The 22nd NISPAcee Annual Conference

Government vs. Governance in Central and Eastern Europe
From Pre-Weberianism to Neo-Weberianism?

May 22–24, 2014 / Budapest, Hungary

Organized under the auspices of the Hungarian Ministry of Public Administration and Justice
Organized in cooperation with Corvinus University of Budapest, Budapest, Hungary
& National University of Public Service, Budapest, Hungary

Conference venue:
Parliament, Kossuth ter 1–3, 1055 Budapest, Hungary
Corvinus University of Budapest
Fovam ter 8,
1093 Budapest, Hungary

CONFERENCE PROGRAMME
### Sessions

- **Opening plenary session**: Hungarian Parliament
- **Closing Plenary Session**: E IV
- **Main Conference Theme**: E 2001
- **General Session**: E 334
- **Business Meeting**: E IV
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- **EAPAA Information Panel on the Accreditation of Public Administration Programmes**: E 309
- **Governance of Teritorries and Regional Development: Best Concept and Practices**: E 322
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- **Islamic Public Administration**: E IV
- **Joint ASPA-NASPA-NISPAcee Study Group on Cutback Management**: E 307
- **Max Weber and Public Policy Today**: E IV
- **New Strategies of Public Governance for Changing Societies: a China-Hungary Comparative Approach**: E 324
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- **V4 workshop "Capacity Building of Caucasus Academic PA Programmes on the basis of EU Administrative Principles"**: E 324
- **V4 workshop "Government vs. Governance in teaching of young academicians in V4"**: E 309
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- **Meeting with conference coordinators**: E 340
- **Networking meeting for PhD students**: K-305
- **NISPAcee internal meetings**: E 297

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- **NISPAcee office**: E 67
- **Book exhibition**: Foyer K-6
- **Internet room for participants**: S 119
- **Reception dinner with live music**: Magyarság Háza, Szentháromság sq., Budapest
- **Gala Dinner "Folk Style Night"**: Aula

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**Corvinus University of Budapest**

*Main Building*

*Internet room (S 119)*
The 22nd NISPAcee Annual Conference

Government vs. Governance in Central and Eastern Europe
From Pre-Weberianism to Neo-Weberianism?

May 22–24, 2014 / Budapest, Hungary

The conference activities are supported by:

This conference is issued under the SROP-2.2.21 “Knowledge-based public service career” project.

Local organizers:

Chair of the Organizing Committee:
György Jenei
Corvinus University of Budapest

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National University of Public Service, Budapest

György Hajnal, Ákos Tiringer, György Gajduschek, Ildikó Juhász, Nikolett Sebák,
Corvinus University of Budapest
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## Wednesday, May 21, 2014

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| 09:30 – 19:00 | **Pre-conference Seminar for Young Researchers (Closed meeting)**  
“How to Improve Your Paper”                                               |
| 10:00 – 14:00 | **Capacity Building of Caucasus Academic PA Programmes on the basis of EU Administrative Principles (Closed meeting)**  
V4 Project Workshop. Only for project participants.                        |
| 15:00 – 19:00 | **NISPAcee Steering Committee Meeting (Closed meeting)**                                        |
| 17:00 – 20:00 | **Registration of the conference participants at the Corvinus University**                       |
| 19:00 – 19:45 | **Meeting with conference coordinators (Closed meeting)**                                        |
| 20:00 – 21:00 | **Networking meeting for PhD students and V4 projects participants (Closed meeting)**           |

Participation based only on invitations

## Thursday, May 22, 2014

<table>
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<th>Time</th>
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<td>08:00 – 08:45</td>
<td><strong>Entrance to the Hungarian Parliament</strong></td>
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| 09:00 – 11:00 | **Opening Plenary Session**  
Chair: Mirko Vintar, University of Ljubljana, Ljubljana, Slovenia  
Welcome speeches:  
Prof. Mirko Vintar, NISPAcee President  
Prof. Dr. Zsolt Rostoványi, Dsc, Rector, Corvinus University of Budapest  
Prof. Dr. András Patyi, Rector, National University of Public Service  
Keynote Speech:  
Prof. Dr. András Patyi, Rector, National University of Public Service  
Prof. Geert Bouckaert, Catholic University of Leuven, Belgium  
Alena Brunovska Award Ceremony  
Presentation of the Award to the recipient Mr. Reiner Kattel, Ragnar Nurkse School of Innovation and Governance, Tallinn University of Technology, Estonia  
Topic: "What would Max Weber say about public sector innovation?"  
Mzia Mikeladze PhD Thesis Award Ceremony  
Presentation of awarded thesis by the winner – Mrs. Kulli Sarapuu, Ragnar Nurkse School of Innovation and Governance, Tallinn University of Technology, Estonia  
| 11:00 – 11:30 | **Individual transfers from Parliament to Corvinus University**                                 |
| 11:30 – 13:00 | **Lunch Break**                                                                                 |
| 12:00 – 19:00 | **Registration of the conference participants at the Corvinus University**                      |
| 13:00 – 14:30 | **Panel: Max Weber and Public Policy Today**  
Plenary session – Round table                                                 |
| 14:30 – 15:00 | **Coffee Break**                                                                                |
| 15:00 – 16:30 | **Main Conference Theme**  
Session 1  
**General Session**  
Session 1 |
I. Working Group on Local Government
Meeting 1: Local Governance

II. Working Group on e-Government
Meeting 1: Setting Goals for e-Government

III. Working Group on Civil Service
Meeting 1: Opening and Legal Aspects

IV. Working Group on Public Administration Reform
Meeting 1: Reform Contextualization

V. Working Group on Internationalization and Networking of Public Administration Studies
Meeting 1

VI. Working Group on Public Finance and Public Financial Management
Meeting 1: Tax Competition

VII. Working Group on Public Policy Analysis Development Issues
Meeting 1: Knowledge

VIII. Working Group on Public Administration Education
Meeting 1

IX. Working Group on Local Public Policies
Meeting 1: Institutions, Actors, Incentives framing Local Public Policies: Instruments for Analysis and Practical Case Studies

XII. Working Group on Administration and Management of Internal Security Agencies
Meeting 1

16:30–17:00 Coffee Break

17:00–18:30 Main Conference Theme
Session 2

I. Working Group on Local Government
Meeting 2: Local Participation and Representation

II. Working Group on e-Government
Meeting 2: Change of Procedures and Processes

III. Working Group on Civil Service
Meeting 2: Human Resources

IV. Working Group on Public Administration Reform
Meeting 2: Reform Agendas in Western Balkans and CEE

VI. Working Group on Public Finance and Public Financial Management
Meeting 2: Public Procurement and PPP

VII. Working Group on Public Policy Analysis Development Issues
Meeting 2: Democratic Governance and Auditing

VIII. Working Group on Public Administration Education
Meeting 2

IX. Working Group on Local Public Policies
Meeting 2: Institutions, Actors, Incentives framing Local Public Policies: Instruments for Analysis and Practical Case Studies

XII. Working Group on Administration and Management of Internal Security Agencies
Meeting 2

ICARUS meeting (Closed meeting)
19:30 – 22:00 Reception dinner with live music  
Magyarság Háza, Szentháromság sgr. 6., Budapest  
Transfer by bus  
Meeting time: 18:30  
Meeting point: In front of the Main Entrance of the Main Building of Corvinus University

Friday, May 23, 2014

09:00–10:30 Panel: Max Weber and Public Policy Today  
Session 1  
I. Working Group on Local Government  
Meeting 3: Local Government Systems  
II. Working Group on e-Government  
Meeting 3: From Policies to e-Governance  
III. Working Group on Civil Service  
Meeting 3: Public Service Reform  
IV. Working Group on Public Administration Reform  
Meeting 3: Reform Effectiveness in Central Asia and Caucasus  
VI. Working Group on Public Finance and Public Financial Management  
Meeting 3: Local Government  
VII. Working Group on Public Policy Analysis Development Issues  
Meeting 3: Implementation  
VIII. Working Group on Public Administration Education  
Meeting 3  
IX. Working Group on Local Public Policies  
Meeting 3: Inter-Municipal Cooperation and Resulting Governance Issues  
X. Working Group on Good Governance, Human Rights and Development  
Meeting 1  
XI. Working Group on Transition, Change and Uncertainty  
Meeting 1  
XII. Working Group on Administration and Management of Internal Security Agencies  
Meeting 3  
10:30–11:00 Coffee Break  
11:00–12:30 Main Conference Theme  
Session 3  
General Session  
Session 2  
Colloquium for Practitioners  
Session 1: Financial Problems in Local Governments and the Problematic Solution of PPP  
Panel: Governance of Territories and Regional Development: Best Concept and Practices  
Session 1  
Panel: Islamic Public Administration  
Session 1  
EAPAA Information Panel on the Accreditation of Public Administration Programmes  
Panel: Joint ASPA-NASPA-NISPAcee Study Group on Cutback Management  
Session 1
ASPA Panel: Interest Groups, Public Protest and the Shaping of Public Policy


Session 1
12:30 – 14:00  
Lunch Break

14:00 – 15:30  
Panel: Max Weber and Public Policy Today
Session 2

II. Working Group on e-Government
Meeting 4: Challenges

III. Working Group on Civil Service
Meeting 4: Specific Aspects

IV. Working Group on Public Administration Reform
Meeting 4: Reform Results in CEE

VI. Working Group on Public Finance and Public Financial Management
Meeting 4

VIII. Working Group on Public Administration Education
Meeting 4

XI. Working Group on Transition, Change and Uncertainty
Meeting 2

XII. Working Group on Administration and Management of Internal Security Agencies
Meeting 4

15:30 – 16:00  
Coffee Break

16:00 – 17:30  
General Session
Session 3

Colloquium for Practitioners
Session 2: Public Sector Improvements in Hungary

Panel: Governance of Territories and Regional Development: Best Concept and Practices
Session 2

Panel: Islamic Public Administration
Session 2

25 years of change: Evaluating the Hungarian development path

Panel: The Next Innovation Frontier in Public Service Education

Session 2

Panel: Projects Relevant for Region

17:45 – 18:45  
Business Meeting
Report of activities 2013
Financial report
Future plans
Others

19:30 – 22:00  
Gala Dinner “Folk Style Night”
room: Aula

During the evening you will be able to listen to both retro and FOLK music. And, of course, There will also be enough space to dance. We are asking you to remember your national FOLK dress and to dress for this special
evening in your own FOLK style – either your entire national dress or simply some part of it e.g. a hat, ribbon, blouse or shirt, vest, skirt, dhoti, kerchief or any other connection with your national FOLK style.

Saturday, May 24, 2014

09:00–11:00  **Panel: Politization or Political Control of Bureaucracy: Where Should We Draw the Line?**

**Panel: Islamic Public Administration**

Session 3

**I. Working Group on Local Government**

Meeting 4: Local Administration and Services

**III. Working Group on Civil Service**

Meeting 5: System and Closing

**IV. Working Group on Public Administration Reform**

Meeting 5: Reform Lessons and Trends

**VI. Working Group on Public Finance and Public Financial Management**

Meeting 5

**VII. Working Group on Public Policy Analysis Development Issues**

Meeting 4: Evaluation

**IX. Working Group on Local Public Policies**

Meeting 4: Governance of Local Public Budget

**X. Working Group on Good Governance, Human Rights and Development**

Meeting 2

**XII. Working Group on Administration and Management of Internal Security Agencies**

Meeting 5

**Government vs. Governance in Teaching of Young Academicians in V4 (Closed meeting)**

V4 Project Workshop only for project participants

11:00–11:30  **Coffee Break**

11:30–13:00  **Closing Plenary Session**

Round Table of Presidents and Representatives of International Organizations

Chair:  **Mirko Vintar**, University of Ljubljana, Ljubljana, Slovenia

**Topic:**

**Public governance in the turbulent times in and after the crisis: What can international organisations do?**

The financial and economic crisis which hit the world in 2008 triggered some irreversible processes in the inter / national dimensions which didn’t by pass the public sector all over the world. On the contrary in some countries were public sector and the welfare state the most affected collateral victims of the crisis. The main objective of the round table will be to identify and highlight some of the questions and challenges related to agenda setting for public sector governance in the turbulent times which are ahead of us and the role of international organisations in these processes.

The main objective of the round table will be to highlight some of the questions and challenges related to agenda setting for public sector governance in the turbulent times which are ahead of us and the role of international organisations in these processes.

Speakers:

**Edoardo Ongaro**, EGPA President, Northumbria University, Newcastle Upon Tyne, The United Kingdom

**Michiel de Vries**, IASIA President, Radboud University Nijmegen, Nijmegen, The Netherlands

**Allan Rosenbaum**, ASPA President, Florida International University, Miami, The United States

**Ethel Williams**, NASPAA President, University of Nebraska, Omaha, The United States

**Rolet Loretan**, IIAS General Director, International Institute of Administrative Sciences (IIAS), Brussels, Belgium
13:00 – 13:30  **Closing Plenary Session**

*Closing Ceremony*

Chair:  **Mirko Vintar**, University of Ljubljana, Ljubljana, Slovenia

*Awards Ceremony:*

NISPAcee Merit Award to be presented to:

**Michiel de Vries**, Radboud University Nijmegen, The Netherlands

Award for the Best Comparative Paper

Award for the Best Conference Paper by a PhD Student

Presentation of the new NISPAcee President

Invitation for the 23rd NISPAcee Annual Conference presented by **Kakha Shengelia**, Caucasus University, Georgia

15:00 – 16:30  **Sightseeing tour by ship on the Danube**

Participation only with vouchers

Meeting time:  **14:45**

Meeting point: In front of the Main Entrance of the Main Building of Corvinus University
Detailed Programme

Pre-conference Programme

Pre-conference Seminar for Young Researchers (Closed meeting)

**Wednesday, May 21, 2014**

**“How to Improve Your Paper”**

Chair: **Michiel de Vries**, Radboud University Nijmegen, Nijmegen, Netherlands

For the fourth time, and based on participants’ strong expression of interest, NISPAcee is offering a workshop on how to improve one’s paper. This master class is designed for young scholars from the NISPAcee region who have already written a paper and who want to improve on it. The Master Class is scheduled in such a way as to allow participants to work on their papers for the conference themselves just before the conference. The master class will take place in the conference venue – Corvinus University, before the official opening.

