topic: How to evaluate e-Government? Different methodologies and methods*

16.40 - 17.00 Coffee break

17.00 - 17.20 Mirko Vintar, Mitja Decman, Mateja Kunstelj, Anamarija Leben, University of Ljubljana, Slovenia
*Topic: Integral e-Government development indicators*

17.20 - 17.40 Ani Matei, Diana-Camelia Iancu, National School of Political Studies and PA, Romania
*Topic: E-Administration as a way of increasing the managerial capacity in public sector*

17.40 – 18.00 Nina Belyaeva, Chair of Public Policy Department, Higher School of Economics, Moscow
*Topic: E-Government on the Computer-Desk of active citizens: “Challenges and Opportunities”*

18.00 - 18.15 Questions and answers

18.15 - 19.00 Discussion
**Saturday, April 12, 2003**

09.00 - 10.30 Conclusions: 2003-2004 Working plan  
11.00 - 13.00 **Closing Plenary Session**  
Reports of the coordinators of the Working Session/Groups

**WG 7 Working Group on Public Health Management and Policy**  
Coordinators:  
*Allan Rosenbaum, Florida International University, USA*  
*Juraj Nemec, Matej Bel University, Slovakia*

The principal goal of the working group is to research and document the degree to which public health (PH) administration, management, and policy knowledge, skills and competencies are imparted by existing public administration (PA) education and training programs in Central and Eastern Europe (CEE), and to develop recommendations with respect to the desirability, feasibility and modalities for a greater integration between PA and PH administration, management and policy education.

The WG meeting will focus on the presentation and group discussion of research results by WG members, with main emphasis on country studies prepared under the research guidelines. The WG will also discuss plans for future activities: the publication of research results, definition of the research agenda for the following year and discussion of future activities.

**Friday, April 11, 2003**

9.00 - 10.30 Public Health Management and Policy: Main trends  
*James Bjorkman, Institute of Social Studies, The Netherlands*  
*Topic: Health sector reforms: Measures, muddles and mires*  
*Gloria Deckard, Florida International University, USA and Judith Rosenbaum, Agency for Health Care Administration, USA*  
*Topic: Integrating Public and Health Administration Education: Multiple Models of Accredited Programs in the United States*

11.00 - 12.30 Presentation of country studies (Bulgaria, Czech Republic, Lithuania, Romania, Slovakia)

14.00 - 15.30 Presentation of country studies (Albania, Armenia, Georgia, Russia – Moscow region, Russia – Tatarstan, Ukraine)

16.00 - 17.15 Round table on Public Health Management and Policy

**Saturday, April 12, 2003**

9.00 - 10.30 Conclusions, recommendations, next steps  
11.00 - 13.00 **Closing Plenary Session**  
Reports of the coordinators of the Working Session/Groups