**Sessions on the Main Conference Theme**

**Thursday, May 22, 2014**

**SESSION 1**

Chairs: **Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia  
**Gyorgy Gajduschek**, Corvinus University of Budapest, Budapest, Hungary

The core objective of the Main Conference Theme is the role of the concept of the governance, its development, achievement and risks. The shift from “government orientation” to “governance orientation” in CEE countries and the potential of governance in this area will be discussed. the attention will be also focused on the corruption, ungovernmentality and state capture as the factors of the weakness of formal and informal institutions of liberal democratic governance.

**Papers:**

- **Paper:** *Unorthodoxy at Work: An Assessment of Hungary’s Post-2010 Governance Reforms*  
  **Author(s):** Gyorgy Hajnal, Corvinus University of Budapest, Budapest, Hungary  
  **Presenter(s):** Gyorgy Hajnal, Corvinus University of Budapest, Budapest, Hungary

- **Paper:** *From Pre-Weber to Post-NPM: Challenges to Modernization of Public Administration in Latvia and Norway*  
  **Author(s):** Harald Koht, Oslo and Akershus University College of Applied Sciences, Oslo, Norway  
  Iveta Reinholde, University of Latvia, Riga, Latvia  
  **Presenter(s):** Harald Koht, Oslo and Akershus University College of Applied Sciences, Oslo, Norway

- **Paper:** *Administrative Procedures as a Good Governance Tool in CEE*  
  **Author(s):** Polona Kovac, University of Ljubljana, Ljubljana, Slovenia  
  **Presenter(s):** Polona Kovac, University of Ljubljana, Ljubljana, Slovenia

**Thursday, May 22, 2014**

**SESSION 2**

Chair: **Polona Kovac**, University of Ljubljana, Ljubljana, Slovenia

Co-chair: **Gyorgy Gajduschek**, Corvinus University of Budapest, Budapest, Hungary

**Papers:**

- **Paper:** *Why we Need a Strong but Constitutionally Limited State? Paradigm of Good Government*  
  **Author(s):** Istvan Stumpf, Szechenyi Istvan University, Gyor, Hungary  
  **Presenter(s):** Istvan Stumpf, Szechenyi Istvan University, Gyor, Hungary
Paper: The Interaction between the National Fiscal Policies and the European One. Which Type of Fiscal Governance Suits European Union the Best?
Author(s): Alexandra Plesea-Cretan, National School of Political Studies and Public Administration, Bucharest, Romania
Presenter(s): Alexandra Plesea-Cretan, National School of Political Studies and Public Administration, Bucharest, Romania

Paper: Government vs. Governance in Central and Eastern Europe
Author(s): Witold Mikulowski, National School of Public Administration, Warsaw, Poland
Presenter(s): Witold Mikulowski, National School of Public Administration, Warsaw, Poland

Friday, May 23, 2014 11:00–12:30

SESSION 3
Chair: Polona Kovac, University of Ljubljana, Ljubljana, Slovenia
Co-chair: Gyorgy Gajduschek, Corvinus University of Budapest, Budapest, Hungary

Papers:

Paper: Community Work and Civic Society Empowerment: The Case of Implementation of the Community Development into the Public Policies at the Local Level. Eastern European Case
Author(s): Veronika Strelcova, Comenius University, Bratislava, Slovakia
Presenter(s): Veronika Strelcova, Comenius University, Bratislava, Slovakia

Paper: Private Organizations in the Policy Implementation: The Problems of Bulgarian Pension System
Author(s): Tatiana Tomova, Sofia University St. Kliment Ohridski, Sofia, Bulgaria
Presenter(s): Tatiana Tomova, Sofia University St. Kliment Ohridski, Sofia, Bulgaria

Paper: Government vs Governance in Social Policy. The Case of Poland
Author(s): Jerzy Krzyszczkowski, University of Lodz, Lodz, Poland
Justyna Przywojska, University of Lodz, Lodz, Poland.
Presenter(s): Jerzy Krzyszczkowski, University of Lodz, Lodz, Poland

General Sessions

Thursday, May 22, 2014 15:00–16:30

SESSION 1
Chairs: Jak Jabes, University of Ottawa, Ottawa, Canada
Marius Profiroiu, Bucharest Academy of Economic Studies, Bucharest, Romania

General Session as a underlying part of NISPAcee Annual Conference will cover the presentation of the papers from Central and Eastern Europe, Central Asia, and the Caucasus region, which go beyond the conference topic, panel or working group themes.

Papers:

Paper: Control of Corruption as an Indicator of Governance Effectiveness in Bulgaria
Author(s): Polya Katsamunska, University of National and World Economy, Sofia, Bulgaria
Presenter(s): Polya Katsamunska, University of National and World Economy, Sofia, Bulgaria

Author(s): Pavel Pavlov, Varna Free University “Chernorizets Hrabar”, Varna, Bulgaria
Ivanka Bankova, PhD, Varna Free University “Chernorizets Hrabar”, Varna, Bulgaria
Presenter(s): Pavel Pavlov, Varna Free University “Chernorizets Hrabar”, Varna, Bulgaria

Paper: New System Change in Civil Service: Old-New Ethos in the Hungarian Bureaucracy
Author(s): Laszlo Vass, Budapest School of Communication and Business, Budapest, Hungary
Presenter(s): Laszlo Vass, Budapest School of Communication and Business, Budapest, Hungary
SESSION 2

Friday, May 23, 2014 11:00–12:30

Chairs: Marius Profiroiu, Bucharest Academy of Economic Studies, Bucharest, Romania
       Mirko Vintar, University of Ljubljana, Ljubljana, Slovenia

Papers:

Paper: Visegrad Four Recession Analysis: Idiosyncratic or Predictable?
Author(s): Donald Fuller, American University of Armenia, Yerevan, Armenia
Presenter(s): Donald Fuller, American University of Armenia, Yerevan, Armenia

Paper: Good Governance in the Field of Taxation
Author(s): Valeria Limpok, Szechenyi Istvan University, Gyor, Hungary
Presenter(s): Valeria Limpok, Szechenyi Istvan University, Gyor, Hungary

Paper: The Public Domain – Manifestation of the Public Law Regime
Author(s): Gutu Gheorghe, State University of Moldova, Chisinau, Republic of Moldova
Presenter(s): Gutu Gheorghe, State University of Moldova, Chisinau, Republic of Moldova

Paper: From Decentralized to Centralized Education System – The Case of Hungary
Author(s): Peter Gyimesi, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pecs, Hungary
Presenter(s): Peter Gyimesi, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pecs, Hungary

SESSION 3

Friday, May 23, 2014 16:00–17:30

Chairs: Mirko Vintar, University of Ljubljana, Ljubljana, Slovenia
       Jak Jabes, University of Ottawa, Ottawa, Canada

Papers:

Paper: Urban Strategies of Political Rescaling
Author(s): Marta Lackowska, University of Warsaw, Warsaw, Poland
Presenter(s): Marta Lackowska, University of Warsaw, Warsaw, Poland

Paper: Civil Monitoring over the Provision of Municipal Services – Practical Aspects of Transparency, Accountability and Efficient Functioning
Author(s): Maria Velikova, Varna Free University “Chernorizets Hrabar”, Varna, Bulgaria
Presenter(s): Maria Velikova, Varna Free University “Chernorizets Hrabar”, Varna, Bulgaria

Colloquium for Practitioners

Friday, May 23, 2014 11:00–12:30

SESSION 1: FINANCIAL PROBLEMS IN LOCAL GOVERNMENTS AND THE PROBLEMATIC SOLUTION OF PPP

Chair: Michiel de Vries, Radboud University Nijmegen, Nijmegen, Netherlands
Co-chair: Jan Pastwa, National School of Public Administration, Warsaw, Poland

The Colloquium is discussion forum mainly among the practitioners about current topics in Public Administration. The Colloquium is formed through short case studies of good and bad practices.

Presentations:

Hendri Kroukamp: Problems of Local Government Finance
Nikolai Mouraviev: Breaking the Barriers Between Partners from the Public and Private Sectors: Success Factors for Effective Public–Private Partnership Governance
Juraj Nemec & Michiel de Vries: Local Government Problems in Europe
SESSION 2: PUBLIC SECTOR IMPROVEMENTS IN HUNGARY

Chair: Michiel de Vries, Radboud University Nijmegen, Nijmegen, Netherlands
Co-chair: Jan Pastwa, National School of Public Administration, Warsaw, Poland

Presentations:
Simple State Program
Eszter Bálint, Head of Department, Competitiveness Department, Ministry for National Economy

Hungarian Public Administration Scholarship Program
Erzsébet Vas, Head of Department, Department of Personnel Policy Program, Office of Public Administration and Justice

Erzsébet Program
Andrea Pintér, International and Legal Director, Hungarian National Recreational Foundation

Panels

Panel: Max Weber and Public Policy Today

Thursday, May 22, 2014 13:00 – 14:30

PLENARY SESSION – ROUND TABLE

Moderator: Wolfgang Drechsler, Tallinn University of Technology, Tallinn, Estonia

The Panel is dedicated to Max Weber, the achievement of his theory and his impact on development of social sciences in the 20th and 21st centuries. Further, panel looks at the connection of theory on the transition of countries in Central and Eastern Europe and the importance of his theory for modern state and civil society today.

Round table discussion:
How Max Weber has Influenced Public Administration Reforms in the Mainstream and the Transitional Countries

Discussants:
Dirk Kaesler, University of Marburg, Marburg, Germany
Rainer Katel, Tallinn University of Technology, Tallinn, Estonia
Gyorgy Gajduschek, Corvinus University of Budapest, Budapest, Hungary
Gyorgy Jenei, Corvinus University of Budapest, Budapest, Hungary

Speakers:
Keynote presentation:
Dirk Kaesler, Prof. Em., University of Marburg, Marburg, Germany
Topic: Universal Rationalization: Max Weber’s Great Narrative

Friday, May 23, 2014 09:00 – 10:30

SESSION 1

Chair: Gyorgy Jenei, Corvinus University of Budapest, Budapest, Hungary

Papers:

Author(s): Gyorgy Gajduschek, Corvinus University of Budapest, Budapest, Hungary
Presenter(s): Gyorgy Gajduschek, Corvinus University of Budapest, Budapest, Hungary

Paper: Max Weber and Representative Bureaucracy – Antitheses or Reconcilable Models?
Author(s): Gretha Burchard, Florida International University, Miami, Florida, United States
Presenter(s): Gretha Burchard, Florida International University, Miami, Florida, United States
Panel: Joint ASPA-NASPAA-NISPAcee Study Group on Cutback Management

Friday, May 23, 2014
11:00–12:30

Chairs:

Alexander Henderson, ASPA, Long Island University, Brookville, USA
Ethel Williams, NASPAA, School of Public Administration, University of Nebraska, Omaha, USA
Ringa Raudla, NISPAcee, Tallinn University of Technology, Tallinn, Estonia

This panel provides the opportunities to present the research finding on cutback management in Public Administration. The centrality of financial resources to the functioning of the public sector organisations can create expected pressures on nearly every aspect of organisational life. Coping with reduced resources may bring about shifts in management practices and decision-making processes at the organisational level and in behavioural changes at the individual level. The ensure is to find answer for the question of austerity measures in public sector organizations.

Papers:

Paper: Politics of Fiscal Consolidation in Europe: A Comparative Analysis
Author(s): Walter Kickert, Erasmus University Rotterdam, Netherlands
Tiina Randma-Liiv, Tallinn University of Technology, Estonia
Riin Savi, Tallinn University of Technology, Estonia
Presenter(s): Tiina Randma-Liiv, Tallinn University of Technology, Tallinn, Estonia

Paper: The Role of Agencies and Street Level Workers in Cutback Management: Comparing the Cases of Estonia and Latvia
Author(s): Aleksandrs Cepilovs, Tallinn University of Technology, Tallinn, Estonia
Riin Savi, Tallinn University of Technology, Tallinn, Estonia
Presenter(s): Riin Savi, Tallinn University of Technology, Tallinn, Estonia

Paper: Cutback Management through Public Procurement – The Hungarian Case
Author(s): Tunde Tatrai, Corvinus University of Budapest, Budapest, Hungary
Presenter(s): Tunde Tatrai, Corvinus University of Budapest, Budapest, Hungary

Paper: The Impact of Fiscal Crisis on Decision Making Processes in European Governments
Author(s): Ringa Raudla, James Douglas, Tiina Randma-Liiv, Riin Savi, Tallinn University of Technology, Tallinn, Estonia
Presenter(s): James Douglas, Tallinn University of Technology, Tallinn, Estonia
Panel: Governance of Territories and Regional Development: Best Concept and Practices

Friday, May 23, 2014
11:00–12:30

SESSION 1
Chair: Alexey Barabashev, Higher School of Economics, Moscow, Russian Federation
Co-chair: Pat Gray, London Metropolitan University, London, United Kingdom

The objective of the panel is concentrated on problems of territories governance, sustainable development of territories, inter- and outer-territorial connections both for EU members and non-EU countries of Eastern Europe and Central Asia as well as the possibilities to apply the best practices for different cases and providing the fairly good perspectives for discussion on diversity of non-homogeneous regions of Russia, Kazakhstan, Ukraine, some other countries of Eastern Europe and Central Asia.

Papers:

Paper: *Beginnings of Urbanisation Processes as Exemplified by the Budapest Metropolitan Area: Preface to a Historical Model of Urbanisation*
Author(s): Tibor Laszlo Busko, National University of Public Service, Budapest, Hungary
Attila Jószai, National University of Public Service, Budapest, Hungary
Presenter(s): Tibor László Buskó, National University of Public Service, Budapest, Hungary

Paper: *New Forms of Governance in the Transnational Cooperations: The Importance of the Territorial Dimension*
Author(s): Tamas Kaiser, National University of Public Service, Budapest, Hungary
Presenter(s): Tamas Kaiser, National University of Public Service, Budapest, Hungary

Paper: *Strategies of Municipal Development*
Author(s): Alexey Barabashev, Higher School of Economics, Moscow, Russian Federation
Sergey Semenov, University of Government under the Government of Moscow, Russian Federation
Presenter(s): Alexey Barabashev, Higher School of Economics, Moscow, Russian Federation

Paper: *Public and Private Resources for Regional Development in the Least-Developed, Most Deprived Micro-Regions in Hungary*
Author(s): Judit Kalman, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pecs, Hungary
Presenter(s): Judit Kalman, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pecs, Hungary

Friday, May 23, 2014
16:00–17:30

SESSION 2
Chair: Alexey Barabashev, Higher School of Economics, Moscow, Russian Federation
Co-chair: Pat Gray, London Metropolitan University, London, United Kingdom

Papers:

Paper: *Spaces for Change: Devolution in the UK and the Changing Nature of the Policy Landscape*
Author(s): Diana Stirbu, London Metropolitan University, London, United Kingdom
Presenter(s): Diana Stirbu, London Metropolitan University, London, United Kingdom

Paper: *Resource Abundance and Regional Fiscal Cooperation: Russia’s North*
Author(s): Irina Nikolaevna Il’ina, Carol S. Leonard, Evgenii Plisetskij, Higher School of Economics, Moscow, Russian Federation
Presenter(s): Carol Leonard, Higher School of Economics, Moscow, Russian Federation

Paper: *Policy Planning for Regional Development in Poland and other Selected Countries of European Union*
Author(s): Mariusz Sienkiewicz, Maria Curie-Skłodowska University, Lublin, Poland
Presenter(s): Mariusz Sienkiewicz, Maria Curie-Skłodowska University, Lublin, Poland

Paper: *Knowledge Management as a Tool for Inter-Regional Cooperation*
Author(s): Valeriya Utkina, Higher School of Economics, Moscow, Russian Federation
Presenter(s): Valeriya Utkina, Higher School of Economics, Moscow, Russian Federation
EAPAA Information Panel on the Accreditation of Public Administration Programmes

Friday, May 23, 2014
11:00–12:30

Chair: Taco Brandsen, Radboud University Nijmegen, Nijmegen, Netherlands

EAPAA (www.eapaa.org) is Europe’s foremost accreditation agency for the accreditation of public administration. EAPAA now has two formal corporate members: EGPA and NISPAcee. The member programmes of these organisations can be affiliated to EAPAA. Accreditation is open to all academic level Public Administration programmes in universities and comparable institutes.

At the conference, there is an opportunity to meet EAPAA staff and ask specific questions on the accreditation procedure, site visits and standards.

ASPA Panel: Interest Groups, Public Protest and the Shaping of Public Policy

Friday, May 23, 2014
11:00–12:30

Chair: Allan Rosenbaum, Florida International University, Miami, Florida, United States
Co-chair: Meredith Newman, Florida International University, Miami, USA

Presentations:

Impact of Europeanization on National Interest Group Policy Behavior: The Case of Interest Groups in Slovenia
Danica Fink-Hafner, Mitja Hafner-Fink and Meta Novak, University of Ljubljana, Ljubljana, Slovenia

Sandor Gallai, Zolt Dome, Balazs Molnar and Jeno Reich, Institute for Public Policy Research, Budapest, Hungary

From Political Protest to Constitutional Reform: The Case of Bulgaria
Polya Katsamunska, University of National and World Economy, Sofia, Bulgaria

Political Protest and Public Services: The Case of Argentina
Cristina Rodriguez-Acosta

The Role of Social Media in Protest Movements: The Case of EuroMaidan
Patrick Bell, Florida International University, Miami, The United States

Panel: Projects Relevant for Region

Friday, May 23, 2014
16:00–17:30

Chair: Elena Zakova, NISPAcee Secretariat, Bratislava, Slovakia

The Panel on projects focuses on the projects planned and/or implemented in the NISPAcee region.

Papers:

Paper: Europe for Citizens Programme
Author(s): Ludmila Gajdosova, NISPAcee Secretariat, Bratislava, Slovakia
Presenter(s): Ludmila Gajdosova, NISPAcee Secretariat, Bratislava, Slovakia

Paper: Satisfaction with Public Services and Consumption of them
Author(s): Tomas Cernenko, University of Economics of Bratislava, Bratislava, Slovakia
Presenter(s): Tomas Cernenko, University of Economics of Bratislava, Bratislava, Slovakia

Paper: 4th POL-LOC Summer School in Prague, Czech Republic
Author(s): Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia
Presenter(s): Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia
Panel: Islamic Public Administration

Friday, May 23, 2014  
11:00 – 12:30

Session 1

Chair:  Wolfgang Drechsler, Tallinn University of Technology, Tallinn, Estonia  
Co-chairs: Rustamjon Urinboyev, Lund University, Lund, Sweden  
          Abdillah Noh, University of Tun Abdul Razak, Kuala Lumpur, Malaysia

Because the NISPAcee region covers also the islamic countries, this year conference includes the following important questions for the modernisation of the Public Administration of these countries:

Are there Islamic models of PA?
Is there an Islamic PA legacy even in secular, and/or formerly Ottoman, societies in the regions?
Are Globalisation, Westernisation, and Europeanisation challenging Islamic PA, or is it rather the other way round?

How do the recent debates about modes and indicators of Governance, and of Non-Western PA, influence our perception of Islamic PA?

What does all of this mean for Public Administration Reform?

Papers:

Paper:  What is Islamic PA and why and how should we study it in the NISPAcee Region?  
Author(s):  Wolfgang Drechsler, Tallinn University of Technology, Tallinn, Estonia  
Presenter(s):  Wolfgang Drechsler, Tallinn University of Technology, Tallinn, Estonia

Paper:  Islam and Public Administration in Malaysia: A Historical Review  
Author(s):  Abdillah Noh, University of Tun Abdul Razak, Kuala Lumpur, Malaysia  
Presenter(s):  Abdillah Noh, University of Tun Abdul Razak, Kuala Lumpur, Malaysia

Paper:  The Legacy of Vakıf Institutions and the Management of Social Policy after the 2001 Crisis Period in Turkey  
Author(s):  Halil Deligoz, Republic of Turkey Prime Ministry, Ankara, Turkey  
Presenter(s):  Halil Deligoz, Republic of Turkey Prime Ministry, Ankara, Turkey

Friday, May 23, 2014  
16:00 – 17:30

Session 2

Chair:  Wolfgang Drechsler, Tallinn University of Technology, Tallinn, Estonia  
Co-chairs: Rustamjon Urinboyev, Lund University, Lund, Sweden  
          Abdillah Noh, University of Tun Abdul Razak, Kuala Lumpur, Malaysia

Papers:

Paper:  Homo Subjectivo: The Human Factor in Public Management Reform in the Case of Abu Dhabi Government  
Author(s):  Abena Dadze-Arthur, University of Birmingham, Birmingham, United Kingdom  
Presenter(s):  Abena Dadze-Arthur, University of Birmingham, Birmingham, United Kingdom

Paper:  Designing Public Administration Curriculum for the United Arab Emirates: Principles for Graduate PA Programmes for a Modernising Arab Islamic State  
Author(s):  Eugenie Samier, British University in Dubai, Dubai, United Arab Emirates

16
**Panel: The Next Innovation Frontier in Public Service Education**

**Friday, May 23, 2014**  
16:00–17:30

**Chair:** András Nemeslaki, National University of Public Service, Budapest, Hungary

The panel introduces a 2 mEuro state reform operative EU program – code name AROP 2.2.19. -managed by the National University of Public Administration with the general objective to modernize the continuing education in the Hungarian PA sector. Both from its scope and from its budget point of view it is one of the largest such effort not only in PA but in also in the Hungarian higher education sector as well. The panel is positioned in the interface of PA strategy, learning PA, ICT innovation and importantly EU project management. The panel addresses broader issues of higher learning and technology innovation, but practically provides first hand empirical data on efficiency of e-learning, meeting management expectations, adoption of ICT innovations and experience of learners in public administration.

**Presentations:**

**András Nemeslaki**, leader of the research in AROP 2.2.19 project

Opening Remarks: The purpose of the panel. What can we learn from the AROP 2.2.19 project?

**Eszter Monda**, research assistant in AROP 2.2.19

The overview of the AROP project: What is the role of E-learning Methodological Centre (EMC)? Which elements were important in the project? Which success factors were important for different stakeholders groups in creating and developing e-learning materials?

**Krisztián Kádár**, project leader in AROP 2.2.19

Achieved results of the project: How to manage a complex e-learning innovation initiative in public service education. Challenges, limitations and opportunities during the project.

**Ferenc Szani**, and **Zoltán Nagy** methodological experts in AROP 2.2.19

The role of methodology: Which methodological elements were built into the project as necessary elements? How the project supported other actors to create good e-learning materials? Why is methodology important in education of future generation? How could the project improve its results in the future? How could be made better e-learning materials?
**Vitéz Nagy**, technological expert in AROP 2.2.19

Issues and work flow in connection with production of e-learning materials: What kind of tools and experts supported the creation of e-learning materials?

**Csaba Krasznay** – e-learning material writer in AROP 2.2.19

Impression of writers: What were their tasks and how difficult were these? What were the challenges, fears and hopes of e-learning process from the viewpoint of curriculum writer? How difficult it is to create scripts, instead of linear texts?

**Krzysztof Nesterovics** – e-learning researcher

E-learning experience in healthcare sector: presenting empirical results of conveying knowledge and skills via e-learning in pharmacy continuing education. Reflection on the panel.

**András Nemeslaki**, leader of the research in AROP 2.2.19 project

Moderating questions, answers and other interventions

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**New Strategies of Public Governance for Changing Societies: a China-Hungary Comparative Approach**

**Friday, May 23, 2014**

**11:00 – 12:30**

**SESSION 1**

Chair: **Akos Cserny**, National University of Public Service, Budapest, Hungary

*Panel Content:*

1. Local Public Administration in China and in Hungary
2. Ethics in Public Service, Fight against Corruption
3. Public Administration Reforms in China and in Hungary
4. Legal Harmonization and Integration Processes in Europe and Asia

English/Chinese Simultaneous Interpretation

*Speakers:*

**Hexing Shi**, Deputy Director-General, Chinese Academy of Governance, Department of Public Administration and Policy, Beijing, China

Topic: *Promoting Quality of Government in Perspective of Public Service Improvement*

**Tamas Kaiser**, Head, National University of Public Service, Good Governance Research Centre, Budapest, Hungary

Topic: *Measuring Quality of Public Governance*

**Friday, May 23, 2014**

**16:00 – 17:30**

**SESSION 2**

Chair: **Akos Cserny**, National University of Public Service, Budapest, Hungary

*Speakers:*

**Qingyu Ma**, Deputy Director-General, Chinese Academy of Governance, Department of Social and Cultural Studies, Beijing, China

Topic: *Development of NGOs and Public Participation NGO*

**Katalin Pallai**, Head, National University of Public Service, Integrity Research Centre, Beijing, China

Topic: *Integrity Challenges in Public Sector*

**Jinhui Yuan**, Division Director, Chinese Academy of Governance, Graduate School, Beijing, China

Topic: *Rural Governance in China*
25 years of change: Evaluating the Hungarian development path

Friday, May 23, 2014 16:00–17:30

Chair: Marton Gellen, National University of Public Service, Budapest, Hungary

Presentations:

The Changing Role of Local Governments In the Public Sector
Ilona Pálné Kovács, Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Pecs, Hungary

Recentralisation and Efficiency – Transformation of the System Of Public Provision
László Vass, Budapest School of Communication and Business, Budapest, Hungary

Organisational Adaptation and Network-building in the Hungarian Public Agencies
György Drótos, Corvinus University of Budapest, Budapest, Hungary

Lessons from the 10 years of EU-membership and Outlook into the Future
Attila Marján, National University of Public Service, Budapest, Hungary

Panel: Politization or Political Control of Bureaucracy: Where Should We Draw the Line?

Saturday, May 24, 2014 09:00–11:00

Chair: Carolyn Ban, University of Pittsburgh, Pittsburgh, Pennsylvania, United States

This panel attempts to advance discussions by both theoretical and empirical work that helps to clarify the line between political control and politicization in civil service.

Papers:

Paper: Drawing the Line between Political Control and Politicization: An Analysis of Public Administration Theory
Author(s): Carolyn Ban, University of Pittsburgh, Pittsburgh, Pennsylvania, United States
Presenter(s): Carolyn Ban, University of Pittsburgh, Pittsburgh, Pennsylvania, United States

Paper: Senior Civil Service Politicisation in Central and Eastern Europe and the Western Balkans
Author(s): Jan-Hinrik Meyer-Sahling, University of Nottingham, Nottingham, United Kingdom
Presenter(s): Jan-Hinrik Meyer-Sahling, University of Nottingham, Nottingham, United Kingdom

Paper: Turnover and Politicisation of Lithuanian Agency Managers: The Impact of Europeanisation and Domestic Political Changes
Author(s): Vitalis Nakrosis, University of Vilnius, Vilnius, Lithuania
Presenter(s): Vitalis Nakrosis, University of Vilnius, Vilnius, Lithuania

Paper: Counselors, Political Operators and Clients: Towards a Typology of Modalities of Patronage. Latin America and Central and Eastern Europe in a Comparative Context
Author(s): Francisco Panizza, London School of Economics and Political Science, London, UK
B. Guy Peters, University of Pittsburgh, Pittsburgh, USA
Conrado Ramos, Universidad de la República, Montevideo, Uruguay
Gerardo Scherlis, Universidad de Buenos Aires, Buenos Aires, Argentina
Presenter(s): Conrado Ramos, Universidad de la República, Montevideo, Uruguay

Paper: Civil Service Reform and Elite Transformation in Bulgaria: Whose Political Control?
Author(s): Emilia Zankina, American University in Bulgaria, Blagoevgrad, Bulgaria
Presenter(s): Emilia Zankina, American University in Bulgaria, Blagoevgrad, Bulgaria
Working Groups

I. Working Group on Local Government

Thursday, May 22, 2014 15:00–16:30

MEETING 1: LOCAL GOVERNANCE

WG Programme Coordinators:

Gabor Soos, Centre for Social Sciences, Hungarian Academy of Sciences, Budapest, Hungary
Arto Haveri, University of Tampere, Tampere, Finland

The Working Group on Local Government focuses this year on the dynamics between government- and governance-oriented developments at the local level in Central and Eastern Europe and the Commonwealth of Independent States. WG tries to understand the transformation of local government in Central and Eastern Europe and the Commonwealth of Independent States; how new institutions of government and governance are evolving within the public-private and public-public dynamics and what is the role of government and governance-oriented approaches in today’s local government in Central and Eastern Europe and the Commonwealth of Independent States.

Papers:

Paper: From Local Government to Local Governance and Back: Critical Reflections on Governance Ideas in CEE Countries
Author(s): Michaela Batorova, University of Tampere, Tampere, Finland
Katarzyna Radzik-Maruszak, University of Maria Curie-Skłodowska, Lublin, Poland
Presenter(s): Michaela Batorova, University of Tampere, Tampere, Finland

Paper: Local Governance or Government – Do the Hungarian Local Governments Involve Citizens and Civil Organisations in Decision-Making?
Author(s): Adrienn Reisinger, Szechenyi Istvan University, Gyor, Hungary
Presenter(s): Adrienn Reisinger, Szechenyi Istvan University, Gyor, Hungary

Paper: Good Governance at Local Level – Case of Slovenia
Author(s): Iztok Rakar, University of Ljubljana, Ljubljana, Slovenia
Jože Benčina, University of Ljubljana, Ljubljana, Slovenia
Presenter(s): Iztok Rakar, University of Ljubljana, Ljubljana, Slovenia

Paper: Increasing Competitiveness of Cities
Author(s): Sulev Maeltsmees, Tallinn University of Technology, Tallinn, Estonia
Jüri Ratas, Tallinn University of Technology, Tallinn, Estonia
Presenter(s): Juri Ratas, Tallinn University of Technology, Tallinn, Estonia

Thursday, May 22, 2014 17:00–18:30

MEETING 2: LOCAL PARTICIPATION AND REPRESENTATION

WG Programme Coordinators:

Gabor Soos, Centre for Social Sciences, Hungarian Academy of Sciences, Budapest, Hungary
Arto Haveri, University of Tampere, Tampere, Finland

Papers:

Paper: Participatory Budget – A New Mechanism for Local Governance by Inhabitants in Poland
Author(s): Monika Sidor, Maria Curie-Skłodowska University, Lublin, Poland
Presenter(s): Monika Sidor, Maria Curie-Skłodowska University, Lublin, Poland

Paper: Citizen Participation – Appearance or Reality
Author(s): Lilita Seimuskane, University of Latvia, Riga, Latvia
Inga Vilka, University of Latvia, Riga, Latvia
Presenter(s): Lilita Seimuskane, University of Latvia, Riga, Latvia
<table>
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<tr>
<th><strong>Paper:</strong></th>
<th>Political Representation and Governance-Oriented Reforms at the Second Tier of Local Government in Romania</th>
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<tr>
<td><strong>Author(s):</strong></td>
<td>Cristina Stanus, Lucian Blaga University of Sibiu, Sibiu, Romania</td>
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<td><strong>Presenter(s):</strong></td>
<td>Cristina Stanus, Lucian Blaga University of Sibiu, Sibiu, Romania</td>
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<tr>
<th><strong>Paper:</strong></th>
<th>Leadership and Organizational Culture in Romanian Local Public Administration</th>
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<tbody>
<tr>
<td><strong>Author(s):</strong></td>
<td>Cristina Hintea, Babes-Bolyai University, Cluj-Napoca, Romania</td>
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<tr>
<td><strong>Presenter(s):</strong></td>
<td>Cristina Hintea, Babes-Bolyai University, Cluj-Napoca, Romania</td>
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**Friday, May 23, 2014 09:00 – 10:30**

**MEETING 3: LOCAL GOVERNMENT SYSTEMS**

WG Programme Coordinators:

**Gabor Soos,** Centre for Social Sciences, Hungarian Academy of Sciences, Budapest, Hungary  
**Arto Haveri,** University of Tampere, Tampere, Finland

**Papers:**

<table>
<thead>
<tr>
<th><strong>Paper:</strong></th>
<th>Relations between the Collective Right to Local Self-Government and the Autonomy of the Local Governments</th>
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<tbody>
<tr>
<td><strong>Author(s):</strong></td>
<td>Olga Papp, University of Debrecen, Debrecen, Hungary</td>
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<td><strong>Presenter(s):</strong></td>
<td>Olga Papp, University of Debrecen, Debrecen, Hungary</td>
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<tr>
<th><strong>Paper:</strong></th>
<th>In Search of the Sanction Power of Local Self-Governments</th>
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<tbody>
<tr>
<td><strong>Author(s):</strong></td>
<td>Zsuzsanna Arva, University of Debrecen, Debrecen, Hungary</td>
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<tr>
<td><strong>Presenter(s):</strong></td>
<td>Zsuzsanna Arva, University of Debrecen, Debrecen, Hungary</td>
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<tr>
<th><strong>Paper:</strong></th>
<th>Matter of Size for Local Governance: Lithuania and Latvia Compared</th>
</tr>
</thead>
</table>
| **Author(s):** | Gabriele Burbulyte-Tsiskarishvili, Klaipeda University, Klaipeda, Lithuania  
Remigijus Riekasius, Klaipeda University, Klaipeda, Lithuania |
| **Presenter(s):** | Gabriele Burbulyte-Tsiskarishvili, Klaipeda University, Klaipeda, Lithuania |

<table>
<thead>
<tr>
<th><strong>Paper:</strong></th>
<th>Resolution of Legal Collisions in the Sphere of Local Self-Government as an Important Condition for Improving Municipal Governance</th>
</tr>
</thead>
</table>
| **Author(s):** | Lira Gazizova, Bashkir Academy of Public Services & Management under the President of Bashkortostan, Ufa, Russian Federation  
Sergey Lavrentiev, Bashkir Academy of PA & Management under the President of the Republic of Bashkortostan, Ufa, Russian Federation |
| **Presenter(s):** | Lira Gazizova, Bashkir Academy of Public Services & Management under the President of Bashkortostan, Ufa, Russian Federation |

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<tr>
<th><strong>Paper:</strong></th>
<th>The Diversity of Administrative Supervision of Local Self-Government in the Baltic States</th>
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<tr>
<td><strong>Author(s):</strong></td>
<td>Violeta Kiuriene, Siauliai University, Siauliai, Lithuania</td>
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<tr>
<td><strong>Presenter(s):</strong></td>
<td>Violeta Kiuriene, Siauliai University, Siauliai, Lithuania</td>
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**Saturday, May 24, 2014 09:00–11:00**

**MEETING 4: LOCAL ADMINISTRATION AND SERVICES**

WG Programme Coordinators:

**Gabor Soos,** Centre for Social Sciences, Hungarian Academy of Sciences, Budapest, Hungary  
**Arto Haveri,** University of Tampere, Tampere, Finland

**Papers:**

<table>
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<tr>
<th><strong>Paper:</strong></th>
<th>Optimizing Public Audit Activities in Romania. Balance Between Government and Governance Oriented Approaches</th>
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<tbody>
<tr>
<td><strong>Author(s):</strong></td>
<td>Adelina Dumitrescu, National School of Political Studies and Public Administration, Bucharest, Romania</td>
</tr>
<tr>
<td><strong>Presenter(s):</strong></td>
<td>Adelina Dumitrescu, National School of Political Studies and Public Administration, Bucharest, Romania</td>
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</tbody>
</table>
II. Working Group on e-Government

Thursday, May 22, 2014
15:00 – 16:30

Meeting 1: Setting Goals for e-Government

WG Programme Coordinators:
Ljupco Todorovski, University of Ljubljana, Ljubljana, Slovenia
Kristina Reinsalu, e-Governance Academy, Tallinn, Estonia

Working Group on e-Government shifts the focus towards highlighting true innovative approaches that do not only involve ICT but also show the change in the usual governance practices. The situation summarised above reveals four important topics for e-government research in Central and Eastern Europe:

- New (organisational, cultural, and other) requirements for governance
- Social media platforms and their use by the public sector in interaction with citizens or with other public organisations
- Open Data Initiative
- Engagement of different target groups using technology – different portals and platforms

Papers:

Paper: The Quest for Success of e-Government: What Structure and Allocation of IT Spending Tell us

Author(s): Marta Aranyossy, Corvinus University of Budapest, Budapest, Hungary
Adrienn Feko, Office of The Prime Minister for Public Administration Reform Programme Managing Authority, Budapest, Hungary
Andras Nemeslaki, National University of Public Service, Budapest, Hungary

Presenter(s): Adrienn Feko, Office of The Prime Minister for Public Administration Reform Programme Managing Authority, Budapest, Hungary


Author(s): Igbal Safarov, Baku State University, Baku, Azerbaijan

Presenter(s): Igbal Safarov, Baku State University, Baku, Azerbaijan

Paper: Scenario Planning of Hungarian Government’s Education

Author(s): Eszter Monda, National University of Public Service, Budapest, Hungary

Presenter(s): Eszter Monda, National University of Public Service, Budapest, Hungary

Thursday, May 22, 2014
17:00 – 18:30

Meeting 2: Change of Procedures and Processes

WG Programme Coordinators:
Ljupco Todorovski, University of Ljubljana, Ljubljana, Slovenia
Kristina Reinsalu, e-Governance Academy, Tallinn, Estonia

Papers:

Paper: Curbing Grey Economy and Corruption – Governance Vs. Government

Author(s): Jan Klasinc, iDEMO Institute for Democracy, Zagreb, Croatia

Presenter(s): Jan Klasinc, iDEMO Institute for Democracy, Zagreb, Croatia
**Meeting 3: From Policies to e-Governance**

**WG Programme Coordinators:**
Ljupco Todorovski, University of Ljubljana, Ljubljana, Slovenia
Kristina Reinsalu, e-Governance Academy, Tallinn, Estonia

**Papers:**

- **Paper:** The Information Policy of the Local Self-Government in Poland – The Analysis of Selected Web Pages
  
  **Author(s):** Justyna Wasil, Maria Curie-Sklodowska University, Lublin, Poland
  
  **Presenter(s):** Justyna Wasil, Maria Curie-Sklodowska University, Lublin, Poland

- **Paper:** E-Participation and Web Pages of Czech Public Administration
  
  **Author(s):** David Spacek, Masaryk University, Brno, Czech Republic
  
  **Presenter(s):** David Spacek, Masaryk University, Brno, Czech Republic

- **Paper:** Varna e-Region Platform – Factor for New Quality of Administrative Services
  
  **Author(s):** Svetla Mihaleva, Varna Free University, Varna, Bulgaria
  
  **Presenter(s):** Svetla Mihaleva, Varna Free University, Varna, Bulgaria

- **Paper:** E-government Systems in International Comparison – In Hungary and Estonia
  
  **Author(s):** Mate Fenes, Zsolt Wágner, Judit Kovács, Mátyás Kovács, Petra Erdösi, Kata Vas, Alexa Baglyas, Tamás Kugler, Anikó Osgyáni and Máté Dávid, National University of Public Service, Budapest, Hungary
  
  **Presenter(s):** Mate Fenes, National University of Public Service, Budapest, Hungary

**Meeting 4: Challenges**

**WG Programme Coordinators:**
Ljupco Todorovski, University of Ljubljana, Ljubljana, Slovenia
Kristina Reinsalu, e-Governance Academy, Tallinn, Estonia

**Papers:**

- **Paper:** Why Online and not in Line?
  
  **Author(s):** Catalin Vrabie, National School of Political Studies and Public Administration, Bucharest, Romania
  
  **Presenter(s):** Catalin Vrabie, National School of Political Studies and Public Administration, Bucharest, Romania

- **Paper:** The Human Side of Information Security: Employer Demand and Employee Awareness in the Hungarian Public Sector
  
  **Author(s):** Andras Nemeslaki, National University of Public Service, Budapest, Hungary
  
  **Presenter(s):** Andras Nemeslaki, National University of Public Service, Budapest, Hungary
III. Working Group on Civil Service

Thursday, May 22, 2014
15:00 – 16:30

MEETING 1: OPENING AND LEGAL ASPECTS

WG Programme Coordinators:
Patrycja Joanna Suwaj, Stanislaw Staszic School of Public Administration in Bialystok, Bialystok, Poland
Hans Rieger, DBB Akademie, Bonn, Germany

Working Group on Civil Service as a connection between practitioners, trainers, project leaders, and engaged scholars in the Civil Service in the CEE field aims to identify concepts and models, structures, and the tasks of HR in Civil Services in CEE through best practices in HRM/CS Reform, gender policy and strategies for demographic development as well as define the tools and instruments of HR in Civil Services in CEE through salary system, performance management, motivation and staff satisfaction.

Papers:

Paper: Stability or Uncertainty? The Legal Status of Personnel of National Regulatory Authorities and Autonomous Bodies in CEE Countries
Author(s): Janos Fazekas, Eotvos Lorand University, Budapest, Hungary
Presenter(s): Janos Fazekas, Eotvos Lorand University, Budapest, Hungary

Paper: The Politics of Civil Service and Administrative Reforms in Transitioning and Developing Countries – Explaining Within-country Variation of Reform Outcomes in Georgia after the Rose Revolution
Author(s): David Rinnert, London School of Economics and Political Science, London, United Kingdom
Presenter(s): David Rinnert, London School of Economics and Political Science, London, United Kingdom

Thursday, May 22, 2014
17:00 – 18:30

MEETING 2: HUMAN RESOURCES

WG Programme Coordinators:
Patrycja Joanna Suwaj, Stanislaw Staszic School of Public Administration in Bialystok, Bialystok, Poland
Hans Rieger, DBB Akademie, Bonn, Germany

Papers:

Paper: Challenges and Solutions for Human Resources Management in Romanian Public Institutions
Author(s): Alina Ciobanu, Bucharest Academy of Economic Studies, Bucharest, Romania
Armenia Androniceanu, Bucharest Academy of Economic Studies, Bucharest, Romania
Presenter(s): Alina Ciobanu, Bucharest Academy of Economic Studies, Bucharest, Romania

Author(s): Shahed Al-Tammar, Florida International University, Miami, Florida, United States
Presenter(s): Shahed Al-Tammar, Florida International University, Miami, Florida, United States

Paper: The Development of Innovative Competencies of Management Personnel of the Siberian Federal District
Author(s): Tatyana Chernyak, Russian Presidential Academy of National Economy and Public Administration, Moscow, Russian Federation
Presenter(s): Tatyana Chernyak, Russian Presidential Academy of National Economy and Public Administration, Moscow, Russian Federation

Thursday, May 22, 2014
17:00 – 18:30

Friday, May 23, 2014
09:00 – 10:30

MEETING 3: PUBLIC SERVICE REFORM

WG Programme Coordinators:
Patrycja Joanna Suwaj, Stanislaw Staszic School of Public Administration in Bialystok, Bialystok, Poland
Hans Rieger, DBB Akademie, Bonn, Germany
Papers:

Paper: Challenges of Public Service Reform in Afghanistan
Author(s): Abdul Latif Rahmani, Kabul University, Kabul, Afghanistan
Presenter(s): Abdul Latif Rahmani, Kabul University, Kabul, Afghanistan

Paper: When the Government Digs its own Grave – Case of the Civil Service Office in Slovakia
Author(s): Ludmila Stanova, Comenius University, Bratislava, Slovakia
Presenter(s): Ludmila Stanova, Comenius University, Bratislava, Slovakia

Paper: Determinants of the Expected Retirement Age of Dutch Elderly Civil Servants: Results from surveys among Dutch civil servants
Author(s): Christiaan Lako, Radboud University Nijmegen, Nijmegen, Netherlands
Johan de Kruijf, Radboud University Nijmegen, Nijmegen, Netherlands
Presenter(s): Christiaan Lako, Radboud University Nijmegen, Nijmegen, Netherlands

Paper: Forming the Public Service Succession Pool in Terms of the Public Administration New Concept
Author(s): Lydia Goverdovskaya, International Market Institute, Samara, Russian Federation
Sergey Perov, International Market Institute, Samara, Russia
Presenter(s): Lydia Goverdovskaya, International Market Institute, Samara, Russian Federation

Friday, May 23, 2014
14:00 – 15:30

Meeting 4: Specific Aspects
WG Programme Coordinators:
Patrycja Joanna Suwaj, Stanislaw Staszic School of Public Administration in Bialystok, Bialystok, Poland
Hans Rieger, DBB Akademie, Bonn, Germany

Papers:

Author(s): Steven Van de Walle, Erasmus University, Rotterdam, Netherlands
Bram Steijn, Erasmus University, Rotterdam, Netherlands
Sebastian Jilke, Erasmus University, Rotterdam, Netherlands
Presenter(s): Steven Van de Walle, Erasmus University, Rotterdam, Netherlands

Paper: “Humanitarian Technologies” in Public Administration: Challenges and Opportunities for Civil servants. The Case of North-West Region of Russia Federation
Author(s): Anna Volkova, St. Petersburg State University, St. Petersburg, Russian Federation
Presenter(s): Anna Volkova, St. Petersburg State University, St. Petersburg, Russian Federation

Paper: Manager or Bureaucrat? Key Contradictions of Training of Civil Servants in Russia
Author(s): Dmitry Filimonov, Dmitry Znamenskiy, Yuliya Gimazova, Nikolay Omelchenko, State University of Management, Moscow, Russian Federation
Presenter(s): Dmitry Znamenskiy, State University of Management, Moscow, Russian Federation

Saturday, May 24, 2014
09:00 – 11:00

Meeting 5: System and Closing
WG Programme Coordinators:
Patrycja Joanna Suwaj, Stanislaw Staszic School of Public Administration in Bialystok, Bialystok, Poland
Hans Rieger, DBB Akademie, Bonn, Germany

Papers:

Paper: Restrictions on the Effective Management of People in the Public Service: The Case of Poland
Author(s): Wioleta Karna, Jagiellonian University, Cracow, Poland
Presenter(s): Wioleta Karna, Jagiellonian University, Cracow, Poland

Paper: Balancing between Models: Job Security as a Determinant Factor for Classification. The Hungarian Civil Service System in a European Comparative Context
IV. Working Group on Public Administration Reform

Thursday, May 22, 2014 15:00 – 16:30

MEETING 1: REFORM CONTEXTUALIZATION

WG Programme Coordinators:
Veronica Junjan, University of Twente, AE Enschede, Netherlands
Diana – Camelia Iancu, National School of Political Studies and Public Administration, Bucharest, Romania

Working Group on Public Administration Reform seeks to present the exiting governance patterns and institutional designs of Public Administration across Europe and Central Asia. The emphasis is on the legitimacy of the old PA structures and their carryover effects and effectiveness of EU enlargement criteria and reform reversal trends in New(er) Member States.

The effort is to bring together empirical researches and theoretical models for analysing reforms that are socially relevant and add up to the policy agendas across the investigated regions. Key themes of papers are following:
- New-Weberian governance arrangements in CEE and CIS regions,
- Effectiveness of PAR,
- Good (enough) governance building.

Papers:

Paper: What does Smartness in Public Governance Mean? Smart Public Governance Conceptualization
Author(s): Jolanta Buskeviciute, Kaunas University of Technology, Kaunas, Lithuania
Jurgita Šiugždinienė, University of Kaunas technology, Kaunas, Lithuania
Eglė Gaulė, University of Kaunas technology, Kaunas, Lithuania

Paper: Contextualizing Reform in Public Hospital Systems: The Case of Estonia
Author(s): Sorin Dan, Katholieke Universiteit Leuven, Leuven, Belgium

Paper: Evidence-Based Education Policy. Case Study of Lithuania
Author(s): Jolanta Urbanovic, Mykolas Romeris University, Vilnius, Lithuania
Aušra Šilinskytė, Mykolas Romeris University, Vilnius, Lithuania

Paper: The Relationship of Civil Organisations With Public Administration in Hungary, With Special Regard to Their Participation in Legislation
Author(s): Adam Rixer, Karoli Gaspar Reformed University, Budapest, Hungary

Thursday, May 22, 2014 17:00 – 18:30

MEETING 2: REFORM AGENDAS IN WESTERN BALKANS AND CEE

WG Programme Coordinators:
Veronica Junjan, University of Twente, AE Enschede, Netherlands
Diana – Camelia Iancu, National School of Political Studies and Public Administration, Bucharest, Romania

Papers:

**Meeting 3: Reform Effectiveness in Central Asia and Caucasus**

**WG Programme Coordinators:**
Veronica Junjan, University of Twente, AE Enschede, Netherlands  
Diana – Camelia Iancu, National School of Political Studies and Public Administration, Bucharest, Romania

**Papers:**

- **Paper:** USSR, Not-So-Incorporated: Soviet Notions of Publicness and their Impact on Administrative Reform  
  **Author(s):** Barbara Lehmbuch, Erasmus University, Rotterdam, Netherlands  
  **Presenter(s):** Barbara Lehmbuch, Erasmus University, Rotterdam, Netherlands

- **Paper:** Improving Trends Evaluate the Effectiveness of Public Administration in the Republic of Kazakhstan  
  **Author(s):** Gulsara Junusbekova, The Academy of Public Administration under the President of the Republic of Kazakhstan, Astana, Kazakhstan  
  Margarita Kadyrova, The Academy of Public Administration under the President of the Republic of Kazakhstan, Astana, Kazakhstan  
  **Presenter(s):** Gulsara Junusbekova, The Academy of Public Administration under the President of the Republic of Kazakhstan, Astana, Kazakhstan

- **Paper:** Everyday Experiences of Energy in Rural Ferghana, Uzbekistan: Reconstructing the Notions of ‘Community’ and the ‘State’  
  **Author(s):** Rustamjon Urinboyev, Lund University, Lund, Sweden  
  **Presenter(s):** Rustamjon Urinboyev, Lund University, Lund, Sweden

- **Paper:** Raising Effectiveness and Quality in Public Administration through Application of the Common Assessment Framework (CAF model): Tatarstan Case  
  **Author(s):** Dmitry Maslov, Kazan Federal University, Kazan, Russian Federation  
  Liliya Nurgatina, Kazan Federal University, Kazan, Russia  
  **Presenter(s):** Dmitry Maslov, Kazan Federal University, Kazan, Russian Federation

**Friday, May 23, 2014**

**Meeting 4: Reform Results in CEE**

**WG Programme Coordinators:**
Veronica Junjan, University of Twente, AE Enschede, Netherlands  
Diana – Camelia Iancu, National School of Political Studies and Public Administration, Bucharest, Romania
Papers:

Paper: **Polish plumbers and Romanian strawberry pickers: How populist framing of EU-migration impacts on national policies**

Author(s): Iwona Sobis, University of Gothenburg, Gothenburg, Sweden
Veronica Junjan, University of Twente, AE Enschede, The Netherlands
Michiel de Vries, Radboud University Nijmegen, The Netherlands

Presenter(s): Iwona Sobis, University of Gothenburg, Gothenburg, Sweden

Paper: **Lessons Learned From Public Administration Reforms in CEE Countries: Politico-Administrative Relations (De-Politicization)**

Author(s): Emilia Sicakova-Beblava, Comenius University, Bratislava, Slovakia
Miroslav Beblavý, Comenius University, Bratislava, Slovakia

Presenter(s): Emilia Sicakova-Beblava, Comenius University, Bratislava, Slovakia

Paper: **Signs of Presidentialization in Hungarian Government Reforms – Reinforcement of the Prime Minister’s Office**

Author(s): Fanni Mandak, National University of Public Service, Budapest, Hungary

Presenter(s): Fanni Mandak, National University of Public Service, Budapest, Hungary

Paper: **Public Administration Reforms for the Better Coordination within the Central Government in Hungary**

Author(s): Eva Kovacs, National University of Public Service, Budapest, Hungary

Presenter(s): Eva Kovacs, National University of Public Service, Budapest, Hungary

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Saturday, May 24, 2014 09:00–11:00

**MEETING 5: REFORM LESSONS AND TRENDS**

WG Programme Coordinators:

Veronica Junjan, University of Twente, AE Enschede, Netherlands
Diana – Camelia Iancu, National School of Political Studies and Public Administration, Bucharest, Romania

Papers:

Paper: **How do Top Public Officials Evaluate Public Sector Reforms? Findings from the 18-Country COCOPS Survey**

Author(s): Steven Van de Walle, Erasmus University, Rotterdam, Netherlands

Presenter(s): Steven Van de Walle, Erasmus University, Rotterdam, Netherlands

Paper: **Citizens’ Participation and Corruption: Is there a Dilemma between Deliberative Governance and Risk for Misuse in Public Office?**

Author(s): Karin Hilmer Pedersen, Aarhus University, Arhus C, Denmark
Lars Johannsen, Aarhus University, Arhus C, Denmark

Presenter(s): Karin Hilmer Pedersen, Aarhus University, Arhus C, Denmark

Paper: **Regressing Democracy: Public Administration Reforms at Fault**

Author(s): Mihai Ungureanu, National School of Political Studies and Public Administration, Bucharest, Romania
Diana Iancu, Faculty of Public Administration, SNSPA Bucharest, Romania

Presenter(s): Diana – Camelia Iancu, National School of Political Studies and Public Administration, Bucharest, Romania
V. Working Group on Internationalization and Networking of Public Administration Studies

Thursday, May 22, 2014  
15:00–16:30

WG Programme Coordinators:

Eugenijus Chlivilkas, Training Centre of the Ministry of Finance, Vilnius, Lithuania

The Working Group revealed several problems of international cooperation development in the area of civil servants' training and suggested solutions to them. The title and content of the WG is relevant to solve the problems encountered. Therefore, there is a high demand to continue this work in 2014. The main priorities of the Working Group have been proposed for the 22nd conference:

- progressive experience of public administration studies and civil servants' training accumulated in world practice, EU countries and other countries;
- new challenges, new opportunities and new teaching technologies which are to be taken into consideration under the conditions of EU enlargement and networking;
- analysis of the current situation; development of internationalisation of public administration studies and civil servants' training systems and implementation of long-term strategies;
- development and implementation of international programmes and projects.

Papers:

Paper: Corporative Training and Corporative University: Is it Possible to Apply its Principles for Civil Servants Training?

Author(s): Alexey Barabashev, Higher School of Economics, Moscow, Russian Federation
Presenter(s): Alexey Barabashev, Higher School of Economics, Moscow, Russian Federation

Paper: Development of Civil Servants Training at Donetsk State University of Management in the Context of the ‘Governance’ Concepts

Author(s): Oleksandr Povazhnii, Donetsk State University of Management, Donetsk, Ukraine
Presenter(s): Oleksandr Povazhnii, Donetsk State University of Management, Donetsk, Ukraine

Paper: Training of Civil Servants at the Academy of Public Administration under the President of the Republic of Kazakhstan

Author(s): Gulimzhan Suleimenova, The Academy of Public Administration under the President of the Republic of Kazakhstan, Astana, Kazakhstan
Presenter(s): Gulimzhan Suleimenova, The Academy of Public Administration under the President of the Republic of Kazakhstan, Astana, Kazakhstan


Author(s): Borisas Melnikas, Vilnius Gediminas Technical University, Vilnius, Lithuania
Presenter(s): Borisas Melnikas, Vilnius Gediminas Technical University, Vilnius, Lithuania

Paper: Development of Civil Servants Training System and Public Administration Studies: Internationalization Processes

Author(s): Eugenijus Chlivilkas, Training Centre of the Ministry of Finance, Vilnius, Lithuania
Borisas Melnikas, Vilnius Gediminas Technical University, Vilnius, Lithuania
Presenter(s): Borisas Melnikas, Vilnius Gediminas Technical University, Vilnius, Lithuania

VI. Working Group on Public Finance and Public Financial Management

Thursday, May 22, 2014  
15:00–16:30

MEETING 1: TAX COMPETITION

WG Programme Coordinators:

Lucie Sedmihradská, University of Economics of Prague, Prague, Czech Republic
Juraj Nemec, Matej Bel University, Banská Bystrica, Slovakia

The WG on Public Finance and Public Finance Management announces two research tracks for the 2014 conference:

- Local government taxation: tax autonomy versus tax competition: What kind of tax autonomy is legally granted to local governments and to what extent do they use it? Are there spatial interactions among neighbouring local governments? Do local governments engage in tax competition? Can we observe electoral impacts of the local tax policy? What factors influence tax competition?
- “Better” governmental spending as a reaction to the crisis: Analysing gaps in public financial management sub-areas (budgeting, procurement, contracting, etc) and possible responses; providing examples of successful changes, explaining why positive changes happen; providing examples of needed, but failed or not-realised changes, explaining why the situation does not improve.

Papers:

Paper: **Local Tax Competition in Poland?**
Author(s): Pawel Swianiewicz, University of Warsaw, Warsaw, Poland
Julita Łukomska, University of Warsaw, Warsaw, Poland
Presenter(s): Pawel Swianiewicz, University of Warsaw, Warsaw, Poland

Paper: **Local Tax Policies in the Limited Autonomy of Revenue Collection System in Poland**
Author(s): Pawel Swianiewicz, University of Warsaw, Warsaw, Poland
Julita Łukomska, University of Warsaw, Warsaw, Poland
Presenter(s): Julita Łukomska, University of Warsaw, Warsaw, Poland

Paper: **Application of Local Tax Autonomy in Case of the Czech Property Tax**
Author(s): Lucie Sedmihradska, University of Economics of Prague, Prague, Czech Republic
Presenter(s): Lucie Sedmihradska, University of Economics of Prague, Prague, Czech Republic

**Thursday, May 22, 2014 17:00–18:30**

**MEETING 2: PUBLIC PROCUREMENT AND PPP**

WG Programme Coordinators:
Lucie Sedmihradska, University of Economics of Prague, Prague, Czech Republic
Juraj Nemec, Matej Bel University, Banská Bystrica, Slovakia

Papers:

Paper: **The Effects of Sectorial Decomposition of Debt on Economic Growth in the EU**
Author(s): Aleksander Aristovnik, University of Ljubljana, Ljubljana, Slovenia
Jernej Mencinger, University of Ljubljana, Ljubljana, Slovenia
Miroslav Verbič, University of Ljubljana, Ljubljana, Slovenia
Presenter(s): Jernej Mencinger, University of Ljubljana, Ljubljana, Slovenia

Paper: **Procurement Management and its Impact on the Results of Externalisation**
Author(s): Juraj Nemec, Masaryk University, Brno, Czech Republic
Beata Mikusova Merickova, Matej Bel University, Slovakia, Matus Grega, Matej Bel University, Slovakia
Presenter(s): Juraj Nemec, Masaryk University, Brno, Czech Republic

Paper: **Better Spending in Public Investments – Blending PPP with EU Funds in the 2014–2020 Financial Period**
Author(s): Gyorgyi Nyikos, National University of Public Service, Budapest, Hungary
Presenter(s): Gyorgyi Nyikos, National University of Public Service, Budapest, Hungary

Paper: **Public Procurement System in Belarus: Administrative Aspect**
Author(s): Yuri Krivorotko, Lev Sapiieha Foundation, Minsk, Belarus
Presenter(s): Yuri Krivorotko, Lev Sapiieha Foundation, Minsk, Belarus

Paper: **Improving Mechanisms of Public Procurement: Case of Health Product Market in Ukraine**
Author(s): Sergii Slukhai, National Taras Shevchenko University, Kyiv, Ukraine
Yulia Tsiva, National Taras Shevchenko University, Kyiv, Ukraine
Presenter(s): Yulia Tsiva, National Taras Shevchenko University, Kyiv, Ukraine
MEETING 3: LOCAL GOVERNMENT

WG Programme Coordinators:
Lucie Sedmihradska, University of Economics of Prague, Prague, Czech Republic
Juraj Nemec, Matej Bel University, Banská Bystrica, Slovakia

Papers:

Paper: Effect of Better Corporate Governance to the Management Efficiency of State-Owned Companies in Lithuania
Author(s): Liudas Jurkonis, University of Vilnius, Vilnius, Lithuania
Presenter(s): Liudas Jurkonis, University of Vilnius, Vilnius, Lithuania

Paper: The Municipality View on Tax Revenue. The Czech Case
Author(s): Jana Godarova, Masaryk University, Brno, Czech Republic
Filip Hruza, Masaryk University, Brno, Czech Republic
Presenter(s): Jana Godarova, Masaryk University, Brno, Czech Republic

Paper: Optimal Size and Number of Local Government Units: A Case Study for Slovenia
Author(s): Primoz Pevcin, University of Ljubljana, Ljubljana, Slovenia
Presenter(s): Primoz Pevcin, University of Ljubljana, Ljubljana, Slovenia

Paper: Tax Federalism: Necessary Condition of Tax Autonomy at the Sub-national Level?
Author(s): Olga Sharapova, Paris Descartes University, Paris, France
Presenter(s): Olga Sharapova, Paris Descartes University, Paris, France

MEETING 4

WG Programme Coordinators:
Lucie Sedmihradska, University of Economics of Prague, Prague, Czech Republic
Juraj Nemec, Matej Bel University, Banská Bystrica, Slovakia

Papers:

Paper: Can the Change to the Research Output Funding System in the Czech Republic be Evaluated as a Good Example of Applying Performance-Oriented Budgeting?
Author(s): Robert Jahoda, Masaryk University, Brno, Czech Republic
Michaela Hornakova, Masaryk University, Brno, Czech Republic
Presenter(s): Robert Jahoda, Masaryk University, Brno, Czech Republic

Author(s): Margarita Kadyrova, The Academy of Public Administration under the President of the Republic of Kazakhstan, Astana, Kazakhstan
Gulsara Junusbekova, Academy of Public Administration, Astana, Kazakhstan
Presenter(s): Margarita Kadyrova, The Academy of Public Administration under the President of the Republic of Kazakhstan, Astana, Kazakhstan

Paper: Optimization of the Governmental Participation in Housing Problem Solving in Russia
Author(s): Liudmila Guzikova, St. Petersburg State Polytechnical University, St. Petersburg, Russian Federation
Alexander M. Kolesnikov, Saint-Petersburg State University of Aerospace Instrumentation, Saint-Petersburg, Russia
Presenter(s): Liudmila Guzikova, St. Petersburg State Polytechnical University, St. Petersburg, Russian Federation

Paper: The Effectiveness of the Distribution of Home Ownership among the Population in Russia
Author(s): Ekaterina Plotnikova, St. Petersburg State Polytechnical University, St. Petersburg, Russian Federation
Presenter(s): Ekaterina Plotnikova, St. Petersburg State Polytechnical University, St. Petersburg, Russian Federation
MEETING 5

WG Programme Coordinators:
Lucie Sedmihradska, University of Economics of Prague, Prague, Czech Republic
Juraj Nemec, Matej Bel University, Banska Bystrica, Slovakia

Papers:

Key paper: Chinese Loans for Infrastructure Projects in Developing Countries: The Connection between Short-Term Payoffs to the Chinese Local Governments and Long-Term Obligations of the Belarusian Nation
Author(s): Palina Prysmakova, Florida International University, Miami, Florida, United States
Presenter(s): Palina Prysmakova, Florida International University, Miami, Florida, United States

Paper: Study of Obstacles & Challenges to the Implementation of Operational Budgeting Systems in Organizations in Afghanistan
Author(s): Farhad Sultani, Balkh University, Balkh, Afghanistan
Presenter(s): Farhad Sultani, Balkh University, Balkh, Afghanistan

Paper: Liberalization of the Relations between the State and the Economic Agents – Advantages and Contradictions
Author(s): Viktoryia Blagoeva Ivanova, Varna Free University “Chernorizets Hrabar”, Varna, Bulgaria
Presenter(s): Viktoryia Blagoeva Ivanova, Varna Free University “Chernorizets Hrabar”, Varna, Bulgaria

Paper: Public Private Partnership Initiatives in Ukraine: Is there Real Correspondence between Theory, Legislation and Implementation Practices?
Author(s): Lesya Ilichenko-Syuyva, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine
Presenter(s): Lesya Ilichenko-Syuyva, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine

VII. Working Group on Public Policy Analysis Development Issues

MEETING 1: KNOWLEDGE

WG Programme Coordinators:
Lesya Ilichenko-Syuyva, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine
Franciscus Jorna, Saxion University of Applied Sciences, Enschede, Netherlands

Working Group on Public Policy Analysis Development Issues takes the opportunity to focus on the importance of evidence-based policy making that links together the interests of the stakeholders as a basis of good governance. More specifically, we encourage authors to focus on:

- Evidence based policy analysis, development and implementation.
- Case studies of the application of techniques (e.g. stakeholder analysis, regulatory impact assessment, ex ante impact assessment, policy evaluation).
- Procedures of policy design and coordination.
- Paths forward and problems in public policy capacity building.
- Public administration in ensuring good governance.

Papers:

Key paper: Do We Need Randomized Controlled Trials for Crafting Effective Behaviorally Informed Evidence-Based Policies?
Author(s): Andrej Findor, Comenius University, Bratislava, Slovakia
Presenter(s): Andrej Findor, Comenius University, Bratislava, Slovakia
Meeting 2: Democratic Governance and Auditing

WG Programme Coordinators:

Lesya Ilchenko-Syuyva, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine
Franciscus Jorna, Saxion University of Applied Sciences, Enschede, Netherlands

Papers:

Key paper: Tools and Forms of Public Consultation in the Process of Planning and Implementation of Local Development Strategies in Poland Based on Analysis Selected Local Governments of Lublin Region.

Author(s): Mariusz Sienkiewicz, Maria Curie-Skłodowska University, Lublin, Poland
Presenter(s): Mariusz Sienkiewicz, Maria Curie-Skłodowska University, Lublin, Poland

Key paper: Democratic Governance and Policy Analysis: Interpenetration or Confrontation of Procedures

Author(s): Valeriy Tertychka, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine
Presenter(s): Valeriy Tertychka, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine

Paper: Performance Auditing as a Method to Improve Public Policy

Author(s): Volodymyr Kuprii, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine
Presenter(s): Volodymyr Kuprii, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine

Meeting 3: Implementation and Evaluation

WG Programme Coordinators:

Lesya Ilchenko-Syuyva, National Academy of Public Administration, Office of the President of Ukraine, Kyiv, Ukraine
Franciscus Jorna, Saxion University of Applied Sciences, Enschede, Netherlands

Papers:

Key paper: Regional Approaches to the Implementation of EU Cohesion Policy in Poland

Author(s): Joanna Krukowska, University of Warsaw, Warsaw, Poland
Presenter(s): Joanna Krukowska, University of Warsaw, Warsaw, Poland

Key paper: Regional Approaches to the Implementation of EU Cohesion Policy in Poland

Author(s): Joanna Krukowska, University of Warsaw, Warsaw, Poland
Presenter(s): Joanna Krukowska, University of Warsaw, Warsaw, Poland

Key paper: Cohesion Policy in Transition – Comparative Aspects of Polish and Hungarian System of Implementation

Author(s): Gyorgyi Nyikos, National University of Public Service, Budapest, Hungary
Robert Talaga, Voivodship Administrative Court in Poznan, Poznan, Poland
Presenter(s): Gyorgyi Nyikos, National University of Public Service, Budapest, Hungary
VIII. Working Group on Public Administration Education

**Thursday, May 22, 2014**
15:00 – 16:30

**MEETING 1**

WG Programme Coordinators:

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania  
**Roger Hamlin**, Michigan State University, East Lansing, USA

The Working Group pays attention to Public Administration education as the measure of the public administration programmes, management public administration departments or experience with public administration teaching. Meeting points out dealing with curriculum development, curriculum technology, e-learning, teaching technology, education best practices, research on education, quality assurance, and modern management of public administration programmes.

Speakers:

**Taco Brandsen**, EAPAA Secretary General, EAPAA (European Association for Public Administration Accreditation), Enschede, Netherlands

Topic: *Findings from Accreditations of PA Programmes in the CEE Region: Where are the Strengths, where the Weaknesses?*

**Thursday, May 22, 2014**
17:00 – 18:30

**MEETING 2**

WG Programme Coordinators:

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania  
**Roger Hamlin**, Michigan State University, East Lansing, USA

Papers:

**Paper:**  
*Students’ Assessment in Romanian Public Administration Programs: Lecturers and Students Perspective*  
**Author(s):**  
**Marius Profiroiu**, Bucharest Academy of Economic Studies, Bucharest, Romania  
**Alina Georgiana Profiroiu**, The University of Economic Studies, Bucharest, Romania  
**Presenter(s):**  
**Marius Profiroiu**, Bucharest Academy of Economic Studies, Bucharest, Romania

**Paper:**  
*Administration Graduates Competences in the European Context: A Case of a Faculty*  
**Author(s):**  
**Manica Danko**, University of Ljubljana, Ljubljana, Slovenia  
**Tatjana Kozjek**, University of Ljubljana, Ljubljana, Slovenia  
**Janez Stare**, University of Ljubljana, Ljubljana, Slovenia  
**Presenter(s):**  
**Tatjana Kozjek**, University of Ljubljana, Ljubljana, Slovenia

**Paper:**  
*The Explanation of the Difference Between “Government” and “Governance” for Public Administration Students at English Classes for Professional Use*  
**Author(s):**  
**Ruzanna Soshnikova (Krtyan)**, International Market Institute, Samara, Russian Federation  
**Presenter(s):**  
**Ruzanna Soshnikova (Krtyan)**, International Market Institute, Samara, Russian Federation
**MEETING 3**

WG Programme Coordinators:

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania  
**Roger Hamlin**, Michigan State University, East Lansing, USA

**Papers:**

<table>
<thead>
<tr>
<th>Paper</th>
<th>Author(s)</th>
<th>Presenter(s)</th>
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| **Comprehensive HR Development in the Public Sector: The Case of National University of Public Service as an Innovative Institutional Framework** | Andras Nemeslaki, National University of Public Service, Budapest, Hungary  
Norbert Kis, National University of Public Service, Budapest, Hungary | Andras Nemeslaki, National University of Public Service, Budapest, Hungary |
| **Competent Public Servants in the Age of Uncertainties (Old – New Skills of Public Servants in the Age of Uncertainties)** | Jaroslav Dvorak, Klaipeda University, Klaipeda, Lithuania  
Linutė Juškevičienė, Klaipėda University, Klaipėda, Lithuania | Jaroslav Dvorak, Klaipeda University, Klaipeda, Lithuania |

**MEETING 4**

WG Programme Coordinators:

**Calin Hintea**, Babes-Bolyai University, Cluj-Napoca, Romania  
**Roger Hamlin**, Michigan State University, East Lansing, USA

**Papers:**

<table>
<thead>
<tr>
<th>Paper</th>
<th>Author(s)</th>
<th>Presenter(s)</th>
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</table>
| **Towards a set of specific competences for academic degree programmes in Public Administration in Europe** | Christoph Reichard, Prof. Em., University of Potsdam, Potsdam, Germany  
Theo van der Krogt, Prof. Em., University of Twente, Enschede, The Netherlands | Christoph Reichard, Prof. Em., University of Potsdam, Potsdam, Germany |
| **Postgraduate Information Security Education in the Hungarian Public Sector** | Tamas Szadeczky, National University of Public Service, Budapest, Hungary | Tamas Szadeczky, National University of Public Service, Budapest, Hungary |
| **Socially Responsible Organisations’ Training on Employer Brand Creation** | Inesa Vorontchuk, University of Latvia, Riga, Latvia  
Olga Starineca, University of Latvia, Riga, Latvia | Inesa Vorontchuk, University of Latvia, Riga, Latvia |
IX. Working Group on Local Public Policies

Thursday, May 22, 2014 15:00 – 16:30

MEETING 1: INSTITUTIONS, ACTORS, INCENTIVES FRAMING LOCAL PUBLIC POLICIES: INSTRUMENTS FOR ANALYSIS AND PRACTICAL CASE STUDIES

WG Programme Coordinators:
Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia
Franco Becchis, Turin School of Local Regulation, Torino, Italy

The Working Group on Local Public Policies intends to focus on the issue of regulation of local services – e.g. waste, water, transport, local energy networks, public assets, sport facilities, welfare policies – and their delivery in the CEE countries where the transition from the planned economy has set peculiar challenges to the relationship between local governments and markets.

Papers:

Paper: FIELD: A Methodology for the Analysis of Local Actors, Incentives and Information Endowment in the Context of Local Public Services
Author(s): Franco Becchis, Turin School of Local Regulation, Torino, Italy
Elisa Vanin, Fondazione per l'Ambiente and Turin School of Local Regulation, Torino, ITALY
Daniele Russolillo, Fondazione per l'Ambiente and Turin School of Local Regulation, Torino, ITALY
Presenter(s): Elisa Vanin, Turin School of Local Regulation, Torino, Italy

Paper: Institutional Framework as the Key Catalyzer for the Public-Private Partnership Projects and Concessions – The Case of Serbia
Author(s): Tatjana Jovanic, Belgrade University, Belgrade, Serbia
Sladjana Sredojevic, Association of Serbian Banks, Belgrade Serbia
Tatjana Jovanic, University of Belgrade Faculty of Law
Presenter(s): Tatjana Jovanic, Belgrade University, Belgrade, Serbia

Paper: Public Transport in Urban Agglomerations: Transport Policy Issues for the Communication Between City and Suburbs (the Case of St. Petersburg)
Author(s): Ekaterina Sokolova, St. Petersburg State University, St. Petersburg, Russian Federation
Presenter(s): Ekaterina Sokolova, St. Petersburg State University, St. Petersburg, Russian Federation

Thursday, May 22, 2014 17:00 – 18:30

MEETING 2: INSTITUTIONS, ACTORS, INCENTIVES FRAMING LOCAL PUBLIC POLICIES: INSTRUMENTS FOR ANALYSIS AND PRACTICAL CASE STUDIES

WG Programme Coordinators:
Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia
Franco Becchis, Turin School of Local Regulation, Torino, Italy

Papers:

Paper: Local Municipalities Featuring Volunteer Groups in Tackling Environmental Issues of Urbanized Communities in Slovakia
Author(s): Matus Cupka, Comenius University, Bratislava, Slovakia
Presenter(s): Matus Cupka, Comenius University, Bratislava, Slovakia

Author(s): Jochen Franzke, University of Potsdam, Potsdam, Germany
Presenter(s): Jochen Franzke, University of Potsdam, Potsdam, Germany

Paper: Application of the Leadership Approach in Local Public Policy Implementation: Three Cases
Author(s): Albena Taneva, Sofia University St. Kliment Ohridski, Sofia, Bulgaria
Presenter(s): Albena Taneva, Sofia University St. Kliment Ohridski, Sofia, Bulgaria
MEETING 3: INTER-MUNICIPAL COOPERATION AND RESULTING GOVERNANCE ISSUES

WG Programme Coordinators:
Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia
Franco Becchis, Turin School of Local Regulation, Torino, Italy

Papers:

Paper: Different Types of Inter-Municipal Cooperation in Slovakia and the Czech Republic: Sufficient Solutions or Potemkin Villages?
Author(s): Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia
Presenter(s): Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia

Paper: Inter-Municipal Cooperation in Lithuania and Slovakia: Does Size Structure Matter?
Author(s): Oksana Mejere, Siauliai University, Siauliai, Lithuania
Daniel Klimovsky, Technical University of Košice, Košice, Slovakia
Jurgita Mikolaitytė, Šiauliai University, Šiauliai, Lithuania
Diana Šaparniene, Šiauliai University, Lithuania
Presenter(s): Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia

Paper: Optimization of Urban and Sub-Urban Public Transport System at the Klaipeda City Municipality: Strategies and Perspectives
Author(s): Inga Normante, Klaipeda University, Klaipeda, Lithuania
Gabrielle Burbulyté-Tsiskarishvili, Klaipeda University, Lithuania
Presenter(s): Inga Normante, Klaipeda University, Klaipeda, Lithuania

Saturday, May 24, 2014

MEETING 4: GOVERNANCE OF LOCAL PUBLIC BUDGET

WG Programme Coordinators:
Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia
Franco Becchis, Turin School of Local Regulation, Torino, Italy

Papers:

Paper: Municipal Policy Priority Setting, Implementation and Evaluation through Effective Budget Tools
Author(s): David Amborski, Ryerson University, Toronto, Canada
Presenter(s): David Amborski, Ryerson University, Toronto, Canada

Paper: Ethics Management in the Context of Good Governance: The Case of Lithuania
Author(s): Renata Bilbokaite, Siauliai University, Siauliai, Lithuania
Rita Toleikienė, Šiauliai University, Lithuania
Presenter(s): Rita Toleikienė, Šiauliai University, Siauliai, Lithuania

Paper: Challenges in the Implementation of Performance Management System to the Russian Local Governance. Case Study of Krasnoyarsk City, Russia
Author(s): Anastasiya Kichigina, London Metropolitan University, London, United Kingdom
Diana Silvia Stirbu, London Metropolitan University, London, United Kingdom
Presenter(s): Diana Stirbu, London Metropolitan University, London, United Kingdom

Paper: Local Tax Policies in the Highly Fragmented Countries: State Paternalism or Real Tax Autonomy?
Author(s): Olga Sharapova, Paris Descartes University, Paris, France
Sasa Drezgic, University of Rijeka, Rijeka, Croatia
Daniel Klimovsky, Technical University of Kosice, Kosice, Slovakia
Presenter(s): Olga Sharapova, Paris Descartes University, Paris, France
## X. Working Group on Good Governance, Human Rights and Development

### MEETING 1

**Friday, May 23, 2014**

**09:00–10:30**

**WG Programme Coordinators:**

- **Tetyana Malyarenko**, Donetsk State University of Management, Donetsk, Ukraine
- **David Galbreath**, University of Bath, Bath, United Kingdom

The Working Group seeks to explore the link between the right to a fair trial and good governance. The research activity addresses a range of situations of rights abuse and violent conflict/mass protests around the world. WG is focusing on communities that have suffered or face potential human rights abuse, and we seek to inform policy makers, train advocates, and advance the cause of human rights and global justice. WG is expected to explore the many notions of justice, the importance and role of justice in conflict prevention as well as the functions of the key players, involved in providing justice.

**Papers:**

<table>
<thead>
<tr>
<th>Paper</th>
<th>Title</th>
<th>Author(s)</th>
<th>Presenter(s)</th>
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<tbody>
<tr>
<td>Paper</td>
<td>Another Revolution in Ukraine? Dynamics of the Mass Protests in Weak and Failing States</td>
<td>Tetyana Malyarenko</td>
<td>Tetyana Malyarenko</td>
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<tr>
<td>Paper</td>
<td>The Judiciary as a Promoter of Good Governance</td>
<td>Krisztina Rozsnyai</td>
<td>Krisztina Rozsnyai</td>
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<tr>
<td>Paper</td>
<td>The Problem of Establishing Quality Management System in Public Institutions</td>
<td>Renata Bilbokaite</td>
<td>Renata Bilbokaite</td>
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</table>

### MEETING 2

**Saturday, May 24, 2014**

**09:00–11:00**

**WG Programme Coordinators:**

- **Tetyana Malyarenko**, Donetsk State University of Management, Donetsk, Ukraine
- **David Galbreath**, University of Bath, Bath, United Kingdom

**Papers:**

<table>
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<tbody>
<tr>
<td>Paper</td>
<td>Modernization of the Russian Civil and Land Legislation as a Prerequisite for Good Governance of Property and Land Relations</td>
<td>Alina Gavva</td>
<td>Alina Gavva</td>
</tr>
<tr>
<td>Paper</td>
<td>Citizenship of the Subjects of a Federation: Russian and World Practice</td>
<td>Svetlana Safina</td>
<td>Svetlana Safina</td>
</tr>
<tr>
<td>Paper</td>
<td>Beyond Rule of Law</td>
<td>Andras Zs. Varga</td>
<td>Andras Zs. Varga</td>
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</table>
XI. Working Group on Transition, Change and Uncertainty

Friday, May 23, 2014  09:00–10:30

MEETING 1

WG Programme Coordinators:

György Gajduschek, Corvinus University of Budapest, Budapest, Hungary
Eva Zemandal, Central European University, Budapest, Hungary

On the one hand, the economic development necessitates stable and professional administrative systems. On the second hand, do exist the opportunities for this normative realisation in an environment of frequent change and prolonged uncertainty? Working Group intends to deal with the often unpredictable nature of the CEE/FIS transitional context. It will explore the consequences of large-scale changes and prolonged uncertainty (i.e. in a political, economic, and systemic sense, etc.) in CEE/FIS countries on administrative behaviour and thus, on the wider governance environment.

Papers:

Paper: Effect of Western Governance Models in East: After Transition, Enlargement and Crises
Author(s): Tamas M. Horvath, University of Debrecen, Debrecen, Hungary
Presenter(s): Tamas M. Horvath, University of Debrecen, Debrecen, Hungary

Paper: Development of Inter-Sectorial Dialogues on Ethics
Author(s): Palina Prysmakova, Florida International University, Miami, Florida, United States
Robert W. Smith, Savannah State University, Savannah, USA
Presenter(s): Palina Prysmakova, Florida International University, Miami, Florida, United States

Paper: Catalog of Indicators for Evaluating e-Government Policies
Author(s): Ljupco Todorovski, University of Ljubljana, Ljubljana, Slovenia
Anamarija Leben, Janja Nograsek, Mirko Vintar
Presenter(s): Ljupco Todorovski, University of Ljubljana, Ljubljana, Slovenia

Paper: Circumventing the European Periphery Strategic Impasse: Exploring Means of Bolstering the Development of Strategic Networks in the Region
Author(s): Todor Tanev, Sofia University St. Kliment Ohridski, Sofia, Bulgaria
Presenter(s): Todor Tanev, Sofia University St. Kliment Ohridski, Sofia, Bulgaria

Friday, May 23, 2014  14:00–15:30

MEETING 2

WG Programme Coordinators:

György Gajduschek, Corvinus University of Budapest, Budapest, Hungary
Eva Zemandal, Central European University, Budapest, Hungary

Papers:

Paper: Educational Public Policy in the Years of Transition – Hungarian Experiences
Author(s): Lilla Bauer, Corvinus University of Budapest, Budapest, Hungary
Presenter(s): Lilla Bauer, Corvinus University of Budapest, Budapest, Hungary

Paper: Government-Society Relations in Russia and Building Capacity for Collaboration
Author(s): Leonid Smorgunov, St. Petersburg State University, St. Petersburg, Russian Federation
Presenter(s): Leonid Smorgunov, St. Petersburg State University, St. Petersburg, Russian Federation

Paper: Outcome of Free Market Economy in Afghanistan
Author(s): Firooz Janhani, Herat University, Herat, Afghanistan
Sayed Farhad Shahedzadah, Herat University, Herat, Afghanistan
Presenter(s): Firooz Janhani, Herat University, Herat, Afghanistan
XII. Working Group on Administration and Management of Internal Security Agencies

Thursday, May 22, 2014 15:00–16:30

**MEETING 1**

WG Programme Coordinators:

Sander Pollumae, Ministry of Justice of Estonia, Tallinn, Estonia
Judit Nagy, National University of Public Service, Budapest, Hungary
Gabor Kovacs, National University of Public Service, Budapest, Hungary

The core issue of the Working Group at the conference is administrative procedures and philosophy of agencies of internal security. The following topics are discussed:

- Arrangement and organization
- Personal standing and management
- Policies and strategic planning
- Implementation and law

**Papers:**

**Paper:** Police in the Diverse Society
Author(s): Ilona Bodonyi, National University of Public Service, Budapest, Hungary
Presenter(s): Ilona Bodonyi, National University of Public Service, Budapest, Hungary

**Paper:** Threatening Challenges – Internal Security Strategies in Terms of International Law Enforcement Cooperation
Author(s): Judit Nagy, National University of Public Service, Budapest, Hungary
Presenter(s): Judit Nagy, National University of Public Service, Budapest, Hungary

**Paper:** Evaluation of the CAF Model in the Slovenian Police Service: A Non-parametric Approach
Author(s): Nina Tomazevic Janko Seljak, Aleksander Aristovnik, University of Ljubljana, Ljubljana, Slovenia
Presenter(s): Nina Tomazevic, University of Ljubljana, Ljubljana, Slovenia

**Paper:** International Training Cooperation for Schengen-Compatible Border Security
Author(s): Janos Varga, National University of Public Service, Budapest, Hungary
Presenter(s): Janos Varga, National University of Public Service, Budapest, Hungary

**Paper:** Special Decision Making Method of Internal Security Managers at Tactical Level
Author(s): Agoston Restas, National University of Public Service, Budapest, Hungary
Presenter(s): Agoston Restas, National University of Public Service, Budapest, Hungary

Thursday, May 22, 2014 17:00–18:30

**MEETING 2**

WG Programme Coordinators:

Sander Pollumae, Ministry of Justice of Estonia, Tallinn, Estonia
Judit Nagy, National University of Public Service, Budapest, Hungary
Gabor Kovacs, National University of Public Service, Budapest, Hungary

**Papers:**

**Paper:** The Importance of the Teaching of Chemistry and the Related Special Knowledge in the Disaster Management Education
Author(s): Jozsef Dobor, National University of Public Service, Budapest, Hungary
Presenter(s): Jozsef Dobor, National University of Public Service, Budapest, Hungary

**Paper:** The Place and Role of the Information System Civilhelp.hu in the Structure of Disaster Management and its Importance in the Execution of Civil Protection Tasks
Author(s): Istvan Endrodi, National University of Public Service, Budapest, Hungary
Friday, May 23, 2014  09:00–10:30

**MEETING 3**

WG Programme Coordinators:

Sander Pollumae, Ministry of Justice of Estonia, Tallinn, Estonia
Judit Nagy, National University of Public Service, Budapest, Hungary
Gabor Kovacs, National University of Public Service, Budapest, Hungary

**Papers:**

Paper:  *The role of the Institute of Disaster Management of National University of Public Service in the System of the Hungarian Voluntary Rescue Organizations: Searching, Rescue and First Aid*

Author(s): Gyula Korodi, National University of Public Service, Budapest, Hungary
Presenter(s): Gyula Korodi, National University of Public Service, Budapest, Hungary

Paper:  *The Training and Education System of National University of Public Service Hungary*

Author(s): Gabor Kovacs, National University of Public Service, Budapest, Hungary
Presenter(s): Gabor Kovacs, National University of Public Service, Budapest, Hungary

Paper:  *The International Dimensions of Law Enforcement Training in Budapest-Summary of the ITC’s activity*

Author(s): Peter Krajnyak, National University of Public Service, Budapest, Hungary
Presenter(s): Peter Krajnyak, National University of Public Service, Budapest, Hungary

Paper:  *Review of the Experience of Hungarian Industrial Safety Authority during the Supervision of Hazardous Activities*

Author(s): Lajos Katai-Urban, National University of Public Service, Budapest, Hungary
Presenter(s): Lajos Katai-Urban, National University of Public Service, Budapest, Hungary

Paper:  *The Issue of Safety during the Interventions of Fire Fighting Units of Disaster Management*

Author(s): Peter Pantya, National University of Public Service, Budapest, Hungary
Presenter(s): Peter Pantya, National University of Public Service, Budapest, Hungary

Friday, May 23, 2014  14:00–15:30

**MEETING 4**

WG Programme Coordinators:

Sander Pollumae, Ministry of Justice of Estonia, Tallinn, Estonia
Judit Nagy, National University of Public Service, Budapest, Hungary
Gabor Kovacs, National University of Public Service, Budapest, Hungary

**Papers:**

Paper:  *New Training for Disaster Management at University Level in Hungary*

Author(s): Agoston Restas, Janos Bleszity, Zoltan Grosz, Zoltan Krizsan, National University of Public Service, Budapest, Hungary
Presenter(s): Agoston Restas, National University of Public Service, Budapest, Hungary
MEETING 5

WG Programme Coordinators:

Sander Pollumae, Ministry of Justice of Estonia, Tallinn, Estonia
Judit Nagy, National University of Public Service, Budapest, Hungary
Gabor Kovacs, National University of Public Service, Budapest, Hungary

Papers:

Paper: The Psychological Effects of Extreme Weather Conditions – The Importance of Crisis Intervention in Disaster Management
Author(s): Laszlo Teknos, National University of Public Service, Budapest, Hungary
Presenter(s): Laszlo Teknos, National University of Public Service, Budapest, Hungary

Paper: Reforms of Administration of Security Agencies in Estonia
Author(s): Sander Pollumae, Ministry of Justice of Estonia, Tallinn, Estonia
Presenter(s): Sander Pollumae, Ministry of Justice of Estonia, Tallinn, Estonia

Paper: Schengen: At the Borders and beyond – Past, Present and Future
Author(s): Zoltan Szekely, National University of Public Service, Budapest, Hungary
Presenter(s): Zoltan Szekely, National University of Public Service, Budapest, Hungary

Notes
### NISPAcee projects

#### Capacity Building of Caucasus Academic PA Programmes on the basis of EU Administrative Principles

**Supported by:** International Visegrad Fund, www.visegradfund.org  
**Coordinator:** NISPAcee  
**Caucasus institutional partners:**  
- LTD “Caucasus University”, Georgia  
- Russian-Armenian (Slavonic) University, Armenia  
- Khazar University, Azerbaijan  
**V4 individual partners:**  
- Juraj Nemec, Slovak Republic  
- Gyorgy Gajduschek, Hungary  
- Patrycja Suwaj, Poland  
- David Spacek, Czech Republic  
**Project period:** March 2014 – March 2015  
**Project objective:** To share knowledge and experience of V4 and Caucasus in public administration teaching, training and research for institutional and administrative capacity building based on EU administrative principles, which include the rule of law, efficiency, effectiveness, openness, transparency, integrity and citizens’ participation. The project outcomes will facilitate reform processes, preparation for EU integration and regional cooperation and awareness of importance of PA performance.  
**More info:** www.nispa.org/v4 Caucasus

#### Young Public Policy Makers Jamboree “Living out of stereotypes”

**Supported by:** International Visegrad Fund, www.visegradfund.org  
**Project coordinator:** NISPAcee  
**Project partners:**  
- Charles University in Prague, Czech Republic  
- National School of Public Administration, Poland  
- Centre for Economic and Regional Studies Hungarian Academy of Science, Hungary  
**Project period:** January – June 2014  
**Project objective:** To initiate a new informal way of thinking for the young generation of future policy makers and to support their networking for future collaboration.  
**More info:** www.nispa.org/v4jamboree

#### Government vs. Governance in teaching of young academicians in V4

**Supported by:** International Visegrad Fund, www.visegradfund.org  
**Grant contractor:** National University of Public Service, Hungary  
**Implementing organisation:** NISPAcee  
**Project partners:**  
- Masaryk University, Czech Republic  
- University of Maria Curie-Sklodowska, Poland  
**Project period:** March – July 2014  
**Project objective:** To bring together the young academicians and teachers in V4 region and to provide them an opportunity to discuss actual public administration and policy theories and topics through participation in the 22nd NISPAcee Annual Conference.  
**More info:** www.nispa.org/v4young

#### DEPOCEI – Development of Policy-Oriented Training Programmes in the Context of European Integration

**Supported by:** TEMPUS, http://eacea.ec.europa.eu/tempus/  
**Project coordinator:** Faculty of Political Sciences, University of Belgrade, Serbia  
**Project partners:**  
- NISPAcee, Polytechnic Institute of Leiria, University of Nis, University of Sarajevo, University of Alicante, University of Roehampton, University of Montenegro, University of Tuzla, Belgrade Open School  
**Project period:** 10/2012 – 10/2015  
**Project objective:** Building capacities of the targeted Western Balkans universities to research EU public policies and deliver teaching and training courses for public administration, the business community and civil society organisations.  
Invitation to

the 23rd NISPAcee Annual Conference

May 21–23, 2015
Tbilisi, Georgia

Organised in co-operation with
the Caucasus University, Tbilisi, Georgia

The Main Conference Theme:

**Insourcing and/or outsourcing**
**How do they contribute to the public administration reform?**

Call for papers will be announced in June-July 2014

For further information follow the NISPAcee website
**www.nispa.org**

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e-mail: nispa@nispa.org
http://www.nispa.org
Meeting Rooms

3rd floor

Riverbank of the Danube

2nd floor

ground floor

Foyer K-6

E 67

Aula

II. Ea. 286,5
I. Ea. 293,9
III. Ea. 105,5
E IV

Riverbank of the Danube
The project is supported by the European Union and co-financed by the European Social Fund.